

City of Garden Grove

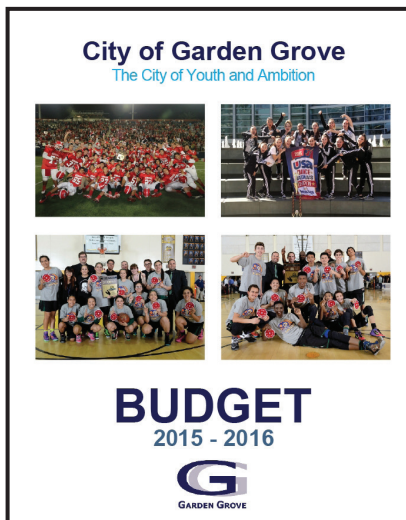
The City of Youth and Ambition



BUDGET

2015 - 2016





About the cover...

As the City of Youth and Ambition, the City of Garden Grove is very proud to celebrate the outstanding accomplishments of the Community's school sports teams during the past year. Each team and coach received a special gift of appreciation in recognition of their achievement during a Community Spotlight presentation by the Garden Grove City Council.

Pictured clockwise from top left:

Garden Grove High School Varsity Boys Football Team – 2014 CIF SS Champions

Pacifica High School Dance Team – USA Dance National Champions 2015

Orangewood Academy Boys Basketball Team – 2015 CIF SS Division 6 Champions

Orangewood Academy Girls Basketball Team – 2015 CIF SS Division 5AA Champions

City of Garden Grove

BUDGET

2015 - 2016

City Council

Bao Nguyen
Mayor

Steven R. Jones
Mayor Pro Tem

Christopher V. Phan
Council Member

Phat Bui
Council Member

Kris Beard
Council Member

City Officials

Scott Stiles
City Manager

Kingsley Okereke
Assistant City Manager /
Finance Director

Budget Development

Michael J. McClellan
Deborah A. Powell
Janet J. Chung
Ann Eifert

Publication

Maria Stipe
Melanie Valdes



CITY OF GARDEN GROVE

Bao Nguyen
Mayor
Steven R. Jones
Mayor Pro Tem
Christopher V. Phan
Council Member
Phat Bui
Council Member
Kris Beard
Council Member

November 2015

Garden Grove City Council
Garden Grove, CA

Honorable Mayor and Members of the City Council:

Attached is the FY 2015-16 Budget for the City of Garden Grove that was approved by the City Council on June 23, 2015. This is a balanced budget that includes revenues and expenditures for the General and other funds: Water, Housing Authority, Successor Agency, Grants, Cable, Special Assessment Districts (Main Street, Street Lighting, Parking and Tourism Improvement), Sanitary District, and the current year Capital Improvement Program.

GENERAL ISSUES

Before discussing specific items, the following is a brief overview of the issues that apply to the budget:

- Community Vision and Guiding Principles: The FY 2015-16 budget reflects a continuing commitment to the Community Vision and Guiding Principles that were adopted by the City Council in March 2005.

Community Vision

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

- Economic Condition and Financial Outlook: As the national and state economy continues to recover, Garden Grove is seeing positive signs of recovery as well. Orange County economic conditions continue to improve with steady job growth, an improved housing and building outlook, and growing consumer confidence. Gas prices are below \$4 per gallon and holding. Inflation continues to be a non-factor. The City's overall financial outlook is strong and positive.

The financial condition of the enterprise funds (Water, Sewer, Refuse, and Housing) are sound.

The City continues to manage a stubborn structural deficit that should decline and possibly close in the short term. The improved economic landscape is most reflected in the City's transient occupancy tax revenues, which are estimated to reach \$19.0 million for fiscal year 2015-16, an increase of \$2.5 million over last year's budget. The City's three other largest sources of revenue: sales, property, and motor vehicles taxes remain steady. Growth in sales tax was largely offset by the loss of approximately \$1 million previously generated by Office Max, Inc. when the company moved out of the city in 2014. Property tax revenue remains stable, with a \$0.3 million increase to \$13.8 million. Motor vehicle tax revenues are estimated at \$15.0 million, an increase of \$0.7 million.

While total revenues are expected to increase, so are expenses. Hence, the continuing structural budget deficit (gap between ongoing revenues and expenditures) challenge for the City. The City remains committed to addressing the structural deficit by containing costs, pursuing new revenue sources, and seeking cost recovery for various services. Future additions of the Great Wolf Lodge Water Park Hotel, the Brookhurst Triangle residential mixed-use project, and other development projects along Harbor Boulevard will provide much needed revenue growth to the City. Going forward, efforts to stimulate business include implementing the first year of the City's Economic Development Strategic Plan, which was designed to address specific economic development goals, such as, increasing the City's tax base, creating and retaining jobs within the City, creating new markets, and building local and regional relationships. These efforts also include providing outreach to local businesses, being active in the Garden Grove Chamber of Commerce, Korean American Chamber of Commerce of Orange County, Vietnamese American Chamber of Commerce of Orange County, and the Orange County Hispanic Chamber of Commerce, and participating in the Garden Grove Tourism Promotion Corporation. The continual pursuit of economic development in the City will help to ensure the City's current and future financial health.

- **Citywide Budget:** The FY 2015-16 budget with all funds is balanced and includes a total operating budget of \$209.1 million and a capital improvement budget of \$17.8 million. The operating and capital improvement budget includes all City funds such as General Purpose, Water, Sewer, Housing Authority, Successor Agency, Grants, Cable, and Special Assessment Districts.

FY 2015-16 BASIC FUND BUDGET

The FY 2015-16 basic operating budget is \$105.2 million and the basic capital budget is \$4.4 million. The use of reserves and transfers, a variety of reimbursements to the basic fund budget for services provided to other funds, various ongoing expenditure reductions, and a \$2.0 million anticipated land sale has facilitated the balancing of the budget. Revenues and expenditures will be closely monitored and appropriate adjustments will be made to ensure the City's financial health and stability.

The FY 2015-16 budget reflects the City's established priorities and maintains core services while responding to the impacts of the current economic climate on the City's financial position. Combining established priorities with the annual financial plan enables us to direct our resources toward those programs, projects and activities with the greatest potential for achieving the City's vision.

The overall stabilization of the City's revenues for the past few years has enabled the City to restore various services and staffing levels previously eliminated in order to cope with the 2008 recession and dissolution of the Redevelopment Agency in 2012. The budget does not account for any adjustments that may result from labor negotiations that are currently taking place with the City's various labor bargaining groups. Any such adjustments will require separate action by the City Council. While the budget is restrained, it also provides resources to restore staff capacity and to reinvest in public safety technology and equipment needed to provide essential services to the community. The budget provides for:

- Operational funding for Public Safety programs including the funding of 2 additional police officers, 1 public safety dispatcher, and various computer equipment for public safety
- Additional funding for mandated contract increases or purchases, such as purchase of an 800 MHz radio system for public safety, animal control services, cost increases, and necessary fire dispatch services, etc.

NON-BASIC FUND BUDGETS

Water: The FY 2015-16 Water Services budget totals \$35.6 million and provides for the production and delivery of water throughout the City, and the replacement and refurbishment of water related infrastructure and equipment as needed to support new development and upgrade existing infrastructural deficiencies. The adoption of a Water Financial Plan and new water rates in June 2007 enabled the balancing of the FY 2015-16 budget. Resources are allocated within the budget to continue the

implementation of the Water Financial and Capital Plan including replacing defective components of the water system, construction of the West-Daniel fire flow water improvements, designing of the Citywide Water Services Replacement Project Phase II and the Ward Street fire flow water improvements, completing the evaluation and assessment of four water wells, and continuing the upgrades of the SCADA System.

Successor Agency to the Agency for Community Development: The FY 2015-16 budget for the Successor Agency is based on the enforceable obligations approved by the California Department of Finance on the Recognized Obligation Payment Schedule (ROPS), covering the period from July 2015 to December 2015 and the anticipated ROPS for January 2016 through June 2016. The total FY 2015-16 Successor Agency budget is \$18.2 million.

Housing Authority: The Housing Authority's FY 2015-16 budget will provide rental assistance to 2,337 families through the Section 8 Rental Assistance Program, which is funded by federal grants. The Housing Authority conducts inspections to ensure subsidized units are meeting quality standards and safety codes, and provides outreach activities to tenants, landlords, and other support agencies to help clients move towards economic sufficiency. In addition, the Housing Authority monitors the former Agency affordable housing agreements and maintains owned civic center properties. The FY 2015-16 Housing Authority budget totals \$31.8 million.

Garden Grove Sanitary District: The District provides trash collection and sewer services to customers within the Garden Grove Sanitary District. The Sanitary District is funded sufficiently through its own property taxes and user fees. The total FY 2015-16 budget for Solid Waste is \$3.2 million, which provides for the administration of the service contract with Garden Grove Disposal, approved operating and landfill reserves, and recycling and waste diversion efforts. The Sewer budget for the 2015-16 fiscal year is \$12.8 million, and provides for upgrades to the sewer capital program, manhole inspection and replacement, and fats, oils, and grease control education.

FIVE-YEAR FINANCIAL PLAN

An effort is underway to update and develop a more comprehensive five-year forecast/budget plan for the City, covering fiscal years 2015-16 through 2019-20. The plan will set forth a framework for the City Council and staff to examine the City's fiscal outlook, outline budget priorities, forecast expenditures and revenues, and assist in the development of annual strategies to address the City's structural deficit, as well as any budget shortfalls that may be projected in the upcoming years. Finance staff will work with each department to discuss program goals and priorities and to determine the necessary resources to achieve them.

SUMMARY

The City's overall financial outlook is strong and positive. The continuing economic recovery and Garden Grove's specific economic development initiatives will enable and sustain the City's future budgets.

Major progress continues on significant revenue generation projects such as the Great Wolf Lodge Hotel, the Brookhurst Triangle, and two future hotel sites along Harbor Boulevard. These opportunities will provide the needed revenue growth in order to address the City's structural deficit; however, many challenges to control costs remain. Labor contract negotiations are underway and the impact of these negotiations are not reflected in the FY 2015-16 budget. Finally, although the economy has been improving, economic expansions do not last forever and another recession is inevitable. The City will continue prudent financial management and continue to be proactive in identifying new revenue opportunities, while controlling and managing expenses.

With the City Council's leadership, the commitment of our employees, and effective management, the City will continue to provide our residents with quality services they expect and deserve.

Sincerely,

A handwritten signature in black ink, appearing to read "Scott C. Stiles". The signature is written in a cursive, flowing style.

SCOTT C. STILES
City Manager

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Organizational Mission, Vision, Guiding Principles and Goals

ORGANIZATIONAL MISSION, VISION, AND GUIDING PRINCIPLES

Mission Statement

The mission of the City of Garden Grove is to provide responsible leadership and quality services as we promote safety, cultural harmony, and life enrichment.

The City's Mission Statement was developed by employees and ratified by the City Council in 1995. It is designed to reflect our purpose.

Vision Statement

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

In 2004, the Garden Grove City Council authorized a community study to determine what issues were most important to Garden Grove residents. Over the following year and-a-half, opinions were gathered through focus groups, surveys, an open house, and a community forum. The results were developed into a Community Vision Statement, Guiding Principles, and Strategic Goals, which were approved in March 2005 by the City Council.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community, by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

The City Manager, Department Directors, Division Managers, and City Council developed Guiding Principles to shape the way we conduct our business of serving the community.

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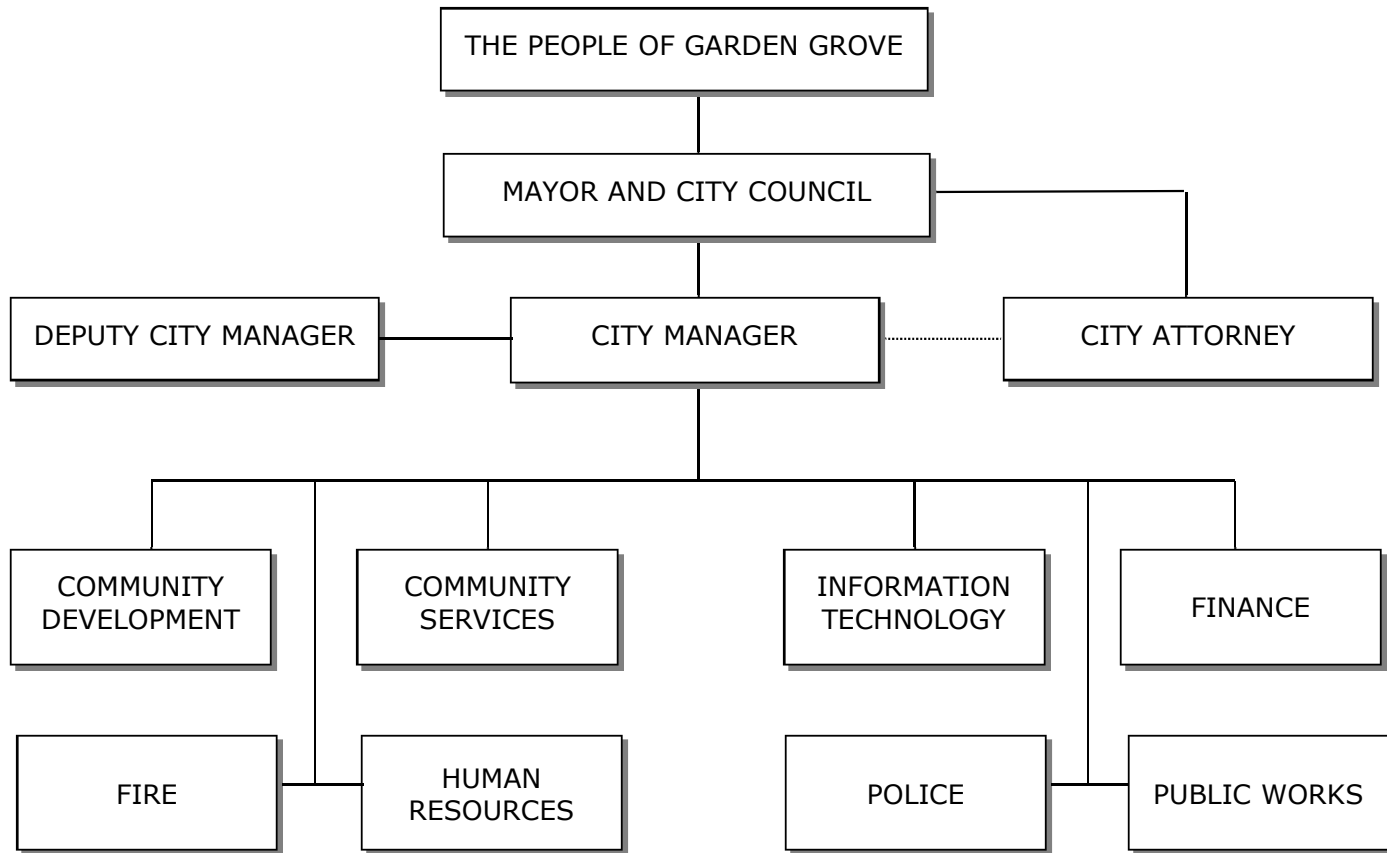
Organizational Goals

Goals help us achieve the vision and mission of the City of Garden Grove. In addition to the goals articulated in each department's budget, the City Council established ten organizational goals for the 2015-16 fiscal year. These goals are listed below and have been operationally defined in the FY 2015-16 Strategic Plan that was adopted by the City Council on May 12, 2015.

1. Hire the new City Manager, complete labor negotiations and fill vacancies within budget constraints.
2. Implement Web/technology improvements that make doing business with the City more user friendly.
3. Promote positive communication with the community to enhance the City's image and restore trust.
4. Implement Re:Imagine Downtown - Phase II next steps, including civic center adaptive reuse, implementation of special events in the downtown, completion of the Cal Poly Pomona mobility plan and development of a downtown parking management plan.
5. Facilitate economic development to grow revenues focusing on the following projects: Brookhurst Triangle, Galleria, Grove District hotels, citywide economic development study, marketing campaign with the Garden Grove Unified School District, and economic collaboration with the City of Santa Ana.
6. Develop a 5-Year Fiscal Plan and organizational message that will be used to communicate organizational needs and direction.
7. Complete the bicycle master plan and facilitate a more walkable community.
8. Ensure the preservation of community pride and property values through targeted neighborhood beautification projects.
9. Address priority public safety infrastructure needs, including completing plans to expand the Police Department lobby and establishing financing to replace Fire Station 6.
10. Develop a legislative advocacy program that incorporates the City's legislative platform and identifies legislative goals, strategies and actions.

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City of Garden Grove



2015

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Budget Summaries

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2013-14 (Actual)	2014-15 (Budget)	2014-15 (Projected)	2015-16 (Budget)
<u>BASIC CITY REVENUE FUNDS</u>				
<u>GENERAL PURPOSE FUNDS</u>				
Sales Tax	\$ 20,285	\$ 20,550	\$ 19,500	\$ 20,500
Property Tax				
- General	12,933	13,500	13,500	13,800
- Paramedics	8,048	8,300	8,300	8,600
Property Transfer Tax	461	400	450	480
Motor Vehicle Tax	13,903	14,300	14,800	15,000
Franchises	2,484	2,400	2,400	2,400
Bldg. Permits & Other Fees	2,311	1,650	2,000	2,200
Deferred Municipal Support	2,841	2,788	2,788	3,428
Hotel Visitors Tax	16,443	16,500	17,000	19,000
Business Tax	2,319	2,300	2,400	2,400
Other Income	2,791	2,815	2,815	2,815
Traffic Fines	975	1,000	900	1,000
Parking Fines	900	850	1,000	1,010
Interest	340	200	200	200
Grant OH Support	40	52	52	39
Street Repair/Loan Payback	1,850	2,050	2,050	2,050
Sports Facility Income	98	100	100	100
Land Sales	1,307	0	0	2,000
GGTID Admin	111	0	0	0
Total General Purpose Fund	<u>90,440</u>	<u>89,755</u>	<u>90,255</u>	<u>97,022</u>
<u>MISCELLANEOUS FUNDS</u>				
Gas Tax 2106/2107	1,673	1,800	1,700	1,700
Gas Tax 2105	1,138	800	1,000	1,000
Gas Tax 2103	2,207	1,800	1,500	800
Golf Course Operations	447	525	450	450
Self-Supporting Recreation	688	675	675	675
Police Seizure	61	90	90	90
Traffic Offender Impound Fees	83	80	65	80
Red Light Enforcement	757	750	750	700
Economic Development	N/A	0	0	0
Tourism Improv. Dist. - Transit	N/A	0	1	0
Land Sales Proceeds	109	0	22	0
Tourism Improv. Dist. - Str. Proj.	2	0	90	0
Total Miscellaneous Funds	<u>7,165</u>	<u>6,520</u>	<u>6,343</u>	<u>5,495</u>
TOTAL BASIC OPERATIONAL REVENUE	97,605	96,275	96,598	102,517
<u>CONSTRUCTION FUNDS (CAPITAL)</u>				
State Bonds Prop. 1B AB 1266	0	0	842	0
Cultural Arts	91	40	40	40
Park Fees	130	1,200	300	200
Drainage Fees	115	75	65	75
Traffic Mitigation Fees	46	100	30	50
Measure M-2	2,230	2,400	2,400	2,100
Development Agreement Fees	1,111	200	150	200
Total Construction Funds (Capital)	<u>3,723</u>	<u>4,015</u>	<u>3,827</u>	<u>2,665</u>
TOTAL BASIC CITY FUNDS	<u>\$ 101,328</u>	<u>\$ 100,290</u>	<u>\$ 100,425</u>	<u>\$ 105,182</u>

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2013-14 (Actual)	2014-15 (Budget)	2014-15 (Projected)	2015-16 (Budget)
<u>GRANT REVENUE FUNDS</u>				
Public Safety/Augmentation	\$ 672	\$ 600	\$ 731	\$ 650
CDBG/Home/ESG	2,466	2,778	2,902	2,801
Misc. Operational Grants	1,624	796	1,670	1,057
Misc. Capital Grants	<u>1,617</u>	<u>3,558</u>	<u>1,836</u>	<u>2,195</u>
TOTAL GRANT FUNDS	6,379	7,732	7,139	6,703
<u>SPECIAL ASSESSMENT FUNDS</u>				
Street Lighting	1,368	1,328	1,351	1,329
Main Street	28	27	27	27
Park Maintenance	706	700	700	700
GG Tourist Improvement District	<u>2,330</u>	<u>2,915</u>	<u>2,603</u>	<u>2,925</u>
TOTAL SPECIAL ASSESSMENTS	4,432	4,970	4,681	4,981
<u>WATER ENTERPRISE FUNDS</u>				
Water Revenue	<u>35,721</u>	<u>34,832</u>	<u>32,700</u>	<u>32,000</u>
TOTAL WATER FUNDS	35,721	34,832	32,700	32,000
<u>SUCCESSOR AGENCY FUND</u>				
Successor RDA	698	500	381	300
RDA Oblig. Retirement Fund	<u>20,205</u>	<u>26,605</u>	<u>20,526</u>	<u>17,879</u>
TOTAL SUCCESSOR AGENCY FUND	20,903	27,105	20,907	18,179
<u>CABLE CORPORATION FUNDS</u>				
Garden Grove Cable Corporation	<u>53</u>	<u>98</u>	<u>118</u>	<u>75</u>
TOTAL CABLE CORPORATION FUNDS	53	98	118	75
<u>HOUSING AUTHORITY FUNDS</u>				
Low/Mod Housing Agency	92	0	127	0
Housing Authority - Sec. 8	30,658	31,886	30,727	31,579
Housing Auth. - Civic Ctr Prop.	<u>89</u>	<u>100</u>	<u>89</u>	<u>80</u>
TOTAL HOUSING AUTHORITY FUNDS	30,839	31,986	30,943	31,659
<u>SEWER FUNDS</u>				
GGSD/Sewer - Operations	9,676	10,495	8,966	8,873
GGSD/Sewer - Capital	138	293	128	127
GGSD/Sewer - Replacement	53	21	54	53
COP 2006A/ Contingency	95	2	80	79
Sewer Fees	<u>399</u>	<u>341</u>	<u>372</u>	<u>368</u>
TOTAL SEWER FUNDS	10,361	11,152	9,600	9,500

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2013-14 (Actual)	2014-15 (Budget)	2014-15 (Projected)	2015-16 (Budget)
<hr/>				
<u>SOLID WASTE FUNDS</u>				
GGSD/Solid Waste - Operations	<u>2,077</u>	<u>3,276</u>	<u>3,276</u>	<u>3,276</u>
TOTAL SOLID WASTE FUNDS	2,077	3,276	3,276	3,276
TOTAL ALL FUNDS	<u><u>\$ 212,093</u></u>	<u><u>\$ 221,441</u></u>	<u><u>\$ 209,789</u></u>	<u><u>\$ 211,555</u></u>

FY 2015-16

ADOPTED DEPARTMENTAL OPERATIONAL BUDGETS
DEPARTMENT SUMMARY AND PRIOR YEAR COMPARISON (\$000)

DEPARTMENTS	FY 14-15 (BUDGET) ^{①②}	FY 15-16 (ADOPTED) ^{①③}
Fire	\$ 21,117.6	\$ 21,550.1
Police	<u>49,119.3</u>	<u>50,758.9</u>
Subtotal Public Safety	\$ 70,236.9	\$ 72,309.0
City Manager	1,800.0	2,145.3
Finance (Successor Agency) ^④	35,708.0	28,009.4
Community Development	39,319.2	38,696.4
Public Works	56,385.2	58,793.6
Community Services	5,939.5	5,949.4
City Attorney	794.5	811.8
Human Resources	1,340.5	1,599.5
Information Technology	<u>773.3</u>	<u>779.6</u>
Subtotal Other	\$ 142,060.2	\$ 136,785.0
CITY TOTAL	<u>\$ 212,297.1</u>	<u>\$ 209,094.0</u>

① Excludes Capital Projects

② Excludes Basic Services - Fourteenth Year Depreciation of the City's Infrastructure.

③ Excludes Basic Services - Fifteenth Year Depreciation of the City's Infrastructure.

④ Redevelopment has been terminated and replaced by a Successor Agency whose Recognized Obligation Payments are budgeted for in Finance.

FY 2015-16
 BASIC SERVICES BUDGET (\$000)
 ADOPTED SOURCES AND USES OF FUNDS

FUNDS AVAILABLE

Beginning Fund Balances		\$ 5,815.5
Transfer from the Land Sale Proceeds (Mobile Home Park)		3,605.0
Transfer from the Golf Course Fund		600.0
Transfer from the Tourism Improvement District		715.9
Transfer from the Insurance Fund		100.0
Transfer out to Cable		(510.7)
Estimated FY 15-16 Revenue		
General Fund ①	\$ 97,022.0	
Gasoline Tax	2,700.0	
Other Oper. Revenue	<u>5,460.0</u>	
 Total Estimated Revenue		 <u>105,182.0</u>
 TOTAL ESTIMATED FUNDS AVAILABLE		 \$ 115,507.7

EXPENDITURES

Public Safety Services	\$ (71,363.5)	
Other Basic Services ②	<u>(33,789.2)</u>	
Subtotal Operational		\$ (105,152.7)
 Capital Projects		 (4,421.9)
City Economic Development Projects		0.0
Retired Medical Reserve		0.0
Contingency Reserve		<u>0.0</u>
 Total Estimated Expenditures ③		 \$ (109,574.6)
 Basic Funds Balance (Gross)		 5,933.1
Less: Restricted Funds Balance		(5,905.5)
 <u>BALANCE GENERAL FUND</u>		 <u>\$ 27.6</u>
 <u>FIFTEENTH YEAR DEPRECIATION OF THE CITY'S INFRASTRUCTURE</u>		 (13,610.0)
<u>NOT FUNDED</u>		
 <u>NET BALANCE GENERAL FUND</u>		 <u>\$ (13,582.4)</u>

- ① The General Fund was required to transfer \$261.3 to the Self Supporting Recreation Fund.
- ② Includes General Fund subsidy of \$396.3 for St. Lighting, \$776.3 for Park Maintenance, and \$510.7 for Cable.
- ③ The General Fund Expenditures are \$(100,277.4).

FY 2015-16

ADOPTED OPERATIONAL BUDGETS BY DEPARTMENT*

DEPARTMENT SUMMARIES (\$000)

ADOPTED FY 15-16	Fire	Police	Subtotal Public Safety	City Manager	Finance	Community Development	Public Works	Community Services	City Attorney	Human Resources	Information Technology	Subtotal Other	City Totals
TOTAL	\$ 21,550.1	\$ 50,758.9	\$ 72,309.0	\$ 2,145.3	\$ 28,009.4	\$ 38,696.4	\$ 58,793.6	\$ 5,949.4	\$ 811.8	\$ 1,599.5	\$ 779.6	\$ 136,785.0	\$ 209,094.0
Basic Services	21,241.9	50,121.6	71,363.5	1,859.5	5,292.9	4,696.4	14,373.6	4,664.5	811.8	1,317.9	772.6	\$ 33,789.2	\$ 105,152.7
Grant Services	308.2	637.3	945.5	0.0	0.0	2,645.5	92.7	722.7	0.0	197.0	1.9	\$ 3,659.8	\$ 4,605.3
Special Assessments	0.0	0.0	0.0	19.8	2,209.1	0.0	2,046.2	0.0	0.0	5.6	0.0	\$ 4,280.7	\$ 4,280.7
Water Services	0.0	0.0	0.0	129.1	1,065.7	23.1	31,297.4	11.5	0.0	57.8	4.6	\$ 32,589.2	\$ 32,589.2
Successor Agency	0.0	0.0	0.0	0.0	18,158.7	0.0	0.0	0.0	0.0	0.0	0.0	\$ 18,158.7	\$ 18,158.7
Cable Services	0.0	0.0	0.0	0.0	46.4	0.0	0.0	539.3	0.0	0.0	0.0	\$ 585.7	\$ 585.7
Housing Services	0.0	0.0	0.0	9.4	428.0	31,331.4	0.0	0.0	0.0	0.0	0.5	\$ 31,769.3	\$ 31,769.3
Sewer Services	0.0	0.0	0.0	107.4	375.8	0.0	8,411.4	5.7	0.0	15.6	0.0	\$ 8,915.9	\$ 8,915.9
Refuse Services	0.0	0.0	0.0	20.1	432.8	0.0	2,572.3	5.7	0.0	5.6	0.0	\$ 3,036.5	\$ 3,036.5

* Excludes Capital Projects

**FY 2015-16
FIFTEENTH YEAR DEPRECIATION
OF CITY'S INFRASTRUCTURE
DETAIL (\$000)**

Furniture/Equipment	\$ 310.0
Streets	10,500.0
Storm Drain System	1,450.0
Buildings/Park Assets	<u>1,350.0</u>
TOTAL FIFTEENTH YEAR DEPRECIATION	<u><u>\$ 13,610.0</u></u>

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Departmental Budgets

INTRODUCTION

DEPARTMENTAL BUDGETS

This section contains the individual budgets for each City department. Each section contains the following information:

- Mission and Goals - A general statement of the mission for the department and a list of specific goals for the year, which go beyond the department's basic, day-to-day operations.

- Organization Chart - A chart showing the general structure of the department, including the number of authorized personnel.

- Budget Detail - A listing of departmental divisions, including sources of funding and expenditures.

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CITY MANAGER'S OFFICE

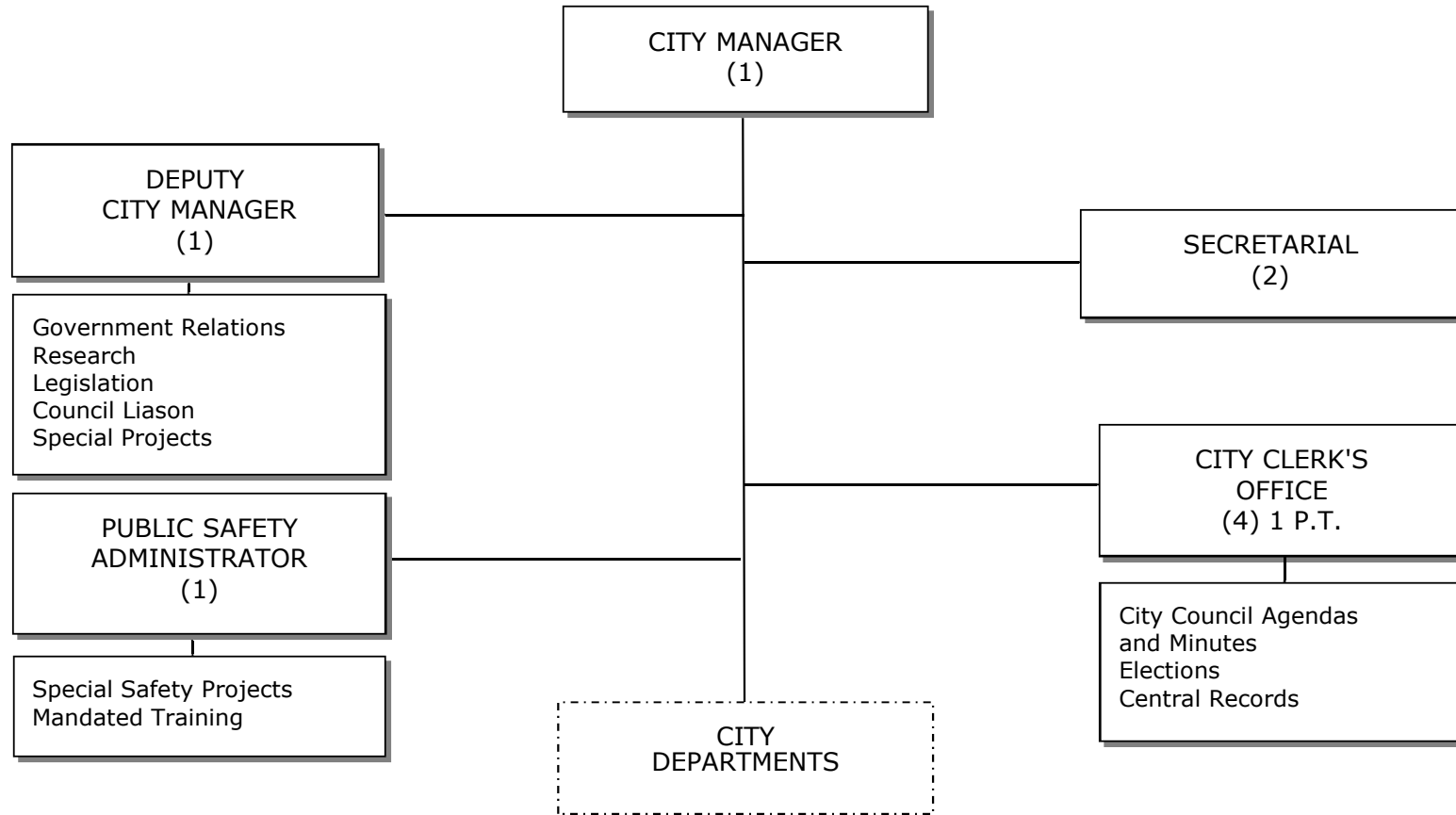
MISSION

The mission of the City Manager's Office is to assist the City Council in establishing community goals and policies and provide leadership and direction in the administration of all City departments and services.

2015-16 GOALS

1. Manage and facilitate implementation of the FY 2015-16 Strategic Plan to implement priorities established by the City Council.
2. Reassess the City's economic development strategy in light of the loss of Redevelopment to facilitate new business for more jobs and business retention.
3. Develop a specific strategy and objectives for business retention and expansion.
4. Review and define the role of the City Manager in economic development.
5. Conduct a comprehensive review of City Council policies and administrative regulations.
6. Build upon the City's relationship with the Garden Grove Unified School District, other local agencies and the County of Orange.
7. Connect at the staff level throughout the organization to communicate strategic goals, organizational needs and direction on a consistent basis.
8. Increase the current level of communication and coordination with residents on issues of concern to the community.
9. Work with the Mayor and City Council on improved transparency in the conduct of the public's business; encourage individual Council Member leadership and participation in strategic efforts.

City Manager's Office



Total Number of Employees - 10
 Full Time - 9
 Part Time - 1

2015

CITY MANAGER

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		15-16		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		15-16		15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
<u>DIVISIONS</u>												
City Council												
0010	City Council	120.5	Housing/Water/ Sewer/Refuse	104.7			4.0			3.0	0.5	8.3
0011	Council Support	116.1		116.1								
0012	Council Contingency	41.0		41.0								
	Division Total	<u>277.6</u>		<u>261.8</u>			<u>4.0</u>			<u>3.0</u>	<u>0.5</u>	<u>8.3</u>
<u>Detail for Division:</u>												
	Labor	143.1		127.3			4.0			3.0	0.5	8.3
	Contractual Services	78.8		78.8								
	Commodities	18.4		18.4								
	Other	37.3		37.3								
	Capital Outlay											
	Division Total	<u>277.6</u>		<u>261.8</u>			<u>4.0</u>			<u>3.0</u>	<u>0.5</u>	<u>8.3</u>
City Manager												
0020	Management	694.9	Water/Sewer/St.Ltg.	547.7		19.8	73.2				54.2	
0021	Operations	274.5	Housing/ Sewer/Refuse	255.5						6.4	0.8	11.8
0022	City Mgr. Projects	22.5		22.5								
0023	Research/Legislation	296.1	Sewer/Water	192.3			51.9				51.9	
0026	Customer Sv. Support	10.2		10.2								
	Division Total	<u>1,298.2</u>		<u>1,028.2</u>		<u>19.8</u>	<u>125.1</u>			<u>6.4</u>	<u>106.9</u>	<u>11.8</u>
<u>Detail for Division:</u>												
	Labor	1,114.9		844.9		19.8	125.1			6.4	106.9	11.8
	Contractual Services	122.7		122.7								
	Commodities	10.7		10.7								
	Other	49.9		49.9								
	Capital Outlay											
	Division Total	<u>1,298.2</u>		<u>1,028.2</u>		<u>19.8</u>	<u>125.1</u>			<u>6.4</u>	<u>106.9</u>	<u>11.8</u>
City Clerk												
0040	City Clerk	404.3		404.3								
0041	Central Records	140.6		140.6								
0042	Elections/Voter Assist.	24.6		24.6								
	Division Total	<u>569.5</u>		<u>569.5</u>								
<u>Detail for Division:</u>												
	Labor	493.1		493.1								
	Contractual Services	38.4		38.4								
	Commodities	4.4		4.4								
	Other	33.6		33.6								
	Capital Outlay											
	Division Total	<u>569.5</u>		<u>569.5</u>								

CITY MANAGER

	Total 15-16	Funding Source	Basic Services 15-16	Grant Services 15-16	Special Assessment Services 15-16	Water Services 15-16	Successor Agency 15-16	Cable Services 15-16	Housing Services 15-16	Sewer Services 15-16	Refuse Services 15-16
TOTAL FOR DEPARTMENT:											
LABOR	1,751.1		1,465.3		19.8	129.1			9.4	107.4	20.1
CONTRACTUAL SERVICES	239.9		239.9								
COMMODITIES	33.5		33.5								
OTHER	120.8		120.8								
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u><u>2,145.3</u></u>		<u><u>1,859.5</u></u>		<u><u>19.8</u></u>	<u><u>129.1</u></u>			<u><u>9.4</u></u>	<u><u>107.4</u></u>	<u><u>20.1</u></u>

AUTHORIZED POSITIONS FOR DEPARTMENT:

City Manager	1
Public Safety Admin. Officer	1
Deputy City Manager	1
City Clerk	1
Admin. Secretary	1
Deputy City Clerk	1
Senior Admin. Aide	1
Principal Office Assistant	2
TOTAL POSITIONS	<u><u>9</u></u>

COMMUNITY DEVELOPMENT DEPARTMENT

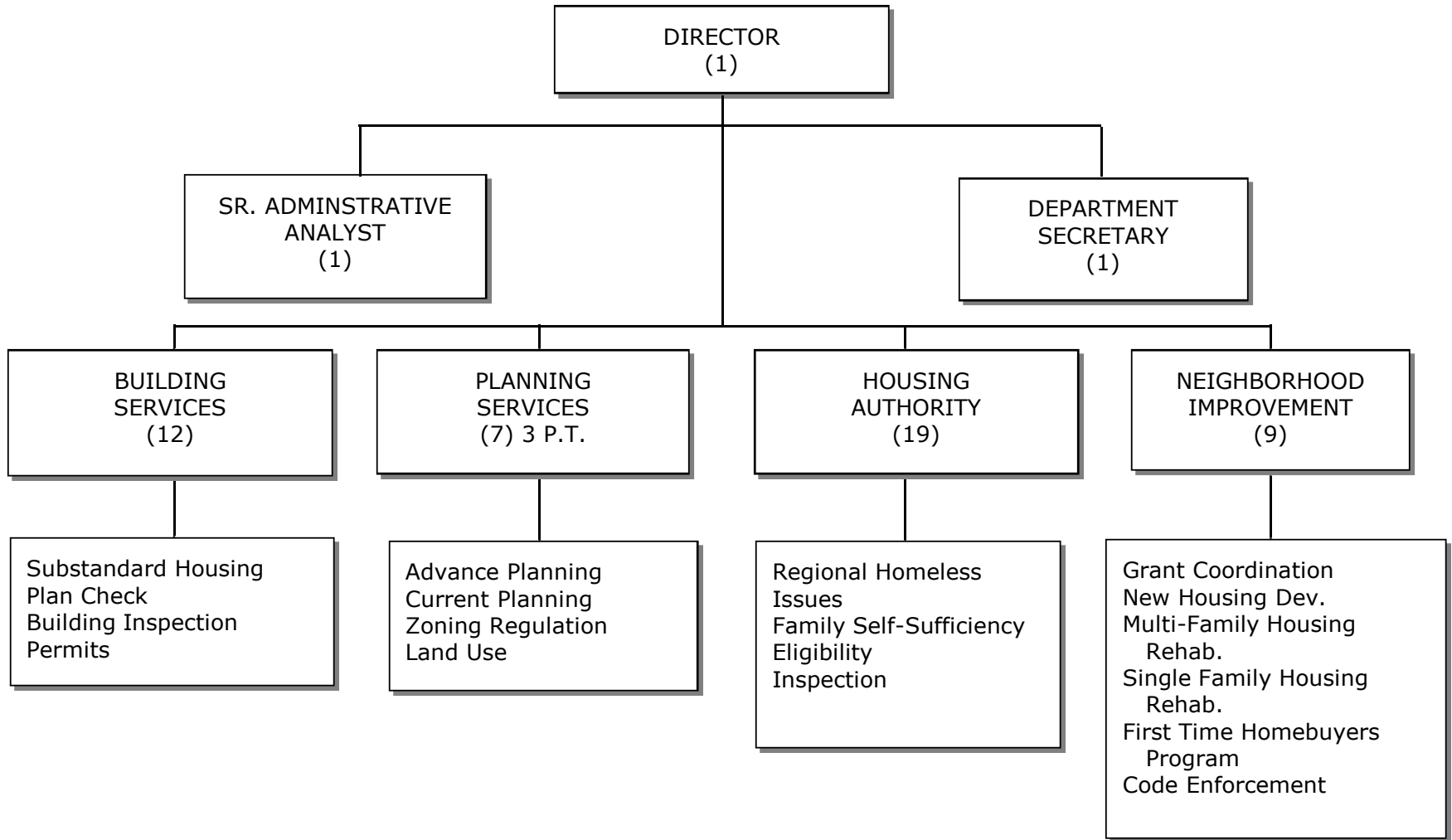
MISSION

Providing Quality Services through Creativity and Collaboration.

2015-16 GOALS

1. Revise the R-3 (Multi-Family Residential) Zone development standards to reflect code changes in lot size, set backs, and open space requirements to address the increasing customer demand for smaller lot sizes and multiple units.
2. Continue working on a Landscape Plan for the Harbor Boulevard Streetscape, including signage and street furniture to create a unique identity for our major entertainment and tourism district.
3. Continue to assist with the Water Park Hotel as it progresses through the construction phases.
4. Educate our customers by creating new illustration handouts for code applications at the counter and on-line resources.
5. Continue to look for and apply for new funding sources and grants for Neighborhood Improvement.
6. Outreach to the community and other city departments to inform them of the Housing Authority goals, functions and procedures.
7. Maximize opportunities for additional federal funding for the Housing Authority by maintaining its designation as a "High Performance Agency."
8. Provide on-line access to the public to enable them to check the status of permits, plan checks and inspections.
9. Enhance the Building Division's permit system to allow on-line inspection requests.
10. Educate our diverse customers including contractors, designers, business owners and homeowners about the new State Codes by using a variety of methods to reach a wide audience, including handouts and on-line resources at the Division website.

Community Development



Total Number of Employees - 53
 Full Time - 50
 Part Time - 3

2015

COMMUNITY DEVELOPMENT

		Total 15-16	Funding Source	Basic Services 15-16	Grant Services 15-16	Special Assessment Services 15-16	Water Services 15-16	Successor Agency 15-16	Cable Services 15-16	Housing Services 15-16	Sewer Services 15-16	Refuse Services 15-16
DIVISIONS												
Community Development Mgmt.												
2000	Comm. Dev. Mgmt.	668.2	Housing	432.0						236.2		
	Division Total	668.2		432.0						236.2		
<u>Detail for Division:</u>												
	Labor	508.9		272.7						236.2		
	Contractual Services	1.2		1.2								
	Commodities											
	Other	158.1		158.1								
	Capital Outlay											
	Division Total	668.2		432.0						236.2		
Building Services												
2100	Building Services Mgmt.	254.2		254.2								
2140	Building Abatement	360.4		360.4								
2142	Bldg Abatement CDBG	140.6	CDBG		140.6							
2160	Plan Check/Permits	1,128.4	Water	1,105.3				23.1				
2180	Inspection/General	363.3		363.3								
	Division Total	2,246.9		2,083.2	140.6			23.1				
<u>Detail for Division:</u>												
	Labor	1,490.7		1,327.0	140.6			23.1				
	Contractual Services	561.0		561.0								
	Commodities	26.5		26.5								
	Other	168.7		168.7								
	Capital Outlay											
	Division Total	2,246.9		2,083.2	140.6			23.1				
Planning Services												
2300	Planning Commission	6.2		6.2								
2302	Current Planning	532.6		532.6								
2304	General Plan Update	75.0		75.0								
2306	Advance Planning	373.9	AQMD	356.9	17.0							
2308	Planning Management	345.8		345.8								
	Division Total	1,333.5		1,316.5	17.0							
<u>Detail for Division:</u>												
	Labor	1,145.6		1,128.6	17.0							
	Contractual Services	105.9		105.9								
	Commodities	18.9		18.9								
	Other	63.1		63.1								
	Capital Outlay											
	Division Total	1,333.5		1,316.5	17.0							

COMMUNITY DEVELOPMENT

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		15-16		15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
Neighborhood Improvement												
2700	CDBG Adm./Plan	331.6	CDBG		331.6							
2702	Code Enforcement	864.7		864.7								
2713	PI - HOME	70.0	HOME		70.0							
2714	HOME Admin.	118.3	HOME		118.3							
2730	Fair Housing Serv.	34.9	CDBG		34.9							
2733	Comm Senior Serv	20.0	CDBG		20.0							
2740	CDBG Indirect	21.1	CDBG		21.1							
2805	Thomas House Shelter	45.2	Emerg. Shelter		45.2							
2807	Mercy House	10.0	Emerg. Shelter		10.0							
2818	Multi-Fam Acq/Rehab	410.6	HOME		410.6							
2829	Sec. 108 Repayment	1,198.0	CDBG		1,198.0							
2863	CALHOME Prog Income	100.0	CALHOME Reuse		100.0							
2874	ESG Admin.	13.2	Emerg. Shelter		13.2							
2876	ESG Women Trans. Ctr.	19.0	Emerg. Shelter		19.0							
2877	Interval House Crisis	87.9	Emerg. Shelter		87.9							
2880	OC Partnership	8.1	Emerg. Shelter		8.1							
	Division Total	<u>3,352.6</u>		<u>864.7</u>	<u>2,487.9</u>							
<u>Detail for Division:</u>												
	Labor	1,118.0		755.5	362.5							
	Contractual Services	903.0		11.5	891.5							
	Commodities	5.0		5.0								
	Other	1,326.6		92.7	1,233.9							
	Capital Outlay											
	Division Total	<u>3,352.6</u>		<u>864.7</u>	<u>2,487.9</u>							
Housing Authority												
4102	Hsg-Admin	2,399.3	Housing							2,399.3		
4103	Family Self Sufficiency	114.4	Housing							114.4		
4104	Hsg-Vouchers HAP	24,981.5	Housing							24,981.5		
4107	Hsg - HAP Portability	3,600.0	Housing							3,600.0		
	Division Total	<u>31,095.2</u>								<u>31,095.2</u>		
<u>Detail for Division:</u>												
	Labor	2,024.1								2,024.1		
	Contractual Services	161.7								161.7		
	Commodities	33.9								33.9		
	Other	28,875.5								28,875.5		
	Capital Outlay											
	Division Total	<u>31,095.2</u>								<u>31,095.2</u>		

COMMUNITY DEVELOPMENT

	Total 15-16	Funding Source	Basic Services 15-16	Grant Services 15-16	Special Assessment Services 15-16	Water Services 15-16	Successor Agency 15-16	Cable Services 15-16	Housing Services 15-16	Sewer Services 15-16	Refuse Services 15-16
TOTAL FOR DEPARTMENT:											
LABOR	6,287.3		3,483.8	520.1		23.1			2,260.3		
CONTRACTUAL SERVICES	1,732.8		679.6	891.5					161.7		
COMMODITIES	84.3		50.4						33.9		
OTHER	30,592.0		482.6	1,233.9					28,875.5		
CAPITAL OUTLAY											
TOTAL DEPARTMENT	38,696.4		4,696.4	2,645.5		23.1			31,331.4		

AUTHORIZED POSITIONS FOR DEPARTMENT:

Assistant City Manager	1
Building Official	1
Deputy Director	1
Economic Development Manager	1
Planning Services Manager	1
Senior Planner	2
Senior Project Planner	1
Plan Check Engineer	1
Supervising Building Inspector	1
Permit Center Supervisor	1
Planner	2
Housing Supervisor	1
Senior Administrative Analyst	1
Senior Program Specialist	3
Associate Planner	1
Building Inspector	6
Plans Examiner	1
Code Enforcement Officer	5
Senior Housing Specialist	3
Department Secretary	1
Housing Specialist	10
Principal Office Assistant	1
Eligibility Technician	2
Senior Office Assistant	1
Office Assistant	1
TOTAL POSITIONS	50

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COMMUNITY SERVICES DEPARTMENT

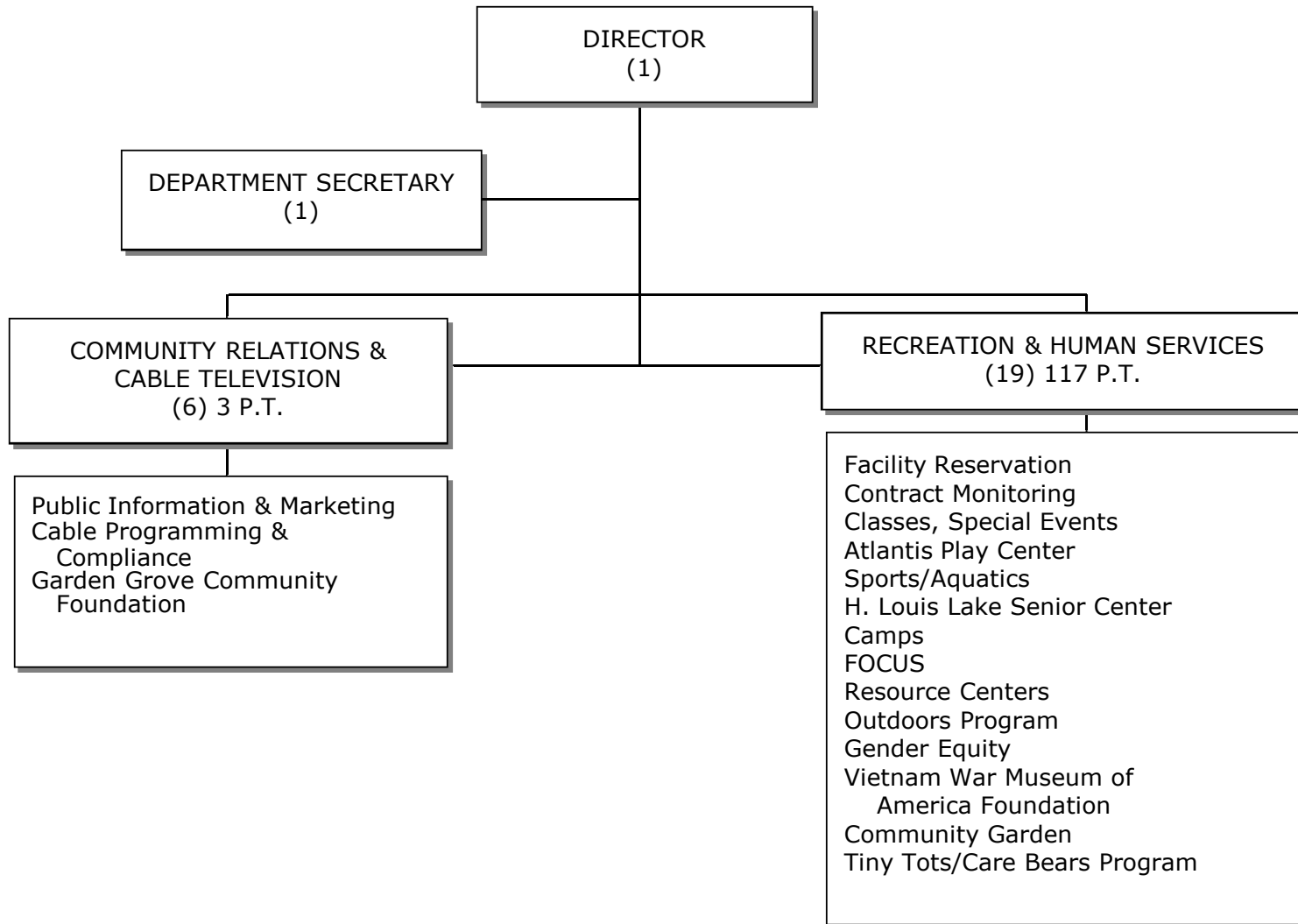
MISSION

The mission of the Community Services Department is to create and celebrate a healthy and vibrant community.

2015-16 GOALS

1. Celebrate the Re:Imagination of the Downtown area by continuing the City's Open Streets event; blending programming, demonstrations, music and food, as the Public "takes back the streets."
2. Continue implementation of the Strategic Plan for the Community Services Department, by strengthening the safety and security of the community by enhancing the collaboratives at the Family Resource Centers.
3. Continue and expand the Senior Mobility Program which provides senior residents greater access to City support services. These include: daily meal delivery, medical and pharmacy access, and recreational opportunities to improve individual health and wellness.
4. Examine funding options and initiate discussions with outside agencies to explore the expansion of park space within the community.
5. Maintain an open dialogue and promote a positive image of Garden Grove to Orange County residents, Garden Grove residents and our fellow employees, through effective communication, cable programming and access, programs and activities, and an informationally creative and accurate website.

Community Services



Total Number of Employees - 147
Full Time - 27
Part Time - 120

COMMUNITY SERVICES

	Total 15-16	Funding Source	Basic Services 15-16	Grant Services 15-16	Special Assessment Services 15-16	Water Services 15-16	Successor Agency 15-16	Cable Services 15-16	Housing Services 15-16	Sewer Services 15-16	Refuse Services 15-16
DIVISIONS											
Community Relations											
0050	Admin. Support		327.1								
0059	City Partnership		25.0								
0060	Public Information	Sewer/Refuse/Water	595.9			11.5				5.7	5.7
0061	Special Events		63.3								
0062	Cable TV	GG Cable	1.3					1.3			
0063	G.G. Cable Programming	GG Cable	14.1					14.1			
0064	Community Access	GG Cable	523.9					523.9			
	Division Total		1,550.6			11.5		539.3		5.7	5.7
<u>Detail for Division:</u>											
	Labor		1,259.4					443.7			
	Contractual Services		111.3			11.5		15.9		5.7	5.7
	Commodities		44.5					7.9			
	Other		120.4					56.8			
	Capital Outlay		15.0					15.0			
	Division Total		1,550.6			11.5		539.3		5.7	5.7
Recreation & Human Services											
0024	Treasurer		1.0								
2736	B/Clinton FRC		417.3								
4200	Community Services Mgmt	Self-Supp.	914.0								
4201	VWMAF		25.0								
4250	Sport Center/Gym		143.1								
4300	Recreation Services		130.4								
4304	Summer Camps	Self-Supp.	104.9					104.9			
4305	Aquatics	Self-Supp.	199.4					199.4			
4306	Facility Reserve	Self-Supp.	40.9					40.9			
4307	Adult Softball	Self-Supp.	63.1					63.1			
4308	Atlantis Park	Self-Supp.	140.0					140.0			
4309	Special Events/Self Supp.	Self-Supp.	5.6					5.6			
4310	Teen Programs		19.2					19.2			
4320	Park Patrol		187.6					187.6			
4330	Youth Sports		80.2					80.2			
4600	Senior Center/CDBG	CDBG	160.7								160.7
4601	Snr/Mobility Program	Federal Park Grants/M2	205.0								205.0
4605	Senior Center/Self-Supp.	Self-Supp.	25.9					25.9			
4606	CMC/Self-Support	Self-Supp.	48.3					48.3			
4607	CYC/Self-Support	Self-Supp.	8.6					8.6			
4608	Leisure Classes	Self-Supp.	170.9					170.9			
4609	Tiny Tots	Self-Supp.	67.0					67.0			
4610	Senior Center	Self-Supp.	306.0					306.0			
4620	Community Mtg. Center		360.4					360.4			
4630	Courtyard Center		21.8					21.8			
4640	Special Events		38.3					38.3			
4641	Outdoor Recreation	Self-Supp.	17.4					17.4			
4700	Cultural Arts	Self-Supp.	8.9					8.9			
4701	Arts Fund	Cultural Arts	30.0					30.0			
4916	MPFRC	FACT	449.9								349.0
4962	Anti-Smoke Education	CA Hispanic Comm.	8.0								8.0
	Division Total		4,398.8					3,676.1			722.7
<u>Detail for Division:</u>											
	Labor		2,897.9					2,595.6			302.3
	Contractual Services		899.7					490.1			409.6
	Commodities		256.2					253.4			2.8
	Other		345.0					337.0			8.0
	Capital Outlay										
	Division Total		4,398.8					3,676.1			722.7

COMMUNITY SERVICES

	Total 15-16	Funding Source	Basic Services 15-16	Grant Services 15-16	Special Assessment Services 15-16	Water Services 15-16	Successor Agency 15-16	Cable Services 15-16	Housing Services 15-16	Sewer Services 15-16	Refuse Services 15-16
TOTAL FOR DEPARTMENT:											
LABOR	4,157.3		3,411.3	302.3				443.7			
CONTRACTUAL SERVICES	1,011.0		562.6	409.6		11.5		15.9		5.7	5.7
COMMODITIES	300.7		290.0	2.8				7.9			
OTHER	465.4		400.6	8.0				56.8			
CAPITAL OUTLAY	15.0							15.0			
TOTAL DEPARTMENT	5,949.4		4,664.5	722.7		11.5		539.3		5.7	5.7

AUTHORIZED POSITIONS FOR DEPARTMENT:

Community Services Director	1
Division Manager	2
Community Services Supervisor	2
Senior Administrative Analyst	2
Senior Program Specialist	5
Asst. Comm. Svs. Supervisor	3
Senior Administrative Aide	1
Department Secretary	1
Principal Office Assistant	1
Community Services Coordinator	6
Eligibility Technician	1
Office Assistant	2
TOTAL POSITIONS	27

FINANCE DEPARTMENT

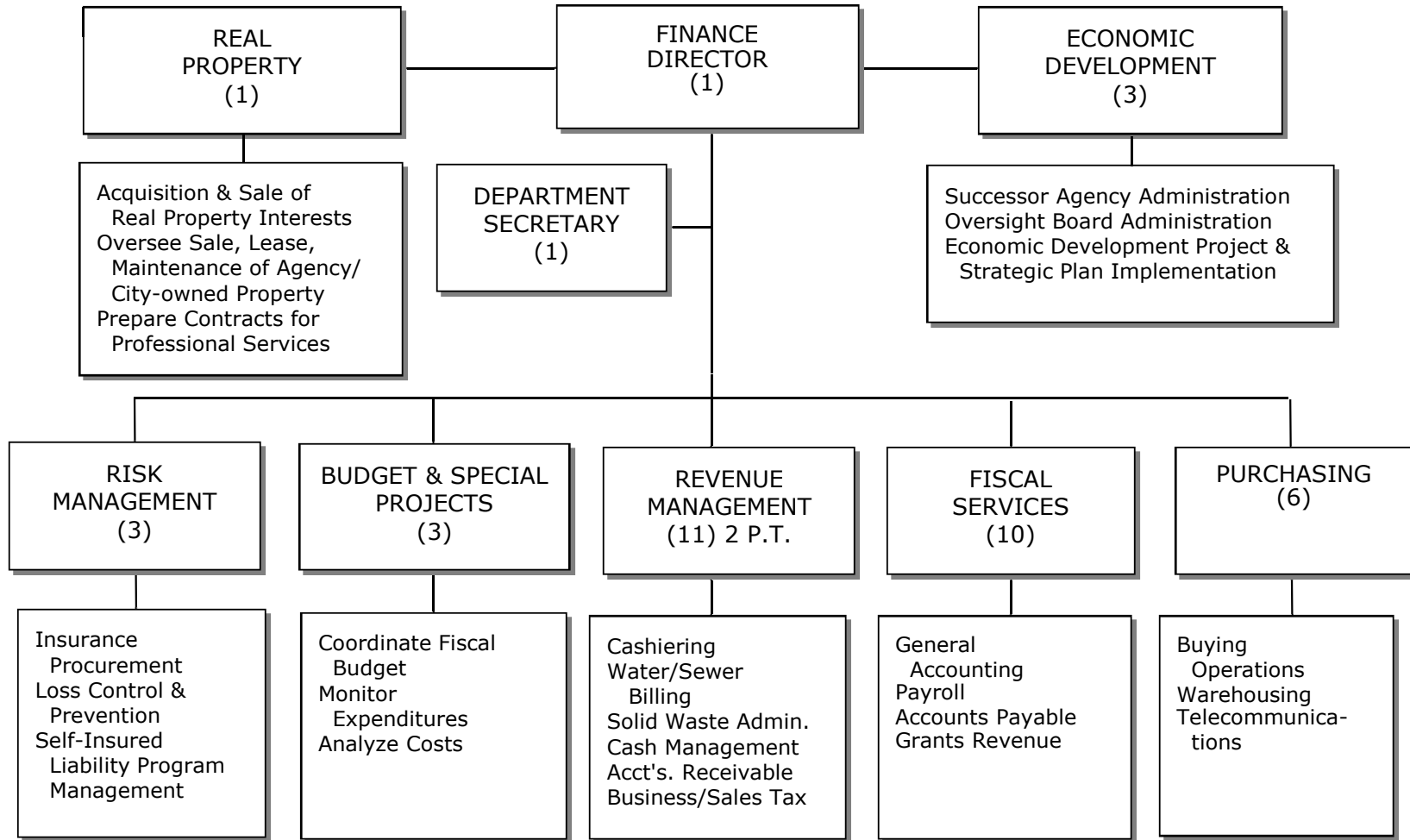
MISSION

The mission of the Finance Department is to provide accurate, timely, and appropriate financial and budget reporting, along with related organizational services to City Staff, administrative and elected officials, the media and citizens of the community.

2015-16 GOALS

1. Continue to monitor and report on the City's financial position/annual budget, and develop a 5-year financial plan/outlook for the City.
2. Work with Information Technology Department to automate procedures, and strengthen internal controls in Accounting, Budget, and Risk Management.
3. Provide training opportunities to professionally grow and develop staff, and actively support, maintain, and strengthen teamwork with other City departments.
4. Prudently manage invested cash by matching of investment maturities to forecasted cash needs, while providing for the necessary safety to avoid losses in principal.
5. Receive the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting, and receive an unmodified independent audit opinion from our auditors.
6. Revise the Purchasing Manual to include revisions to the Municipal Code, Ordinances, and Administrative Regulations, and provide City-wide training on all revisions.
7. Continue the wind down of the Agency for Community Development and Successor Agency administration.
8. Implement and complete the projects approved as enforceable obligations.
9. Oversee and implement City economic development projects.
10. Continue the implementation of the Economic Development Strategic Plan.

Finance



Total Number of Employees - 41
Full Time - 39
Part Time - 2

2015

FINANCE

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		15-16		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
				15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
<u>DIVISIONS</u>												
Real Property												
0030	Real Property	661.8	Dev Agmt Fee/Land Sale Proceeds/Cable/Sewer/Housing/Water	409.5			19.3		46.4	167.7	18.9	
	Division Total	<u>661.8</u>		<u>409.5</u>			<u>19.3</u>		<u>46.4</u>	<u>167.7</u>	<u>18.9</u>	
	<u>Detail for Division:</u>											
	Labor	37.7					18.8				18.9	
	Contractual Services	331.5		206.2			0.5		27.1	97.7		
	Commodities	1.2		1.2								
	Other	291.4		202.1					19.3	70.0		
	Capital Outlay											
	Division Total	<u>661.8</u>		<u>409.5</u>			<u>19.3</u>		<u>46.4</u>	<u>167.7</u>	<u>18.9</u>	
Finance Administration												
1000	Finance Admin/Analysis	460.4	Sewer/Refuse/Water	452.9			2.5				2.5	2.5
	Division Total	<u>460.4</u>		<u>452.9</u>			<u>2.5</u>				<u>2.5</u>	<u>2.5</u>
	<u>Detail for Division:</u>											
	Labor	412.8		412.8								
	Contractual Services	20.7		13.2			2.5				2.5	2.5
	Commodities	4.9		4.9								
	Other	22.0		22.0								
	Capital Outlay											
	Division Total	<u>460.4</u>		<u>452.9</u>			<u>2.5</u>				<u>2.5</u>	<u>2.5</u>
Budget												
1010	Budget/Special Projects	398.4		398.4								
	Division Total	<u>398.4</u>		<u>398.4</u>								
	<u>Detail for Division:</u>											
	Labor	381.3		381.3								
	Contractual Services	1.1		1.1								
	Commodities	0.5		0.5								
	Other	15.5		15.5								
	Capital Outlay											
	Division Total	<u>398.4</u>		<u>398.4</u>								
Fiscal Services												
1020	General Accounting	465.6	Successor RDA/Housing Sewer/Refuse/Water	196.4			65.0	51.5		53.2	63.1	36.4
1021	Financial Planning	561.3	Successor RDA/Housing Sewer/Refuse/Water	190.3			133.8	64.0		17.1	134.8	21.3
1022	Payroll	161.9		161.9								
1024	Accounts Payable	120.9		120.9								
1025	Transparency Softwr	20.0		20.0								
	Division Total	<u>1,329.7</u>		<u>689.5</u>			<u>198.8</u>	<u>115.5</u>		<u>70.3</u>	<u>197.9</u>	<u>57.7</u>
	<u>Detail for Division:</u>											
	Labor	1,076.7		462.3			190.2	115.5		66.1	190.0	52.6
	Contractual Services	160.5		134.7			8.6			4.2	7.9	5.1
	Commodities	22.2		22.2								
	Other	50.3		50.3								
	Capital Outlay	20.0		20.0								
	Division Total	<u>1,329.7</u>		<u>689.5</u>			<u>198.8</u>	<u>115.5</u>		<u>70.3</u>	<u>197.9</u>	<u>57.7</u>

FINANCE

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		15-16		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		15-16		15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
Revenue Management												
1026	Business Tax Operations	517.9		517.9								
1030	Utility Billing	998.3	Water/Sewer				845.1				153.2	
1031	Refuse Billing	342.2	Refuse									342.2
1034	Revenue Operations	86.4	Sewer/Refuse	52.7							3.3	30.4
	Division Total	1,944.8		570.6			845.1				156.5	372.6
<u>Detail for Division:</u>												
	Labor	1,244.8		466.6			440.1				134.5	203.6
	Contractual Services	433.9		41.0			224.9				22.0	146.0
	Commodities	55.8		8.7								12.7
	Other	210.3		54.3			145.7					10.3
	Capital Outlay											
	Division Total	1,944.8		570.6			845.1				156.5	372.6
Purchasing												
1094	Purchasing	224.0		224.0								
	Division Total	224.0		224.0								
<u>Detail for Division:</u>												
	Labor	190.9		190.9								
	Contractual Services	12.9		12.9								
	Commodities	2.4		2.4								
	Other	17.8		17.8								
	Capital Outlay											
	Division Total	224.0		224.0								
Economic Development												
2500	SRDA Administration	521.4	Successor RDA	13.1				508.3				
2502	Agency Debt Service	4,447.5	Successor RDA					4,447.5				
2503	Agency Real Property	470.0	Successor RDA/ Low Mod Hsg					420.0		50.0		
2512	GG Center Bldg. Lease	50.0	Successor RDA					50.0				
2513	Coastline Bldg. Lease	132.7	Successor RDA					132.7				
2515	2014 TARB	3,888.3	Successor RDA					3,888.3				
2516	Katella Cottages N/P	178.4	Successor RDA					178.4				
2521	Office Max Rebate	600.0	Successor RDA					600.0				
2522	Residence Inn Rebate	1,400.0	Successor RDA					1,400.0				
2523	Hyatt Rebate	2,420.0	Successor RDA					2,420.0				
2525	Hyundai Rebate	180.0	Successor RDA					180.0				
2526	Katella Cottages	60.0	Successor RDA					60.0				
2527	Augustine Ltd.	417.3	Successor RDA					417.3				
2531	Sheraton Rebate	150.0	Successor RDA					150.0				
2535	Civic Ctr Prop Mgt	90.0	Hsg Auth-CC Prop Mgt							90.0		
2545	C.O.P. Debt	1,562.4		1,562.4								
2553	Site B2 DDA	689.4	Successor RDA					689.4				
2554	Waterpark Hotel DDA	634.5	Successor RDA					634.5				
2557	Sycamore Walk DDA	36.6	Successor RDA					36.6				
2562	Brookhurst Tri DDA	1,830.2	Successor RDA					1,830.2				
2600	Econ Dev Admin	265.5	Econ Dev	265.5								
2601	VCB Visitor Conv. Bureau	1,641.6	GG TID			1,641.6						
2602	GG TID	567.5	GG TID			567.5						
2605	Harbor Crdr Transit	585.0	TID Transit	585.0								
2607	Hrbr Crdr St Impvmt	90.0	TID St Proj	90.0								
2621	CFL Sales Tax Rebate	32.0		32.0								
2701	Set Aside Admin	50.0	Low Mod Hsg							50.0		
	Division Total	22,990.3		2,548.0		2,209.1		18,043.2		190.0		

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FIRE DEPARTMENT

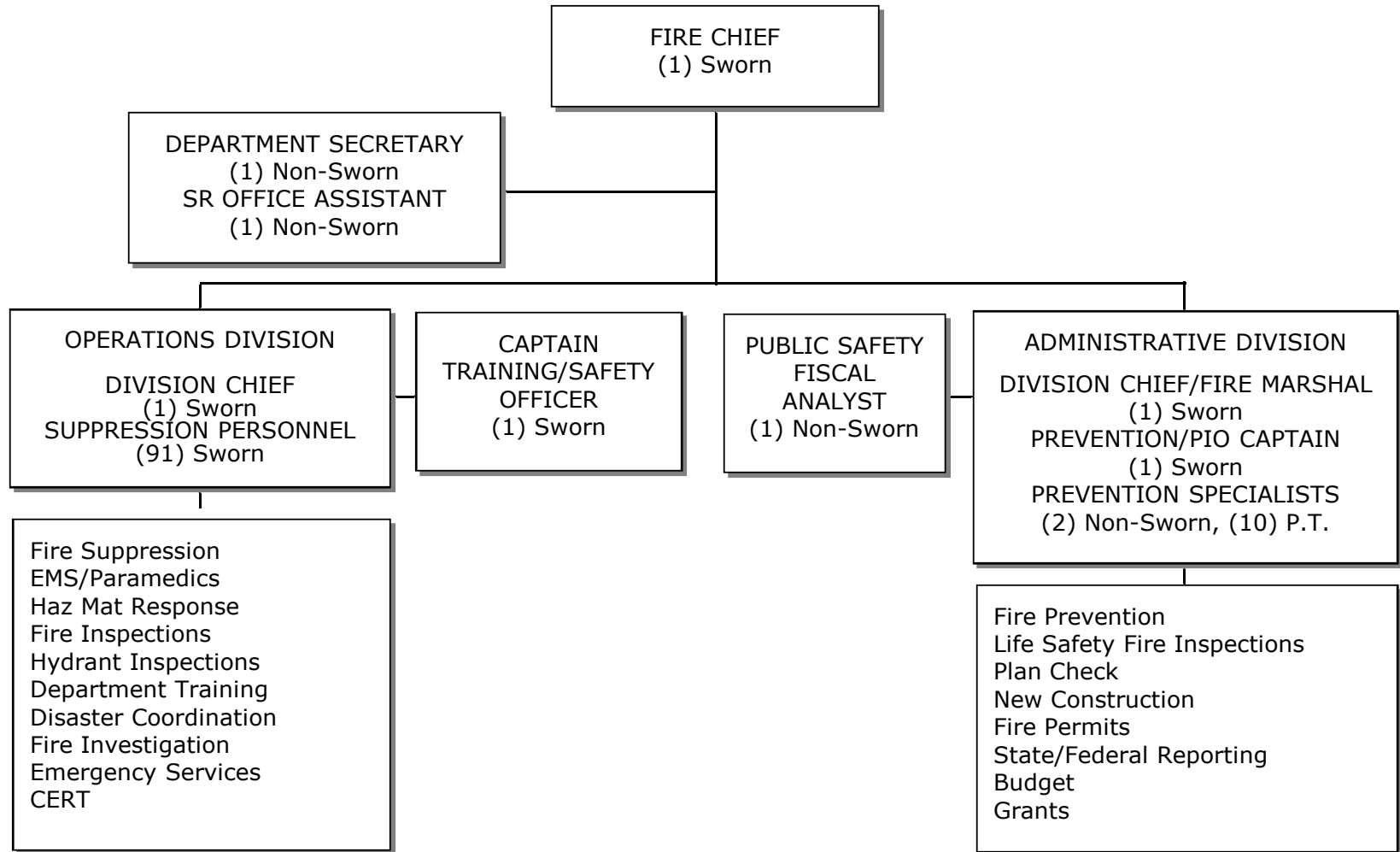
MISSION

The mission of the Fire Department is excellence through rapid response, proactive training, prevention, and preparedness programs, while maintaining a high level of efficiency and well-being for our community.

2015-16 GOALS

1. Continue to develop an organizational culture that is in alignment with the values of the City by forwarding an inclusive and collaborative management process to both fire management and all department personnel.
2. Continue to enhance public relations to our culturally diverse community. Continue to be business friendly, and work to find solutions that close the gap between local businesses, fire prevention, and building inspections.
3. Continue to seek creative solutions to replace and update aging Department infrastructure and apparatus focusing on fire station ADA compliance, establishing gender specific areas, and replacement of fire stations 6 and 7, as well as adding one reserve fire engine to the emergency fleet.
4. Work with Human Resources Department to continue to seek diversity within the Department by reaching out to the community and informing them of Fire Department employment opportunities.
5. Continue to be proactive seeking alternative funding for the purchase of equipment and special programs through both public and private grant sources.

Fire



Total Number of Employees - 111
 Full Time Sworn - 96
 Full Time Non-Sworn - 5
 Part Time - 10

2015

FIRE

		Total		Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		15-16	Funding Source	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		15-16		15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
DIVISIONS												
Fire Administration												
5001	Fire Management	393.9		393.9								
5002	Fire General Admin.	394.5		394.5								
	Division Total	<u>788.4</u>		<u>788.4</u>								
<u>Detail for Division:</u>												
	Labor	662.5		662.5								
	Contractual Services	30.8		30.8								
	Commodities	13.6		13.6								
	Other	81.5		81.5								
	Capital Outlay											
	Division Total	<u>788.4</u>		<u>788.4</u>								
Fire Suppression												
5100	Fire Contrl Mgmt	2,958.1		2,958.1								
5101	Fire Cmbat/Contrl	624.7	Prop. 172	494.8	129.9							
5102	Emg.Med/Contrl	898.5		898.5								
5103	Comm./Fire Control	650.2	Prop. 172	620.6	29.6							
5104	Inspectn/Control	251.3		251.3								
5105	Emg. Stdby/Control	9,566.4	Prop. 172	9,484.7	81.7							
5106	MDT System	10.0	Prop. 172	10.0								
	Division Total	<u>14,959.2</u>		<u>14,708.0</u>	<u>251.2</u>							
<u>Detail for Division:</u>												
	Labor	12,176.9		12,176.9								
	Contractual Services	857.0		765.7	91.3							
	Commodities	214.0		176.3	37.7							
	Other	1,574.1		1,574.1								
	Capital Outlay	137.2		15.0	122.2							
	Division Total	<u>14,959.2</u>		<u>14,708.0</u>	<u>251.2</u>							
Paramedics												
5200	Paramed. Managment	160.3		160.3								
5202	Emg.Medic/Paramed.	835.2	Prop. 172	784.2	51.0							
5205	Emg.Stndby/Paramed.	3,425.7	Prop. 172	3,419.7	6.0							
	Division Total	<u>4,421.2</u>		<u>4,364.2</u>	<u>57.0</u>							
<u>Detail for Division:</u>												
	Labor	4,138.7		4,138.7								
	Contractual Services	32.5		26.5	6.0							
	Commodities	122.2		101.2	21.0							
	Other	97.8		97.8								
	Capital Outlay	30.0			30.0							
	Division Total	<u>4,421.2</u>		<u>4,364.2</u>	<u>57.0</u>							

FIRE

		Total	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		15-16	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
Funding Source			15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
Fire Prevention											
5056	Hazard Mat. Cleanup	57.0	57.0								
5300	Bureau Administration	353.8	353.8								
5301	Technical Support	250.0	250.0								
5302	Permit Control	352.8	352.8								
5303	Fire Investigation	32.6	32.6								
5304	Fire Safety Education	6.0	6.0								
5305	Fire Plan Check	17.5	17.5								
	Division Total	<u>1,069.7</u>	<u>1,069.7</u>								
Detail for Division:											
	Labor	842.4	842.4								
	Contractual Services	98.9	98.9								
	Commodities	17.4	17.4								
	Other	111.0	111.0								
	Capital Outlay										
	Division Total	<u>1,069.7</u>	<u>1,069.7</u>								
Emergency Services											
5061	Citizen Emg. Res. Fire	15.0	15.0								
5400	Emergency Services	296.6	296.6								
	Division Total	<u>311.6</u>	<u>311.6</u>								
Detail for Division:											
	Labor	202.4	202.4								
	Contractual Services	39.2	39.2								
	Commodities	10.9	10.9								
	Other	59.1	59.1								
	Capital Outlay										
	Division Total	<u>311.6</u>	<u>311.6</u>								
TOTAL FOR DEPARTMENT:											
	LABOR	18,022.9	18,022.9								
	CONTRACTUAL SERVICES	1,058.4	961.1	97.3							
	COMMODITIES	378.1	319.4	58.7							
	OTHER	1,923.5	1,923.5								
	CAPITAL OUTLAY	167.2	15.0	152.2							
	TOTAL DEPARTMENT	<u>21,550.1</u>	<u>21,241.9</u>	<u>308.2</u>							

FIRE

Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
15-16		15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16

AUTHORIZED POSITIONS FOR DEPARTMENT:

Fire Chief	1
Fire Division Chief	2
Fire Battalion Chief	3
Fire Captain	26
Fire Engineer	24
Firefighter	40
Public Safety Fiscal Analyst	1
Senior Fire Protection Specialist	2
Department Secretary	1
Senior Office Assistant	1
 TOTAL POSITIONS	 <u>101</u>

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HUMAN RESOURCES DEPARTMENT

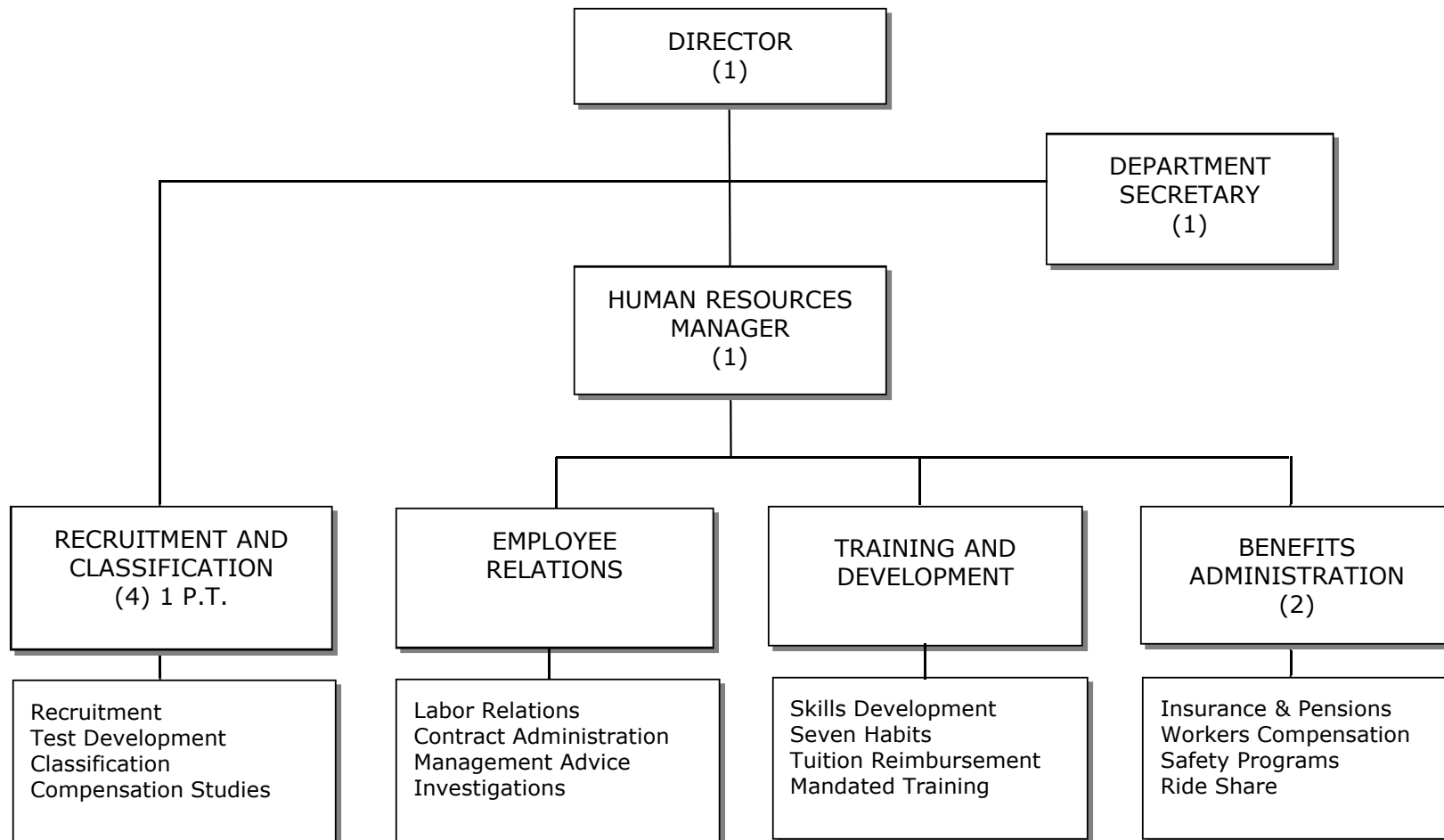
MISSION

The mission of the Human Resources Department is to provide guidance and support to our diverse community of employees and applicants, and to promote the City of Garden Grove as a great place to work and thrive. Human Resources places an emphasis on fairness and consistency in the recruitment, selection, retention and personal and professional development of the City's most important asset-our employees.

2015-16 GOALS

1. Fill vacancies within budget constraints to fulfill City Council 2015-16 Strategic Plan.
2. Implement new labor contract agreements for Police Association, Police Management Association, Firefighter Union, Fire Management Association, Employees Association and Employees League.
3. Coordinate initial implementation of Healthy Families Act of 2014 for part-time employees effective July 1, 2015.
4. Create and implement tracking system determining employee eligibility for health benefits in compliance with Affordable Care Act mandates.
5. In support of compliance with the Affordable Care Act mandated IRS reporting requirements, compile and analyze health benefit data for all employees and their dependents.
6. Continue the automation of benefits open enrollment, implementing the 2015 Public Employees Medical & Hospital Care Act, (PEMHCA) risk-adjusted rates.
7. Complete the revision of classification specifications in NeoGOV, including audit of salaries.

Human Resources



Total Number of Employees - 10
Full Time - 9
Part Time - 1

HUMAN RESOURCES

	Total 15-16	Funding Source	Basic Services 15-16	Grant Services 15-16	Special Assessment Services 15-16	Water Services 15-16	Successor Agency 15-16	Cable Services 15-16	Housing Services 15-16	Sewer Services 15-16	Refuse Services 15-16
<u>DIVISIONS</u>											
Human Resources											
6000	Recruit/Class/Comp	454.3	454.3								
6001	Employee Relations	537.6	537.6								
6004	AQMD/Rideshare	102.7	AQMD	102.7							
6005	Contingency	300.2	St Lighting/Water/ Sewer/Refuse	227.0	5.6	50.2			11.8	5.6	
6007	Employee Training	110.4	Sewer/Water	99.0		7.6			3.8		
6010	Rdshr Veh Equip Gas	55.8	AQMD	55.8							
6011	Rdshr Veh Equip CNG	38.5	AQMD	38.5							
	Division Total	<u>1,599.5</u>	<u>1,317.9</u>	<u>197.0</u>	<u>5.6</u>	<u>57.8</u>			<u>15.6</u>	<u>5.6</u>	
Detail for Division:											
	Labor	1,027.7	949.3	5.2	5.6	50.2			11.8	5.6	
	Contractual Services	265.0	240.3	20.0		3.2			1.5		
	Commodities	97.2	35.8	54.7		4.4			2.3		
	Other	209.6	92.5	117.1							
	Capital Outlay										
	Division Total	<u>1,599.5</u>	<u>1,317.9</u>	<u>197.0</u>	<u>5.6</u>	<u>57.8</u>			<u>15.6</u>	<u>5.6</u>	
<u>TOTAL FOR DEPARTMENT:</u>											
	LABOR	1,027.7	949.3	5.2	5.6	50.2			11.8	5.6	
	CONTRACTUAL SERVICES	265.0	240.3	20.0		3.2			1.5		
	COMMODITIES	97.2	35.8	54.7		4.4			2.3		
	OTHER	209.6	92.5	117.1							
	CAPITAL OUTLAY										
	TOTAL DEPARTMENT	<u><u>1,599.5</u></u>	<u><u>1,317.9</u></u>	<u><u>197.0</u></u>	<u><u>5.6</u></u>	<u><u>57.8</u></u>			<u><u>15.6</u></u>	<u><u>5.6</u></u>	
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>											
	Human Resources Director	1									
	Division Manager	1									
	Principal Personnel Analyst	2									
	Senior Personnel Analyst	1									
	Personnel Analyst	2									
	Department Secretary	1									
	Senior Office Assistant	1									
	TOTAL POSITIONS	<u><u>9</u></u>									

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INFORMATION TECHNOLOGY DEPARTMENT

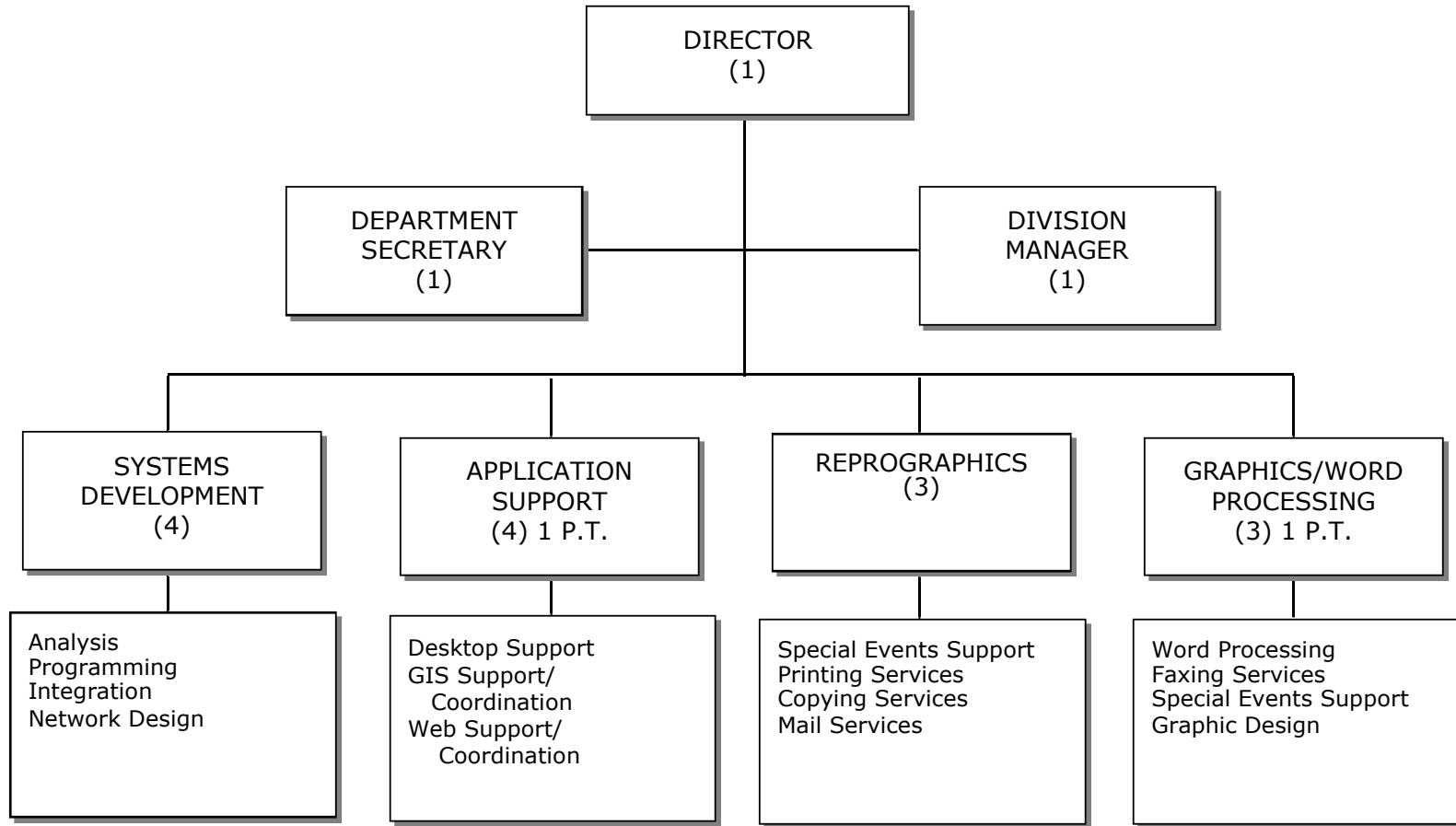
MISSION

The mission of the Information Technology Department is to provide effective and efficient communication, analysis and secure, open, integrated systems that support city staff, leadership, and an informed and involved public.

2015-16 GOALS

1. Provide excellent customer service through analysis, maintenance, integration, and the creation of information processing, storage, and communications systems that meet the City's present and future needs, and provide support and education for its employees.
2. Provide high quality printing, mail, office automation, graphic arts and faxing services in a creative, timely and friendly manner to enhance the organization's ability to effectively communicate both internally and with the public.
3. Create and implement a measurable information technology strategic plan based on important goals identified by the organization with an emphasis on the following:
 - a. Complete CAD/RMS implementation and data conversion for PD
 - b. Increase citizen access on website through OpenGov, Public Records Requests, agenda management system and improved Building Permit process
 - c. Modernize payroll system and begin evaluation for new financial system

Information Technology



Total Number of Employees - 19
Full Time - 17
Part Time - 2

2015

INFORMATION TECHNOLOGY

	Total 15-16	Funding Source	Basic Services 15-16	Grant Services 15-16	Special Assessment Services 15-16	Water Services 15-16	Successor Agency 15-16	Cable Services 15-16	Housing Services 15-16	Sewer Services 15-16	Refuse Services 15-16
Admin. Services											
0053 Reprographics	361.1	Hsg/Water	356.0			4.6			0.5		
0054 Graphics/Word Proc.	418.5	AQMD	416.6	1.9							
Division Total	<u>779.6</u>		<u>772.6</u>	<u>1.9</u>		<u>4.6</u>			<u>0.5</u>		
<u>Detail for Division:</u>											
Labor	652.7		650.8	1.9							
Contractual Services	49.9		44.8			4.6			0.5		
Commodities	30.0		30.0								
Other	47.0		47.0								
Capital Outlay											
Division Total	<u>779.6</u>		<u>772.6</u>	<u>1.9</u>		<u>4.6</u>			<u>0.5</u>		
<u>TOTAL FOR DEPARTMENT:</u>											
LABOR	652.7		650.8	1.9							
CONTRACTUAL SERVICES	49.9		44.8			4.6			0.5		
COMMODITIES	30.0		30.0								
OTHER	47.0		47.0								
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u>779.6</u>		<u>772.6</u>	<u>1.9</u>		<u>4.6</u>			<u>0.5</u>		
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>											
Info. Technology Director	1										
Information Systems Manager	1										
Sr. Info. Tech. Analyst	3										
Information Tech. Programmer	1										
GIS Coordinator	1										
Information Tech. Technician	3										
Department Secretary	1										
Administrative Aide	1										
Graphics Designer	2										
Sr. Repro. Equip. Operator	1										
Repro. Equipment Operator	2										
TOTAL POSITIONS	<u>17</u>										

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POLICE DEPARTMENT

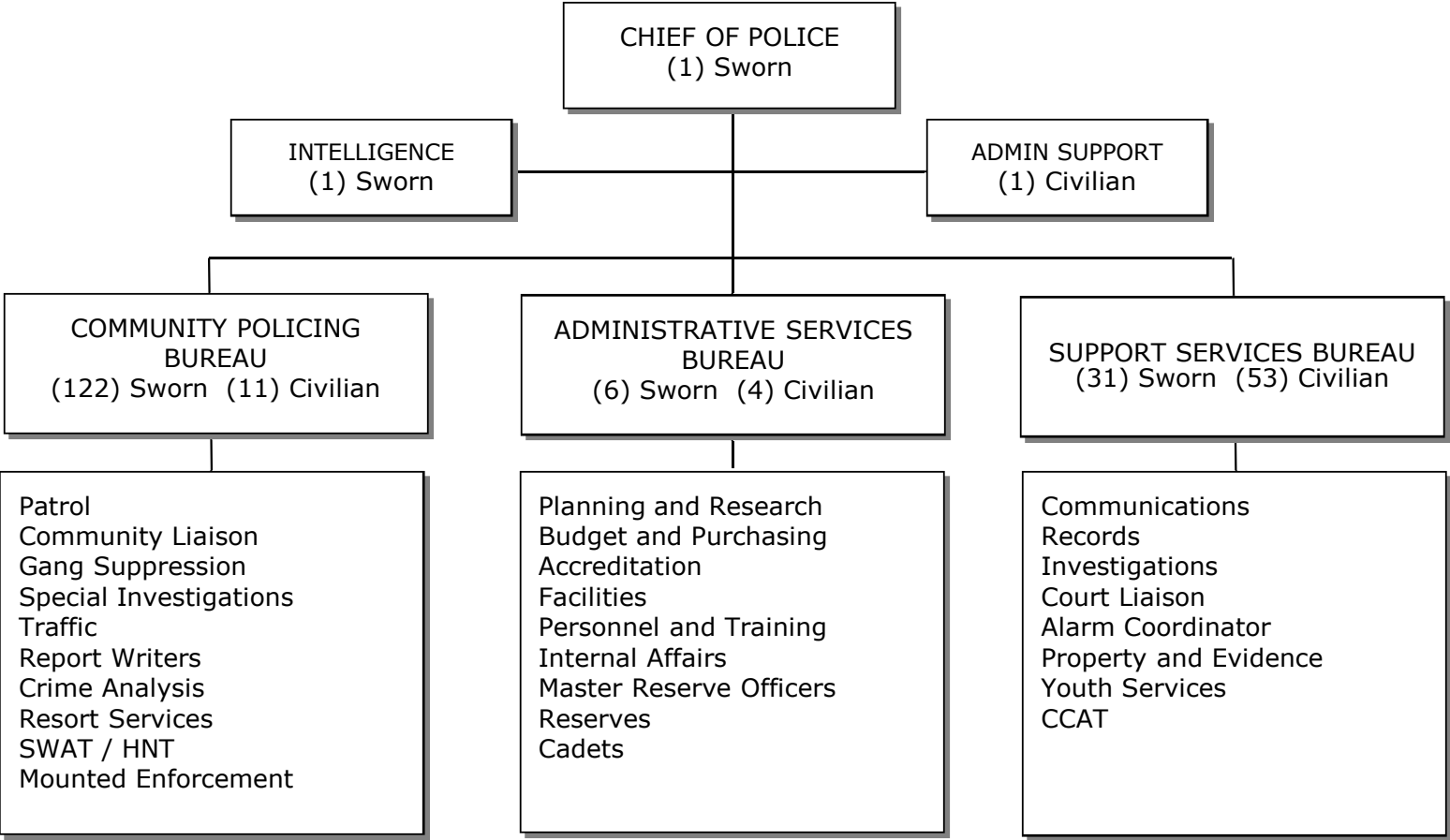
MISSION

The mission of the Garden Grove Police Department, through a community policing partnership, is to improve the quality of life in the City and provide a sense of safety and security to community members.

2015-16 GOALS

1. Oversee department-wide implementation of the new Spillman Technologies integrated public safety software system. This fully integrated software solution will replace almost every stand alone system within the Department, and will eliminate redundant and inefficient operations.
2. Acquire a new Spillman-compatible 24-hour digital recording solution to replace the current system, which is past end-of-life and susceptible to failure. The 24-hour recording system captures Department radio traffic as well as 9-1-1 and non-emergency telephone calls made to the Department via the Communications Division.
3. In cooperation with Public Works, participate in the Request for Proposal (RFP) process to remodel/redesign the Police Department front lobby and Records Division areas.
4. Reduce crime by targeting repeat-offender criminals through specific enforcement activities (AB109/ Proposition 47 monitoring), supplemented by law enforcement-restricted funding.
5. Keep the average Patrol response time to emergency calls at five minutes or less.

Police



Total Number of Employees - 272
Full Time Sworn - 161
Full Time Civilian - 69
Part Time - 42

POLICE

	Total 15-16	Funding Source	Basic Services 15-16	Grant Services 15-16	Special Assessment Services 15-16	Water Services 15-16	Successor Agency 15-16	Cable Services 15-16	Housing Services 15-16	Sewer Services 15-16	Refuse Services 15-16
<u>DIVISIONS</u>											
Police Management											
6600 Police Program Mgmt	2,110.4		2,110.4								
Division Total	2,110.4		2,110.4								
<u>Detail for Division:</u>											
Labor	663.7		663.7								
Contractual Services	1,275.2		1,275.2								
Commodities	15.4		15.4								
Other	156.1		156.1								
Capital Outlay											
Division Total	2,110.4		2,110.4								
Community Policing											
6700 Community Policing	2,315.9	Prop. 172	2,290.2	25.7							
6710 West Patrol Division	8,894.3		8,894.3								
6711 Report Writing	426.3		426.3								
6712 West Patrol OT	753.0		753.0								
6730 East Patrol Division	8,687.7		8,687.7								
6731 East Patrol OT	753.0		753.0								
6740 Neighborhood Traffic Unit	1,238.6		1,238.6								
6742 Motorbike Cap Lease	94.5		94.5								
6746 Red LT Enforc Prog	171.0	Red Lite Enf Prog	171.0								
6747 Traffic Offender	215.1	Traffic Offender	215.1								
6760 Gang Suppression	1,772.0		1,772.0								
6762 Gang Suppr-CDBG	110.0	CDBG		110.0							
6780 Special Services Unit	1,210.8		1,210.8								
6860 Community Liaison	474.3	Prop. 172	472.4	1.9							
6890 Jail Services	657.6	JAG/Prop. 172	473.2	184.4							
6963 Crime Analysis	134.2		134.2								
Division Total	27,908.3		27,586.3	322.0							
<u>Detail for Division:</u>											
Labor	26,003.4		25,893.4	110.0							
Contractual Services	844.6		660.2	184.4							
Commodities	221.5		208.9	12.6							
Other	813.8		813.8								
Capital Outlay	25.0		10.0	15.0							
Division Total	27,908.3		27,586.3	322.0							

POLICE

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		15-16		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		15-16		15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
Administrative Services												
6800	Admin. Serv. Bureau	1,023.0	Forfeit/Seizure/Prop. 172	1,016.8	6.2							
6805	Reserves - Benefitted	50.3		50.3								
6840	Post Cert Training	50.0	Post Reimbursements		50.0							
6850	Cadets/POA	246.4		246.4								
6870	Professional Standards	1,621.6		1,621.6								
6875	Police Vehicles	2,969.2		2,969.2								
6880	Crossing Guards	197.0		197.0								
	Division Total	<u>6,157.5</u>		<u>6,101.3</u>	<u>56.2</u>							
<u>Detail for Division:</u>												
	Labor	2,514.6		2,514.6								
	Contractual Services	422.9			56.2							
	Commodities	113.0		113.0								
	Other	3,107.0		3,107.0								
	Capital Outlay											
	Division Total	<u>6,157.5</u>		<u>6,101.3</u>	<u>56.2</u>							
Support Services												
6795	Youth Services	1,126.8		1,126.8								
6796	Graffiti Reward	5.0		5.0								
6900	Departmental Services	1,068.3		1,068.3								
6910	Records	2,372.0	Prop. 172	2,368.5	3.5							
6920	Communications	2,867.0		2,867.0								
6935	800 MHz LTD	634.5		634.5								
6960	Investigations	4,383.4	Prop. 172	4,323.4	60.0							
6962	SPEC Enf. Team	948.8	Prop. 172	753.2	195.6							
6980	Property/Evidence	1,176.9		1,176.9								
	Division Total	<u>14,582.7</u>		<u>14,323.6</u>	<u>259.1</u>							
<u>Detail for Division:</u>												
	Labor	11,227.9		11,049.8	178.1							
	Contractual Services	1,465.8		1,465.8								
	Commodities	518.8		515.3	3.5							
	Other	675.7		658.2	17.5							
	Capital Outlay	694.5		634.5	60.0							
	Division Total	<u>14,582.7</u>		<u>14,323.6</u>	<u>259.1</u>							
TOTAL FOR DEPARTMENT:												
	LABOR	40,409.6		40,121.5	288.1							
	CONTRACTUAL SERVICES	4,008.5		3,767.9	240.6							
	COMMODITIES	868.7		852.6	16.1							
	OTHER	4,752.6		4,735.1	17.5							
	CAPITAL OUTLAY	719.5		644.5	75.0							
	TOTAL DEPARTMENT	<u>50,758.9</u>		<u>50,121.6</u>	<u>637.3</u>							

POLICE

Total	Funding Source	Basic Services 15-16	Grant Services 15-16	Special Assessment Services 15-16	Water Services 15-16	Successor Agency 15-16	Cable Services 15-16	Housing Services 15-16	Sewer Services 15-16	Refuse Services 15-16
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AUTHORIZED POSITIONS FOR DEPARTMENT:

Police Chief	1
Police Captain	3
Police Lieutenant	7
Police Sergeant	22
Police Communications Manager	1
Police Records Manager	1
Police Officer	67
Police Officer A/MO (Master)	36
Police Officer B/MO (Corporal)	25
Public Safety Fiscal Analyst	1
Police Services Supervisor	1
Communications Shift Supv.	4
Special Officer	4
Public Safety Dispatcher	13
Sr. Administrative Aide	1
Department Secretary	1
Police Records Shift Supv.	3
Sr. Community Service Officer	10
Principal Office Assistant	2
Community Service Officer	11
Police Records Specialist	16
 TOTAL POSITIONS	 <u>230</u>

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PUBLIC WORKS DEPARTMENT

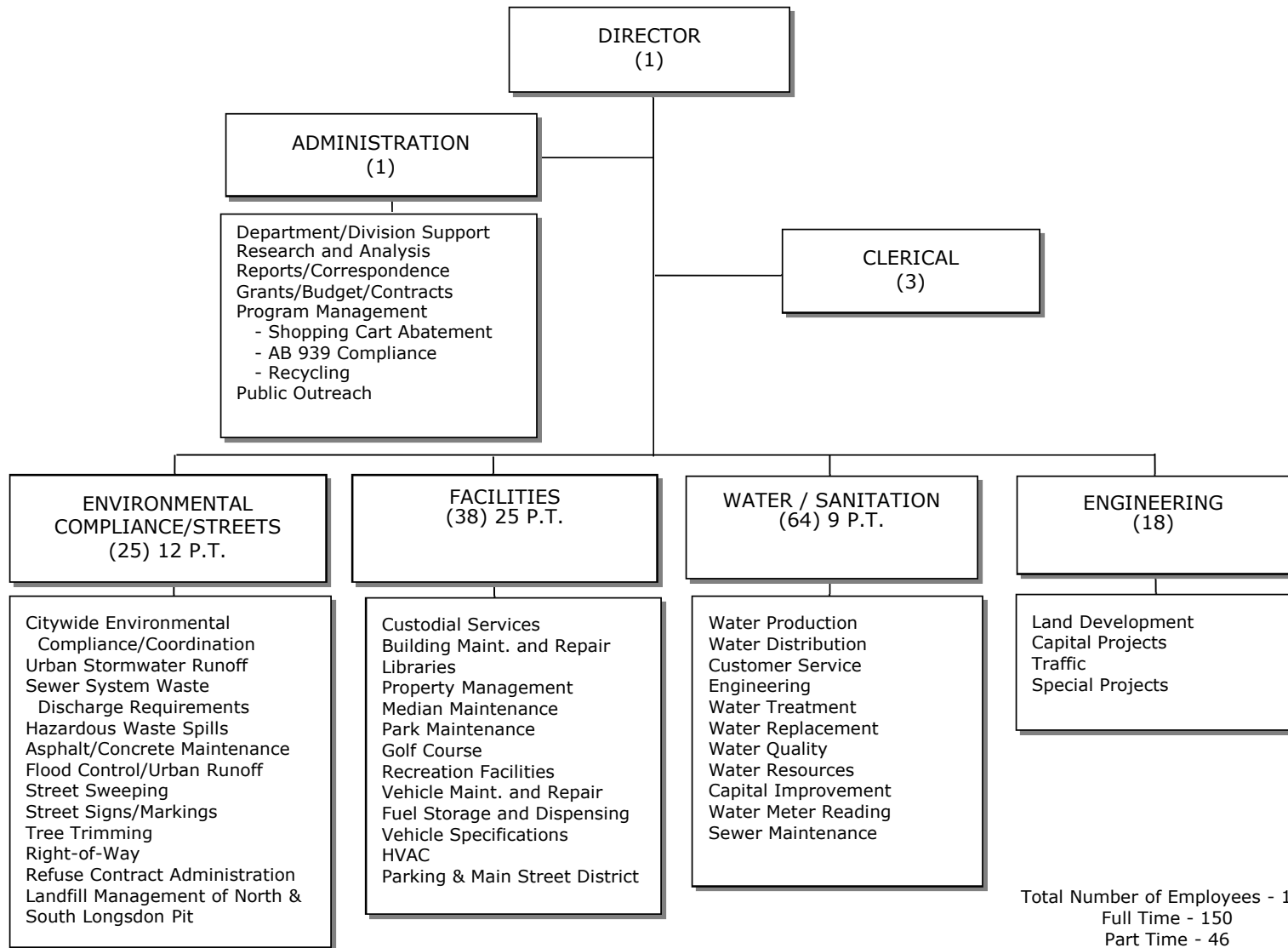
MISSION

The mission of the Public Works Department is to preserve and enhance the health, safety, and environment of the community of Garden Grove through a team effort and responsible use of public resources.

2015-16 GOALS

1. Implement the \$17.8 million 2015-16 Capital Improvement Plan for maintaining the City's aging infrastructure, improving safety, stimulating the economy and protecting natural resources.
2. Continue to identify and implement various infrastructure projects, including the improvement of pavement conditions for residential streets, construction of water and sewer mains, Americans With Disabilities Act (ADA) upgrades for City facilities, and conservation projects throughout the City medians and facilities.
3. Maintain an ongoing current GIS based Infrastructure Asset Management System for better management of planning for repair and replacement of publicly owned assets in a timely manner.
4. Enhance the public outreach program by disseminating current information of Public Works Department services, programs, projects, policies and procedures throughout various media outlets.
5. Improve workforce planning and succession planning for long-term success by developing valuable skilled employees through mentorship, education/training, cross training and leadership assignments.
6. Deliver high quality, efficient, basic core services under existing minimal staffing levels and funding to enhance customer service and meet community needs.
7. Promote teamwork within divisions and other departments to streamline functions for improving service levels.

Public Works



2015

PUBLIC WORKS

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		15-16		15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
<u>DIVISIONS</u>												
Engineering Services												
3123	Traffic Sig. Maintenance	606.2	Gas Tax/St. Lighting	363.1		243.1						
3205	Traffic Engineering	323.2	Gas Tax	323.2								
3206	Red Lt. Safety Program	570.1	Red Lite Enf Prog	570.1								
3210	Street Lighting	1,426.5	St. Lighting	396.3		1,030.2						
3220	Dedicated Fac./Water	72.7	Water				72.7					
3230	Dedicated Fac./Sewer	64.2	Sewer							64.2		
3240	Capital Imprvmt Plan	238.9	Sewer/Refuse	68.8						113.7		56.4
3241	Special Projects	143.5		143.5								
3242	Operation Engineering	117.5	Gas Tax	117.5								
3247	Home Imp./Developmt	485.2		485.2								
	Division Total	<u>4,048.0</u>		<u>2,467.7</u>		<u>1,273.3</u>	<u>72.7</u>			<u>177.9</u>		<u>56.4</u>
<u>Detail for Division:</u>												
	Labor	1,565.6		1,052.7		205.9	72.7				177.9	56.4
	Contractual Services	2,158.3		1,197.7		960.6						
	Commodities	73.8		71.2		2.6						
	Other	250.3		146.1		104.2						
	Capital Outlay											
	Division Total	<u>4,048.0</u>		<u>2,467.7</u>		<u>1,273.3</u>	<u>72.7</u>			<u>177.9</u>		<u>56.4</u>
Water Services												
3700	Water Operations	6,100.1	Water				6,100.1					
3710	Water Production	14,881.5	Water				14,881.5					
3780	Water LTD, Depr., O/H	9,197.0	Water				9,197.0					
	Division Total	<u>30,178.6</u>					<u>30,178.6</u>					
<u>Detail for Division:</u>												
	Labor	3,405.3					3,405.3					
	Contractual Services	356.0					356.0					
	Commodities	15,542.2					15,542.2					
	Other	10,621.1					10,621.1					
	Capital Outlay	254.0					254.0					
	Division Total	<u>30,178.6</u>					<u>30,178.6</u>					

PUBLIC WORKS

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		15-16		15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
Public Works - Administration												
3000	Public Works Gen.Admin	357.1	Water/St.Ltg./Sewer/Refuse	149.5		30.3	69.9				18.0	89.4
	Division Total	<u>357.1</u>		<u>149.5</u>		<u>30.3</u>	<u>69.9</u>				<u>18.0</u>	<u>89.4</u>
<u>Detail for Division:</u>												
	Labor	249.0		58.2		30.3	56.7				14.4	89.4
	Contractual Services	21.4		12.2			5.6				3.6	
	Commodities	14.9		7.3			7.6					
	Other	71.8		71.8								
	Capital Outlay											
	Division Total	<u>357.1</u>		<u>149.5</u>		<u>30.3</u>	<u>69.9</u>				<u>18.0</u>	<u>89.4</u>
Street Maintenance												
3110	Street M/S/P	69.9	Gas Tax	69.9								
3111	Seal Coating	482.6	Gas Tax	482.6								
3112	Asphalt Maint./Overlay	938.5	Gas Tax	938.5								
3113	Concrete Maintenance	696.9	Gas Tax	696.9								
3114	Drainage/Misc. Maint.	343.2	Water				343.2					
3115	Graffiti Removal	365.0	Gas Tax	365.0								
3116	R/W & Street Cleaning	1,110.5	Gas Tax	1,110.5								
3117	Spill Cleanup	108.9	Gas Tax	108.9								
3118	Tree Maintenance	1,284.9	Gas Tax	1,284.9								
3120	Traffic Maint. M/S/P	20.5	Gas Tax	20.5								
3121	Traffic Sign Maintenance	253.3	Gas Tax	253.3								
3122	Traffic Painting	202.0	Gas Tax	202.0								
	Division Total	<u>5,876.2</u>		<u>5,533.0</u>			<u>343.2</u>					
<u>Detail for Division:</u>												
	Labor	2,781.7		2,528.2			253.5					
	Contractual Services	1,537.4		1,501.9			35.5					
	Commodities	398.3		396.9			1.4					
	Other	1,123.8		1,071.0			52.8					
	Capital Outlay	35.0		35.0								
	Division Total	<u>5,876.2</u>		<u>5,533.0</u>			<u>343.2</u>					
Building Maintenance												
3130	HVAC	211.5		211.5								
3131	Energy Retrofit	154.0		154.0								
3300	Facility Maint. M/S/P	68.0		68.0								
3310	Custodial Services	1,199.0		1,199.0								
3320	Building Maint.& Repair	2,046.4		2,046.4								
	Division Total	<u>3,678.9</u>		<u>3,678.9</u>								
<u>Detail for Division:</u>												
	Labor	2,188.9		2,188.9								
	Contractual Services	989.1		989.1								
	Commodities	206.1		206.1								
	Other	294.8		294.8								
	Capital Outlay											
	Division Total	<u>3,678.9</u>		<u>3,678.9</u>								

PUBLIC WORKS

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		15-16		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		15-16		15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16	15-16
Parks Maintenance												
2509	Parking District	4.0	Parking Dist. Maint.			4.0						
2510	Main St. Assmt. District	38.6	Main St. Assmt. Dist.			38.6						
3500	Parks/Greenbelt M/S/P	40.5		40.5								
3510	Grounds Maintenance	1,513.8	Water	1,260.8			253.0					
3530	Parks Maintenance	700.0	Pk. Maint. Assmt. Dist.			700.0						
3540	R/W Landscape M/S/P	48.5		48.5								
3541	Median Maintenance	702.7		702.7								
3550	Willowick Golf Course	74.3	Golf Course	74.3								
	Division Total	<u>3,122.4</u>		<u>2,126.8</u>		<u>742.6</u>	<u>253.0</u>					
<u>Detail for Division:</u>												
	Labor	1,814.7		1,202.2		428.3	184.2					
	Contractual Services	693.9		490.4		159.1	44.4					
	Commodities	173.2		121.0		32.2	20.0					
	Other	440.6		313.2		123.0	4.4					
	Capital Outlay											
	Division Total	<u>3,122.4</u>		<u>2,126.8</u>		<u>742.6</u>	<u>253.0</u>					
Environmental Compliance												
3010	Environmental Mgmt	408.8	Water/Sewer/Refuse	52.0			43.0			265.6		48.2
3043	NPDES Program	702.7	Water	365.7			337.0					
	Division Total	<u>1,111.5</u>		<u>417.7</u>			<u>380.0</u>			<u>265.6</u>		<u>48.2</u>
<u>Detail for Division:</u>												
	Labor	416.3		149.0			64.7			155.3		47.3
	Contractual Services	590.6		203.1			314.5			73.0		
	Commodities	88.3		60.5						27.8		
	Other	16.3		5.1			0.8			9.5		0.9
	Capital Outlay											
	Division Total	<u>1,111.5</u>		<u>417.7</u>			<u>380.0</u>			<u>265.6</u>		<u>48.2</u>
Sewer												
3800	Sewer Oper.	7,718.8	Sewer Operations							7,718.8		
3810	Sewer Inspect	254.4	Sewer Operations							231.1		
	Division Total	<u>7,949.9</u>								<u>7,949.9</u>		
<u>Detail for Division:</u>												
	Labor	2,142.6								2,142.6		
	Contractual Services	1,091.6								1,091.6		
	Commodities	225.2								225.2		
	Other	4,410.5								4,410.5		
	Capital Outlay	80.0								80.0		
	Division Total	<u>7,949.9</u>								<u>7,949.9</u>		

PUBLIC WORKS

	Total 15-16	Funding Source	Basic Services 15-16	Grant Services 15-16	Special Assessment Services 15-16	Water Services 15-16	Successor Agency 15-16	Cable Services 15-16	Housing Services 15-16	Sewer Services 15-16	Refuse Services 15-16
Solid Waste											
3900 Refuse Services	2,325.8	Refuse									2,325.8
3950 Waste Mgmt. Recycling	52.5	Refuse									52.5
Division Total	2,378.3										2,378.3
<u>Detail for Division:</u>											
Labor	24.3										24.3
Contractual Services	1,640.6										1,640.6
Commodities	1.8										1.8
Other	711.6										711.6
Capital Outlay											
Division Total	2,378.3										2,378.3
Recycling											
3953 Bev Recycling Grant	44.5	CA Dept Conserv		44.5							
3980 OPP5 FY 15/16	48.2	Used Oil		48.2							
Division Total	92.7			92.7							
<u>Detail for Division:</u>											
Labor											
Contractual Services	92.7			92.7							
Commodities											
Other											
Capital Outlay											
Division Total	92.7			92.7							
TOTAL FOR DEPARTMENT:											
LABOR	14,588.4		7,179.2		664.5	4,037.1				2,490.2	217.4
CONTRACTUAL SERVICES	9,171.6		4,394.4	92.7	1,119.7	756.0				1,168.2	1,640.6
COMMODITIES	16,723.8		863.0		34.8	15,571.2				253.0	1.8
OTHER	17,940.8		1,902.0		227.2	10,679.1				4,420.0	712.5
CAPITAL OUTLAY	369.0		35.0			254.0				80.0	
TOTAL DEPARTMENT	58,793.6		14,373.6	92.7	2,046.2	31,297.4				8,411.4	2,572.3
AUTHORIZED POSITIONS FOR DEPARTMENT:											
Public Works Director	1		Construction Inspector	3		Sr. Park Maintenance Worker	7				
City Engineer	1		Custodial Supervisor	1		Sr. Sewer Maintenance Worker	3				
Water Services Manager	1		Senior Engineering Technician	2		Sr. Street Maintenance Worker	8				
Senior Civil Engineer	1		Senior Water Production Oper.	5		Principal Office Asst.	4				
Traffic Engineer	1		Public Works Foreman	6		Sewer Maintenance Worker	7				
Division Manager	2		Senior Environ. Serv. Spec.	2		Street Maintenance Worker	7				
Environmental Services Manager	1		Senior Administrative Aide	1		Water Service Worker	14				
Project Engineer	2		Water Quality Technician	2		Park Maintenance Worker	7				
Associate Engineer	7		Fire Apparatus Mechanic	1		Small Engine Mechanic	1				
Sr. Project Planner	1		Senior Water Service Worker	5		Equipment Service Worker	1				
Principal Administrative Analyst	1		Department Secretary	1		Custodian	2				
Public Works Supervisor	9		Traffic Signal Electrician	1							
Assistant Engineer	1		Water Production Operator	4							
Principal Engineering Tech.	1		Equipment Mechanic	6							
Senior Administrative Analyst	2		Heavy Equipment Operator	3							
Senior Program Specialist	1		Permit Technician	1							
Senior Water Quality Tech.	1		Maintenance Repair Worker	6							
Senior Traffic Signal Electrician	1		Water Customer Serv. Worker	3							
Water Production Electrician	1										
								150			

CITY ATTORNEY'S OFFICE

City Attorney services are provided through contract with the law firm of Woodruff, Spradlin & Smart.

CITY ATTORNEY

Total	Funding Source	Basic Services 15-16	Grant Services 15-16	Special Assessment Services 15-16	Water Services 15-16	Successor Agency 15-16	Cable Services 15-16	Housing Services 15-16	Sewer Services 15-16	Refuse Services 15-16
<u>DIVISIONS</u>										
City Attorney										
5510 Legal Services	Econ Development	787.3	787.3							
5520 Special Legal Project		24.5	24.5							
Division Total		<u>811.8</u>	<u>811.8</u>							
<u>Detail for Division:</u>										
Labor										
Contractual Services		791.1	791.1							
Commodities		11.0	11.0							
Other		9.7	9.7							
Capital Outlay										
Division Total		<u>811.8</u>	<u>811.8</u>							
<u>TOTAL FOR DEPARTMENT:</u>										
LABOR										
CONTRACTUAL SERVICES		791.1	791.1							
COMMODITIES		11.0	11.0							
OTHER		9.7	9.7							
CAPITAL OUTLAY										
TOTAL DEPARTMENT		<u><u>811.8</u></u>	<u><u>811.8</u></u>							

Special Budgets

FY 2015-16

SPECIAL ASSESSMENTS (\$000)

	Street Lighting	Parking District (Acq.& Maint.) ^②	Main St.	G.G. Tourism Improvement District	Park Maintenance	Total Special Assessment
<u>FUNDS AVAILABLE</u>						
Beginning Balance	\$ 0.0	\$ 26.0	\$ 51.2	\$ 0.0	\$ 0.0	\$ 77.2
FY 15-16 Assessments	1,329.0	0.0	27.2	2,925.0	700.0	4,981.2
Transfer To TID Street Projects	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>(716.0)</u>	<u>0.0</u>	<u>(716.0)</u>
Total Funds Available	1,329.0	26.0	78.4	2,209.0	700.0	4,342.4
<u>EXPENSES</u>						
Operations & Maintenance	1,329.0 ^①	4.1	38.6	2,209.0	700.0 ^③	4,280.7
Capital Improvements	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Expenses	1,329.0	4.1	38.6	2,209.0	700.0	4,280.7
FUND BALANCE RESERVE	<u>\$ 0.0</u>	<u>\$ 21.9</u>	<u>\$ 39.8</u>	<u>\$ 0.0</u>	<u>\$ 0.0</u>	<u>\$ 61.7</u>

① St. Lighting total budget \$1,725 with General Fund subsidizing \$396.

② Parking District has no new revenue. Expenditures will terminate when the balance is exhausted.

③ Park Maintenance Total Assessable Costs \$1,480 with General Fund subsidizing \$776.

COMPARISON FY 2014-15 WITH FY 2015-16
COMMUNITY DEVELOPMENT BLOCK GRANT BUDGET (\$000)

<u>CDBG Categories</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>Change</u>	<u>% Change</u>
<u>ENTITLEMENT</u>				
Administration/Planning	\$ 359.7	\$ 352.7	\$ (7.0)	(1.2%)
Building Abatement	139.6	140.6	1.0	0.7%
Code Enforcement	0.0	0.0	0.0	0.0%
Fair Housing Services	34.9	34.9	0.0	0.0%
Sr. Hm. Imp. Grant Program	28.5	0.0	(28.5)	(100.0%)
Sr. Meals & Services	20.0	20.0	0.0	0.0%
Section 108 Repayment	1,114.4	1,198.0	83.6	7.5%
Senior Citizens Center	163.1	160.7	(2.4)	(1.5%)
Focus Neighborhood Unit	112.9	110.0	(2.9)	(2.6%)
Capital Improvements				
Harbor Cor. Acq. Blight	N/A	1.0	N/A	N/A
Fire Station Prop.	<u>N/A</u>	<u>1.0</u>	<u>N/A</u>	<u>N/A</u>
TOTAL	\$ 1,973.1	\$ 2,018.9	\$ 43.8	2.2%

Water Supply Budget

GARDEN GROVE WATER SYSTEM HISTORY

The City of Garden Grove established a municipal water department in 1958 and soon became the primary water retailer within City boundaries. It operated with three sub-systems, the "District System", the "Dyke System" and the "City-Owned System", cumulatively serving 29,000 customers.

The oldest and smallest portion, the "District System", was acquired from the County of Orange in 1960, serving 6,600 accounts. The "City-Owned System", made up of about 10,400 accounts, primarily consisted of facilities donated by subdividers. The "Dyke System", the largest component, had about 12,050 service connections. It was originally built and constructed by the Dyke Water Company, then sold to the City in 1965 to consolidate the various systems in the City of Garden Grove and provide an adequate, reliable water supply.

Today the Utilities Division is part of the Public Works Department and is responsible for maintaining wells, reservoirs, and imported water connections. It also provides ongoing maintenance and repair to the water delivery system.

With a population of over 174,000, the water demand is approximately 8 billion gallons per year. Garden Grove has 13 active wells with a pumping capacity of over 35,000 gallons per minute strategically located throughout the City. Its reservoirs have a total storage capacity of 53 million gallons. Four import water connections provide the City with a total import capacity of 22,440 gallons per minute.

One of the most important jobs of the water supplier is to make sure that the water received is the safest and most healthful water possible. To accomplish this goal requires that we recognize the importance of the highest water quality standards, the presence of a comprehensive testing and monitoring program based on these standards, and the vigorous elimination of any nonconforming situations. In Garden Grove, all these elements of quality control receive the highest attention.

Although Garden Grove obtains approximately two-thirds of its water supply from groundwater storage, the import water supply plays an important role in fulfilling the needs of the City's residents and businesses.

Imported water is delivered to Orange County by way of the Colorado River Aqueduct and from Northern California's State Water Project, which are wonderful solutions to the problem of supplying water to the semi-arid region of Southern California. However, they cannot supply all of our water needs during serious drought periods and recent environmental decisions have further limited flow from the State Water Project. Because we are susceptible to droughts, the need to conserve our water has become very important during wet as well as dry years.

The City of Garden Grove has adopted a Water Conservation Ordinance, which identifies stages of conservation based on the projected supply and demand for water by its customers on a daily basis.

GARDEN GROVE WATER SYSTEM HISTORY (Cont.)

In May, the State Water Resource Control Board mandated an updated water conservation regulation in response to the increasingly severe drought conditions. Under the State's regulations, local agencies must implement the stage of their water conservation ordinance that includes mandatory, limited irrigation days. Therefore, the City recently declared a Stage 2 - Mandatory Conservation - Water Alert. The City has been implementing other mandatory restrictions since 2009, which has resulted in a significant reduction of water usage by the City. This was accomplished through public education, the removal of turf from City medians and replacement with drought-tolerant plants, offering residential and commercial water conservation rebates, and continuing our leak detection and prevention program. The City also participates in various Basin Management Programs, which allows replenishment of the water basin, thus conserving water.

The first tranche of the bond money used to fund the design and construction of additions and improvements to the City's municipal water system during the years 2010 through 2013 have been exhausted. The second tranche will be implemented in future fiscal years, if needed. In the meantime, the design and construction of capital improvement projects will be financed with the water revenue. Bond projects included completion of several fire flow deficiency improvement projects, the replacement of natural gas engines at the West Garden Grove Booster Pump Station, and continuation of replacement of defective components within the water system. In addition, the construction of a new water transmission main from the east to west part of the City has been completed. A new well has also been completed at the Lampson Booster Pump Station.

CITY OF GARDEN GROVE
WATER SUPPLY PROGRAM

BUSINESS PRINCIPLES

1. Satisfy Bond Covenant conditions under which outstanding water revenue bonds were issued.
2. Enterprise fund should break even, not generate a deficit.
3. In order to operate efficiently, a two (2) month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
4. Preserve replacement sinking fund. Ideal amount of fund should approach 5% of system replacement value.
5. Maintain system and facilities up to regulatory industry standards by adequately funding new Capital Improvement Programs.
6. Continue design and construction of priority capital projects conforming to the annual budget.

ISSUES

- A. Federal and State Issues
 1. New and stricter water quality mandates.
 2. New and stricter requirements for NPDES permit.
 3. New and stricter discharge requirements.
 4. Comply with new AQMD regulations on ten natural gas engines.
 5. Comply with all state and federal water quality standards.
 6. Continue to implement new State-mandated certification
 7. Continue monitoring for unregulated contaminants as required by
 8. Comply with new State-mandated emergency conservation requirements.
- B. Local Issues
 1. Continue to improve the infrastructure of the distribution system.
 2. Continue programs to meet the California Urban Water Conservation Council's Best Management Practices.
 3. Continue to improve the Geographic Information System (GIS) for water systems.

WATER SERVICES BUDGET

FY 2014-15 - 2016-17

(\$000)

<u>FUNDS AVAILABLE</u>	FY 14-15 Adopted Budget	FY 14-15 Projected Year End	FY 15-16 Adopted Budget	FY 16-17 Forecast
BEGINNING BALANCE	\$ 10,314.6	\$ 9,086.6 ^①	\$ 9,864.0	\$ 6,274.8
BOND PROCEEDS (annual allocation)	0.0	0.0	0.0	0.0
TRANSFER FROM REPLACEMENT	0.0	0.0	0.0	0.0
REVENUES	34,831.9	32,700.0	32,000.0	32,000.0
ANNUAL COMMODITY INDEX	0.0	0.0	0.0	0.0
TRANSFER FROM RESERVES	0.0	0.0	0.0	0.0
LOAN FROM GENERAL FUND	0.0	0.0	0.0	0.0
TOTAL FUNDS AVAILABLE	45,146.5	41,786.6	41,864.0	38,274.8
 <u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	4,540.3	4,540.3	4,888.6	4,975.7
CONTRACTUAL SERVICES	1,268.3	882.1	1,011.7	1,437.4
COMMODITIES	847.9	841.3	1,153.1	995.1
VEHICLE / EQUIPMENT RENTALS	940.3	940.3	943.2	884.6
INSURANCE	263.3	263.3	263.3	331.7
ADMIN SUPPORT COSTS	1,952.4	1,952.4	2,371.9	2,432.5
PURCHASED WATER	14,469.3	13,835.9	14,881.5	14,822.6
LONG TERM DEBT	2,672.0	2,672.0	2,671.9	2,671.9
RESERVE DRAWDOWN PAYBACK	0.0	0.0	0.0	0.0
DEPRECIATION (REPLACEMENT)	2,356.5	2,356.5	2,600.0	2,652.0
STREET REPAIR CHARGE	1,550.0	1,550.0	1,550.0	1,550.0
CAPITAL EQUIPMENT	88.5	88.5	254.0	0.0
REPLACEMENT SINKING FUND	0.0	0.0	0.0	0.0
RATE STABILIZATION FUND	0.0	0.0	0.0	0.0
TOTAL OPERATION EXPENDITURES	30,948.8	29,922.6	32,589.2	32,753.5
 PROJECTED AMOUNT UNDER SPENT	 0.0	 0.0	 0.0	 0.0
NET OPERATION EXPENDITURES	30,948.8	29,922.6	32,589.2	32,753.5
 <u>WATER CAPITAL EXPENDITURES</u>				
WATER MAINS	2,000.0	2,000.0	1,100.0	2,500.0
PRODUCTION CAPITAL	0.0	0.0	1,900.0	1,500.0
TOTAL CAPITAL EXPENDITURES	2,000.0	2,000.0	3,000.0	4,000.0
 FUNDS AVAILABLE	 45,146.5	 41,786.6	 41,864.0	 38,274.8
WATER EXPENDITURES	32,948.8	31,922.6	35,589.2	36,753.5
ENDING BALANCE (Reserved for Capital)	\$ 12,197.7	\$ 9,864.0	\$ 6,274.8	\$ 1,521.3

① Revised Beginning Balance from budget adoption date, 6/23/15.

WATER CAPITAL PROJECTS

FIVE YEAR PLAN
(\$000)

<u>PROJECTS</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>
1. WATER MAINS	\$ 2,000	\$ 1,100	\$ 2,500	\$ 2,500	\$ 2,500
2. PRODUCTION CAPITAL	<u>0</u>	<u>1,900</u>	<u>1,500</u>	<u>1,000</u>	<u>1,000</u>
TOTAL	\$ 2,000	\$ 3,000	\$ 4,000	\$ 3,500	\$ 3,500

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER
(\$000)

FY 2015-16

CURRENT ESTIMATED COSTS

PROJECTS	NEW CAPITAL	REPLACEMENT
Water Services	\$ 0	\$ 780.0
Water Meter	0	260.0
Fire Hydrants	0	650.0
Main Valve	0	910.0
Water Main Improvements	1,100.0	0
Production Projects	1,900.0	0
	\$ 3,000.0	\$ 2,600.0

WATER SERVICES REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$ 0
REVENUES	<u>0</u>
DEPRECIATION RESERVES - TRANSFER	<u>0</u>
DEPRECIATION - TRANSFER	\$2,600
LESS REPLACEMENT COSTS	<u>(2,600)</u>
ENDING BALANCE	\$ 0

<u>PROJECTS</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>
1. WATER SERVICE	471	780	796	812	828
2. WATER METER	1,178	260	265	270	276
3. FIRE HYDRANT	330	650	663	676	690
4. MAIN VALVE	377	910	928	947	965
5. PRODUCTION	0	0	0	0	0
6. WATER MAIN	0	0	0	0	0
7. NATURAL GAS ENGINE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u><u>\$2,356</u></u>	<u><u>\$2,600</u></u>	<u><u>\$2,652</u></u>	<u><u>\$2,705</u></u>	<u><u>\$2,759</u></u>

WATER REPLACEMENT PROJECTS

1. Replace deficient water service lines.
2. Replace small and large deficient meters.
3. Replace deficient fire hydrants.
4. Replace non-repairable main line gate valves.
5. Replace production equipment as needed.
6. Replace water mains as needed.
7. Replace natural gas engines as needed.

WATER COST FACTOR

(PER ACRE FOOT)

	14-15	15-16	16-17	17-18	18-19
IMPORT WATER COST	\$ 923.5	\$ 942.0	\$ 989.1	\$ 1,038.6	\$ 1,090.5
POWER COSTS	\$ 51.0	\$ 63.0	\$ 65.0	\$ 67.0	\$ 69.0
REPLENISHMENT ASSESSMENT (GROUNDWATER)	\$ 294.0	\$ 322.0	\$ 338.0	\$ 355.0	\$ 372.8
EQUITY ASSESSMENT (OVER PUMPING COSTS)	\$ 614.0	\$ 591.0	\$ 621.0	\$ 652.0	\$ 684.6
BASIN PRODUCTION PERCENTAGE	72%	70%	75%	75%	75%

Successor Agency

CITY OF GARDEN GROVE AS SUCCESSOR AGENCY TO THE GARDEN GROVE
AGENCY FOR COMMUNITY DEVELOPMENT

DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The purpose of the City of Garden Grove as Successor Agency to the Garden Grove Agency for Community Development is to wind down the affairs of the former Agency for Community Development pursuant to the Dissolution Act while completing the implementation of certain disposition and development agreements as enforceable obligations.

FISCAL YEAR 2015-16
MAJOR PROGRAM OBJECTIVES

SUCCESSOR AGENCY

1. Continue the wind-down of the former Agency for Community Development and administration of the Successor Agency.
2. Continue to implement the Disposition and Development Agreement with McWhinney (Garden Grove, MXD LLC) for a waterpark hotel located on the west side of Harbor Boulevard, north of Garden Grove Boulevard.
3. Continue to implement the Disposition and Development Agreement with Kam Sang Company (New Age Brookhurst, LLC) for a medium/high density commercial and residential mixed-use project for the Brookhurst Triangle, located at the northwest corner of Brookhurst Street and Garden Grove Boulevard.
4. Continue to implement the Disposition and Development Agreement with Kam Sang Company (New Age Garden Grove, LLC) for a second hotel located adjacent to the Sheraton Hotel on the west side of Harbor Boulevard.

THE CITY OF GARDEN GROVE AS SUCCESSOR AGENCY
 TO THE GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT
 FISCAL YEAR 2015-16 ADOPTED BUDGET ANALYSIS (\$000)

	Total Adopted Budget
<hr/>	
<u>Funds Available:</u>	
Reserves and Ending Balances	\$ 0.0
Operating Revenues	<u>18,178.7</u>
Total Funds Available	\$ 18,178.7
 <u>Less: Operating Expenditures:</u>	
Administrative Allowance (Schedule 1)	(623.7)
Recognized Obligation Payments (Schedule 2)	<u>(17,555.0)</u>
Total Expenditures	\$ (18,178.7)
Net Amount Available	<u><u>\$ 0.0</u></u>

SCHEDULE 1
 ANALYSIS OF SUCCESSOR AGENCY
 ADOPTED ADMINISTRATIVE ALLOWANCE PACKAGES (\$000)
 FISCAL YEAR 2015-16

Package No.	Description	Adopted Budget
	ADMINISTRATIVE ALLOWANCE	
1020	General Accounting	\$ 51.5
1021	Financial Planning	64.0
2500	SRDA Administration	<u>508.2</u>
	TOTAL ADMINISTRATIVE ALLOWANCE	<u>\$ 623.7</u>

SCHEDULE 2
ANALYSIS OF SUCCESSOR AGENCY
ADOPTED RECOGNIZED OBLIGATION PAYMENT SCHEDULE (ROPS) (\$000)
FISCAL YEAR 2015-16

Package No.	Description	Adopted Budget
	ROPS	
2502	Agency Debt Service	\$ 4,447.5
2503	Agency Real Prop.	420.0
2512	GG Center Bldg. Lease	50.0
2513	Coastline Bldg. Lease	132.7
2515	2014 Tax Allocation Refunding Bond (TARB)	3,888.3
2516	Katella Cottages N/P	178.4
2521	OfficeMax Rebate	600.0
2522	Residence Inn Rebate	1,400.0
2523	Hyatt Rebate	2,420.0
2525	Hyundai Rebate	180.0
2526	Katella Cottages	60.0
2527	Augustine LTD	417.3
2531	Sheraton Rebate	150.0
2553	Site B2 DDA	689.4
2554	Waterpark Hotel DDA	634.5
2557	Sycamore Walk DDA	36.6
2562	Brookhurst Triangle DDA	1,830.3
9513	Depreciation - Bldg./Pk. Assets	<u>20.0</u>
	TOTAL ROPS	<u>\$ 17,555.0</u>

Housing Authority

HOUSING AUTHORITY
DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The Garden Grove Housing Authority provides rental subsidies for eligible low-income tenants. The Section 8 Rental Assistance Program is funded by federal grants through the Department of Housing and Urban Development. Qualified families are issued a voucher, which can be used in a privately owned rental unit, provided the unit meets Housing Quality Standards for health and safety. The rental subsidy is based on the tenant's income and family size. The Authority also administers a Family Self-Sufficiency Program, which assists housing participants to achieve economic self-sufficiency through education, training and employment.

FISCAL YEAR 2015-16
PROGRAM OBJECTIVES

1. Provide monthly rental subsidies for 2,337 low-income families.
2. Conduct approximately 2,500 initial and biennial inspections to ensure subsidized units are meeting the Housing Quality Standards and the Building and Safety Codes.
3. Provide outreach activities to tenants, landlords and other support agencies.
4. Continue to implement the Family Self-Sufficiency Program to help housing clients towards economic self-sufficiency.

HOUSING AUTHORITY

FY 2015-16

ADOPTED BUDGET
(\$000)

<u>Program Descriptions</u>	<u>Amount</u>
City Administration	\$ 484.1
Property Management	190.0
Vouchers Program	30,980.8
Family Self-Sufficiency Program	<u>114.4</u>
TOTAL	<u>\$ 31,769.3</u>

HOUSING AUTHORITY ADOPTED BUDGET
 FY 2015-16
 (\$000)

Housing Assistance Grant	15-16 Adopted Budget	Funding Source
Activity:		
Council/Commission		
0010 City Council	\$ 3.0	Housing Authority
City Management		
0021 Operations	6.3	Housing Authority
Support Services		
0053 Reprographics	0.5	Housing Authority
Real Property		
0030 Real Property	167.7	Housing Authority
2535 Civic Center Property Mgmt.	90.0	Housing Authority - Civic Center Properties
Subtotal	257.7	
Fiscal Services		
1020 General Accounting	53.3	Housing Authority
1021 Financial Planning	17.1	Housing Authority
Subtotal	70.4	
Community Development Operations		
2000 Community Dev. Management	236.2	Housing Authority
Community Improvement		
2701 Set Aside Administration	50.0	Low/Mod Housing Agency
Housing Authority		
4102 Housing Administration	2,399.3	Housing Authority
4103 Family Self-Sufficiency	114.4	Housing Authority
4104 Housing - Vouchers/HAP	24,981.5	Housing Authority
4107 Housing - HAP Portability	3,600.0	Housing Authority
Subtotal	31,095.2	
Successor Agency Project		
2503 Agency Real Property	50.0	Low/Mod Housing Agency
Total Program	\$ 31,769.3	

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Sanitary District

GARDEN GROVE SANITARY DISTRICT

Formed in 1924, the Garden Grove Sanitary District began providing sewer services to an unincorporated area of the County commonly known as Garden Grove. Like the rest of western Orange County, the Garden Grove area underwent a transition from rural agricultural land use to an urban environment of predominantly single-family homes and neighborhood commercial centers during the 1950s and 1960s. The Sanitary District played a significant role in the dramatic development of the region, providing vital sanitary services, in this case before the City incorporated.

In 1993, the City began the process to consolidate sanitation services in the community from two special districts--the Garden Grove Sanitary District and the Midway City Sanitary District--into one provider, the City of Garden Grove. In May of 1997, the City officially consolidated its sewer maintenance, refuse collection, and recycling efforts under one organization--the Garden Grove Sanitary District, whose borders were reorganized to be more contiguous with the City limits. The Garden Grove City Council acts as the Board of Directors of the Garden Grove Sanitary District, a subsidiary district of the City of Garden Grove.

Today, the Garden Grove Sanitary District provides sewer maintenance and contracts for refuse collection services with Republic Waste Services of Southern California, LLC (formerly Taormina Industries). With the assistance of its contractor, the Garden Grove Sanitary District developed and implemented a solid waste diversion plan to meet State diversion goals (AB 939) for the year 2000 and beyond. The plan features three bin curbside recycling for residential customers, which involves customer separation of green waste, recyclables, and refuse. Traditional trash service is provided to commercial accounts, utilizing large bins with commingled trash, and off-site separation of recyclables at a Material Recovery Facility (MRF).

In 2002, the Santa Ana Regional Water Quality Control Board adopted stringent, new environmental regulations for sewer collection systems known as Waste Discharge Requirements (WDR). The WDR specifically prohibits the discharge of sewage to any natural or man-made water stream or any storm water drainage system, requires the monitoring and reporting of any sanitary sewer overflows, and requires each sewer agency to develop a written sewer system management plan (SSMP) to meet the requirements of the Regional Board. Additionally, the Order required the District to perform a capacity evaluation and condition assessment of its sewer system by July 30, 2005 and September 30, 2005 respectively. This was accomplished as required. However, the assessment identified over \$54 million in capacity and condition deficiencies to the District's structural facilities, which was beyond the District's financial capabilities at that time. As a result, the Garden Grove Sanitary District Board adopted rates for all residential and non-residential customers on September 13, 2005. In February 2012, the Garden Grove Sanitary District Board approved annual inflation rates, based on the Engineering News Record, for a period of five years.

The rates are being used to implement a \$54 million Capital Improvement Program funded by a combination of increased revenue and bond financing. The first tranche of the bond money used for projects completed in the years 2006 and 2007 have been exhausted. The second tranche will be implemented in future fiscal years.

GARDEN GROVE SANITARY DISTRICT

BUSINESS PRINCIPLES

1. Enterprise fund should break even, not operate in a deficit.
2. In order to operate efficiently, a two month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
3. Establish uniform service throughout the district.
4. Develop a replacement sinking fund. Ideal amount of fund should approach 5% of system replacement value.
5. Improve system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Satisfy Debt Covenant conditions under which outstanding Sanitary District debt was issued.
7. Implement the 10-year financial plan.

ISSUES

- A. Federal and State Issues
 1. New and stricter Sanitary Sewer Overflow requirements.
- B. Local Issues
 1. Comply with all State and Federal sanitary sewer requirements.
 2. Implement fat, oil and grease control program.
 3. Comply with all components of the Waste Discharge Requirements.

GARDEN GROVE SANITARY DISTRICT
SEWER BUDGET
FY 2014-15 - 2016-17
(\$000)

	2014-15 Adopted Budget	FY 14-15 Projected Year End	FY 15-16 Adopted Budget	FY 16-17 Forecast
<u>FUNDS AVAILABLE</u>				
BEGINNING BALANCE	\$ 16,712.1	\$ 20,924.7 ②	\$ 19,528.7	\$ 16,191.2
BOND PROCEEDS (Annual Allocation)	0.0	0.0	0.0	0.0
REVENUES	11,152.0	9,600.0	9,500.0	9,500.0
RATE ADJUSTMENT	0.0	0.0	0.0	0.0
FUNDS AVAILABLE	<u>27,864.1</u>	<u>30,524.7</u>	<u>29,028.7</u>	<u>25,691.2</u>
<u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	2,816.2	2,221.4	2,952.7	3,070.8
CONTRACTUAL SERVICES	1,211.8	1,211.8	1,207.9	1,256.2
COMMODITIES	247.6	247.6	312.9	325.0
VEHICLE / EQUIPMENT RENTALS	284.0	271.0	311.4	323.9
INSURANCE	41.7	41.7	41.7	43.4
ADMIN SUPPORT COSTS	536.5	536.5	642.7	668.4
BOND ISSUANCE COSTS	0.0	0.0	0.0	0.0
DEBT SERVICE	1,463.0	1,463.0	1,466.5	1,464.0
CAPITAL EQUIPMENT	27.5	27.5	80.0	0.0
LATERAL LOAN PROGRAM	0.0	0.0	0.0	0.0
OPERATING RESERVE	0.0	0.0	0.0	0.0
SEWER SYSTEM CONTINGENCY RESERVE	0.0	0.0	0.0	0.0
TOTAL OPERATION EXPENDITURES	<u>6,628.3</u>	<u>6,020.5</u>	<u>7,015.8</u>	<u>7,151.7</u>
<u>SEWER CAPITAL</u>				
CAPITAL REPLACEMENT	1,475.5	1,475.5	2,321.7 ①	1,976.0
NEW CAPITAL IMPROVEMENTS	3,500.0	3,500.0	3,500.0	5,300.0
CAPITAL EXPENDITURES	<u>4,975.5</u>	<u>4,975.5</u>	<u>5,821.7</u>	<u>7,276.0</u>
TOTAL EXPENDITURES	11,603.8	10,996.0	12,837.5	14,427.7
FUNDS AVAILABLE	27,864.1	30,524.7	29,028.7	25,691.2
EXPENDITURES	<u>11,603.8</u>	<u>10,996.0</u>	<u>12,837.5</u>	<u>14,427.7</u>
ENDING BALANCE	\$ 16,260.3	\$ 19,528.7	\$ 16,191.2	\$ 11,263.5

① Included in Capital Replacement - Approved 1-Time Additional Budget Request:
Combination Vactor Truck \$421.7

② Revised Beginning Balance from budget adoption date, 6/23/15.

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER
(\$000)

FY 2015-16

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	3,500.0	1,900.0
TOTAL	<u>\$ 3,500.0</u>	<u>\$ 1,900.0</u>

SEWER CAPITAL PROJECTS

FIVE YEAR PLAN

(\$000)

<u>PROJECTS</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>
1. SEWER MAINS	<u>\$ 3,500</u>	<u>\$ 3,500</u>	<u>\$ 5,300</u>	<u>\$ 3,943</u>	<u>\$ 2,558</u>
TOTAL	<u>\$ 3,500</u>	<u>\$ 3,500</u>	<u>\$ 5,300</u>	<u>\$ 3,943</u>	<u>\$ 2,558</u>

SEWER REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$ 0
REVENUES	<u>0</u>
DEPRECIATION RESERVES - TRANSFER	<u>0</u>
DEPRECIATION - TRANSFER	<u>\$ 1,900</u>
LESS REPLACEMENT COSTS	<u>(1,900)</u>
ENDING BALANCE	<u><u>\$ 0</u></u>

<u>PROJECTS</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>
1. SEWER MAIN REPLACEMENT	\$ 1,276	\$ 1,700	\$ 1,776	\$ 1,855	\$ 1,937
2. MANHOLE REHABILITATION	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>
TOTAL	<u><u>\$ 1,476</u></u>	<u><u>\$ 1,900</u></u>	<u><u>\$ 1,976</u></u>	<u><u>\$ 2,055</u></u>	<u><u>\$ 2,137</u></u>

SEWER REPLACEMENT PROJECTS

1. Replace deficient sewer mains on an as-needed basis.
2. Replace deficient manholes as needed.

GARDEN GROVE SANITARY DISTRICT
SOLID WASTE BUDGET
FY 2014-15 - FY 2016-17
(\$000)

<u>FUNDS AVAILABLE</u>	<u>FY 14-15 Adopted Budget</u>	<u>FY 14-15 Projected Year End</u>	<u>FY 15-16 Adopted Budget</u>	<u>FY 16-17 Forecast</u>
BEGINNING BALANCE	\$ 70.4	\$ 0.0	\$ 0.0	\$ 39.5
REVENUES	<u>3,276.0</u>	<u>3,276.0</u>	<u>3,276.0</u> ①	<u>2,145.0</u> ③⑤
FUNDS AVAILABLE	\$ 3,346.4	\$ 3,276.0	\$ 3,276.0	\$ 2,184.5
 <u>OPERATIONS EXPENDITURES</u>				
OPERATIONS (REFUSE)				
LABOR	\$ 466.1	\$ 466.1	\$ 499.2	\$ 503.7
CONTRACTUAL SERVICES	1,793.2	1,793.2	1,797.0 ②	523.4 ④
COMMODITIES	14.5	14.5	28.7	29.0
INSURANCE	13.9	13.9	13.9	13.9
STREET REPAIR CHARGE	500.0	500.0	500.0	500.0
ADMIN SUPPORT	178.1	178.1	197.7	197.7
OPERATING RESERVE	100.0	100.0	100.0	200.0
LANDFILL RESERVE	<u>200.0</u>	<u>210.2</u>	<u>100.0</u>	<u>100.0</u>
TOTAL OPERATIONS EXPENDITURES	\$ 3,265.8	\$ 3,276.0	\$ 3,236.5	\$ 2,067.7
FUNDS AVAILABLE	\$ 3,346.4	\$ 3,276.0	\$ 3,276.0	\$ 2,184.5
EXPENDITURES	<u>3,265.8</u>	<u>3,276.0</u>	<u>3,236.5</u>	<u>2,067.7</u>
ENDING BALANCE	\$ 80.6	\$ 0.0	\$ 39.5	\$ 116.8

- ① Refuse Service Fee to be passed thru to refuse hauler.
- ② Contains pass thru Refuse Service Fee to refuse hauler.
- ③ Refuse Service Fee no longer collected. Reduce estimated revenue.
- ④ Pass Thru Refuse Collection Contract no longer expensed. Reduce estimated contractual services.
- ⑤ Revised revenue projections from budget adoption date, 6/23/15.

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Cable Television

GARDEN GROVE CABLE TELEVISION (GGTV 3)

Municipal video production and Internet streaming activities are commonly referred to as Public, Educational and Government Access programming or PEG Access. There are two general categories: Community Access, which consists of public, educational or entertainment programs produced by members of the community; and Government Access, which is public information, training or promotional programming produced by the City of Garden Grove.

Changes in the City's Cable Franchise Agreement with Time Warner Cable have reduced the amount of funding accruing to PEG activities. However, the amount of General Fund Cable Franchise revenue, five-percent of gross basic cable rates paid by Garden Grove subscribers, remains intact. Cable programming activities are paid out of a combination of PEG and General Fund revenue.

Cable television activities include the following:

Community Access

- Public Access programming produced by local service clubs or community groups.
- No-cost importation of other locally produced programs on cooking, art, literature and entertainment.

Government Access

- Televising City Council and Successor Agency to the Garden Grove Agency for Community Development meetings.
- Producing promotional videos including annual State of the City and Garden Grove Pride videos.
- Producing training and recruitment videos.
- Producing promotional and public information Internet content.
- Producing long-form documentary programming.

CABLE BUDGET
 FY 2015-16
 (\$000's)

	Adopted Budget FY 14-15	Adopted Budget FY 15-16
<u>FUNDS AVAILABLE</u>		
Beginning Balance	\$ 0.0	\$ 0.0
Revenue - Time Warner	98.0	75.0
Transfer In - General Fund	<u>N/A</u>	<u>510.7</u>
Total Funds Available	98.0	585.7 ②
 <u>EXPENDITURES</u>		
Real Property	N/A	46.5
Cable TV	N/A	1.2
G.G. Cable Programming	13.3	14.1
Community Access	<u>84.7</u>	<u>523.9</u>
Total Expenses	98.0 ①	585.7
 <u>FUND BALANCE RESERVE</u>	 <u>\$ 0.0</u>	 <u>\$ 0.0</u>

① Cable total budget \$640.0 with General Fund subsidizing \$542.0

② Cable total budget \$585.7 with General Fund transferring in \$510.7

Capital Improvements

INTRODUCTION

2015-16 CAPITAL IMPROVEMENTS, PROJECTS, AND FACILITIES MAINTENANCE PLANS

Capital Improvement Plan

The City of Garden Grove is responsible for the planning and implementation of capital improvements within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. The 2015-16 Capital Improvement Plan has been developed based upon needs analyses, and priorities have been established considering safety, level of congestion, condition of existing infrastructure and availability of funding. The major capital improvements can be categorized as follows:

Community Services

Community Services projects are designed to improve the City's park system and publicly-used facilities. Over the next fiscal year, identified projects include improvements to the Atlantis Play Center Playground and Eastgate Park Playground.

Public Works

Public Works capital improvements consist of activities to maintain and improve the water system, sewer system and streets within the City, and to maintain the Sanitary District's retired landfill. These improvements include the installation of new fire hydrants, replacement of water production equipment such as meters, valves, and engine control systems, and the design and installation of new or improved water main systems throughout the City. Sewer projects include the replacement of old, damaged or undersized sewers, as well as improvements to other sewer-related facilities such as sewage pumps and manholes. Street improvements consist of road overlays greater than one inch in depth, as well as a comprehensive sidewalk inspection and repair program.

Engineering Services projects are designed to improve the drainage, traffic signalization and timing and street systems throughout the City. Improvements include street reconstruction, upgrades to traffic signals, design and construction of storm drainage systems, and sidewalk and wheelchair ramp improvements. Specific street projects for this fiscal year will include, among others, the Brookhurst and Knott Street Reconstruction Projects, both partially funded by federal grants.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES
 FY 2015-16
 (\$000)

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
Atlantis Play Center Playground		\$ 200.0 (288)	\$ 200.0
Eastgate Park Playground	200.0 (081)		200.0
TOTAL	\$ 200.0	\$ 200.0	\$ 400.0

CAPITAL IMPROVEMENTS - COMMUNITY DEVELOPMENT
 FY 2015-16
 (\$000)

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
Harbor Corridor Acquisition		\$ 1.0 (161)	\$ 1.0
Fire Station Prop.		1.0 (161)	1.0
TOTAL		\$ 2.0	\$ 2.0

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2015-16
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
1. Brookhurst Rehabilitation (Hazard - Westminster)	\$ 717.9 (061)		\$ 717.9
2. Brookhurst Rehabilitation (Trask - Emerson)	1,090.0 (422)	500.0 (359)	1,590.0
3. Knott Rehabilitation (Garden Grove - Lampson)	618.0 (422)	290.0 (423) 500.0 (359)	1,408.0
4. 2015 OCTA Tier 1 Median Retrofit Projects		500.0 (424)	500.0
<u>STREET MAINTENANCE</u>			
1. Residential Overlay Program	245.0 (061) 800.0 (075)		1,045.0
2. Concrete Replacement Capital	234.0 (111)		234.0
<u>STORM DRAIN IMPROVEMENTS</u>			
1. Storm Drain Installation (Lampson E/o West St.)	30.0 (082)		30.0
2. Orangewood Storm Drain	45.0 (082)		45.0
<u>TRAFFIC IMPROVEMENTS</u>			
1. Chapman Avenue Traffic Signal Coordination	330.0 (422)		330.0
2. Westminster Avenue Traffic Signal Coordination	50.0 (064) 62.0 (422)		112.0
Total	<u>4,221.9</u>	<u>1,790.0</u>	<u>6,011.9</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES (CONT'D)
 (Available Beginning Balance Plus FY 15-16 Estimated Revenue)
 (\$000)

BASIC / SPECIAL	GRANT / OTHER
Gas Tax (2105) (061) \$ 962.9	Arterial Pavement Grant (359) \$ 1,000.0
Traffic Mitigation Fee (064) 50.0	M1 CTFP - OCTA (423) 290.0
Drainage Fees (082) 75.0	M2 CTFP - OCTA (424) <u> 500.0</u>
Measure M-2 Fairshare (422) <u> 2,100.0</u>	Subtotal \$ 1,790.0
Subtotal \$ 3,187.9	

STREET MAINTENANCE FUNDING SUMMARY

Gas Tax (2103) (075) \$ 800.0
General Fund (111) <u> 234.0</u>
Subtotal \$ 1,034.0

GRAND TOTAL \$ 6,011.9

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER
FY 2015-16
(\$000)

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	\$ 3,500.0	\$ 1,900.0
Approved 1-Time Additional Budget Request: Combination Vector Truck		\$ 421.7
TOTAL	\$ 3,500.0	\$ 2,321.7

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER
FY 2015-16
(\$000)

CURRENT ESTIMATED COSTS

<u>PROJECTS</u>	<u>NEW CAPITAL</u>	<u>REPLACEMENT</u>
Water Services	\$	\$ 780.0
Water Meter		260.0
Fire Hydrants		650.0
Main Valve		910.0
Water Main Improvements	1,100.0	
Water Production Capital	<u>1,900.0</u>	<u> </u>
TOTAL	\$ 3,000.0	\$ 2,600.0

FACILITY MAINTENANCE PLAN
FY 2015-16
(\$000)

<u>PROJECT</u>	<u>FUNDING</u>	<u>AMOUNT REQUESTED</u>
Facilities Condition Assessment Plan	NOT FUNDED	

CAPITAL IMPROVEMENTS, PROJECTS,
STREETS AND FACILITIES MAINTENANCE
FUNDING SUMMARY
(\$000)

FY 2015-16

Funding	Total
State Gas Tax 2105 (061)	\$ 962.9
Traffic Mitigation (064)	50.0
State TCRF (Traffic Congestion Relief Fund) (075)	800.0
Park Fee (081)	200.0
Drainage (082)	75.0
General Purpose (111)	234.0
CDBG (161)	2.0
CA Parks/Rec (288)	200.0
Federal Park Grants (359)	1,000.0
M2 Local Fairshare (422)	2,100.0
MSRM Regional - CTFP (423)	290.0
Measure M2 - CTFP (424)	500.0
Water Capital (602)	3,000.0
Water Replacement (603)	2,600.0
Sewer Capital (631)	3,500.0
Sewer Replacement (632)	2,321.7 ^①
TOTAL	\$ 17,835.6

① Includes Approved 1-Time Additional Budget
Request: Combination Vactor Truck \$421.7

Statistics

GENERAL STATISTICS

Garden Grove is the 25th largest city in California

Incorporation	June 18, 1956
Population	174,774
Land Area	17.9 square miles
Type of Government	Council-Manager
Streets	305 centerline miles
Medians and Frontages	27.3 acres
Parks and Recreation	186 acres (25 sites)
Water System	8.0 billion gallons used per year
Countywide Assessed Valuation (14-15)	\$476,303,289,876
Citywide Assessed Valuation (14-15)	\$13,643,858,597
Countywide Property Tax Rate	1% of Countywide assessed valuation
City's equivalent portion of Countywide property tax rate	.12% full assessed value
Paramedics 1974 voter approved indebtedness	\$.070 per \$100 City assessed valuation

FISCAL YEAR 2015-16
ADOPTED LABOR USAGE BY DEPARTMENT

	Adopted Budget Fiscal Year 2014-15	Year End Fiscal Year 2014-15	Adopted Budget Fiscal Year 2015-16
Fire	101	101	101
Sworn	96	96	96
Non-Sworn	5	5	5
Police	228	228	230
Sworn	159	159	161
Non-Sworn	69	69	69
Subtotal Public Safety	329	329	331
City Manager	8	9	9
Finance	38	39	39
Community Development	55	55	50
Public Works	150	149	150
Community Services	28	28	27
City Attorney	0	0	0
Human Resources	8	8	9
Information Technology	<u>17</u>	<u>17</u>	<u>17</u>
Subtotal Other	304	305	301
CITY TOTALS	<u>633</u>	<u>634</u>	<u>632</u>

FY 2014-15 New, Refunded, (Deleted), and/or (Defunded) Positions In Adopted Budget

Planner (Pos. #R067) - Community Development	1
Principal Office Assistant (Pos. #R037) - Community Development	(1)
Construction Inspector (Pos. #R095) - Public Works	1
Police Captain (Pos. #R421) - Police	1
Police Officers (Pos. #'s R820 & R889) - Police	2
Senior Community Service Officers (Pos. #'s R425 & R426) - Police	2

Total FY 2014-15 Adopted Positions 633 (qq)

(qq) Includes 29 positions which are funded by grants and other sources.

FY 2014-15 New, Refunded, (Deleted), and/or (Defunded) Positions Modified During Fiscal Year

Economic Development Director (Pos. #R015) - Finance (Refunded and Reclassified to Public Safety Administrative Officer (Pos. #R015) - City Manager)	1
Senior Program Specialist (Pos. #R036) - Finance	1
Senior Program Specialist (Pos. #R036) - Public Works	(1)

Total FY 2014-15 Positions at Year End 634 (rr)

(rr) Includes 29 positions which were funded by grants and other sources.

FY 2015-16 New, Refunded, (Deleted), and/or (Defunded) Positions In Adopted Budget

Housing Supervisor (Pos. #0273) - Community Development	(1)
Housing Specialists (Pos. #'s 0156, 0164, & 0234) - Community Development	(3)
Clerical Assistant (Pos. #0163) - Community Development	(1)
Water Service Worker (Pos. #R096) - Public Works	1
Community Services Supervisors (Pos. #'s R235 & R278) - Community Services	(2)
Senior Administrative Aide (Pos. #R374) - Community Services	1
Police Officers (Pos. #'s R024 & R027) - Police	2
Public Safety Dispatcher (Pos. #R206) - Police	1
Community Service Officer (Pos. #R427) - Police	(1)
Personnel Analyst (Pos. #R452) - Human Resources	1

Total FY 2015-16 Adopted Positions 632 (ss)

(ss) Includes 24 positions which were funded by grants and other sources.

ADOPTED FISCAL YEAR 2015-16

LABOR ADDITIONS / REFUNDINGS / ADJUSTMENTS / DELETIONS / DEFUNDINGS / TRANSFERS

1. COMMUNITY DEVELOPMENT - DEPARTMENT - 2

Defund 1	- Full Time	- Housing Supervisor (Pos. #O273)	Division 70
Defund 3	- Full Time	- Housing Specialists (Pos. #'s O156, O164, & O234)	Division 70
Defund 1	- Full Time	- Clerical Assistant (Pos. #O163)	Division 70
Total - Defund 5 Full Time Positions			

2. PUBLIC WORKS - DEPARTMENT - 3

Add 1	- Full Time	- Water Service Worker (Pos. #R096)	Division 37
Add 1	- Part Time	- Intern	Division 37
Eliminate 1	- Part Time	- Public Works Trainee	Division 37
Total - Add 1 Full Time Position Add 1 Part Time Position Eliminate 1 Part Time Position			

3. COMMUNITY SERVICES - DEPARTMENT - 4

Defund 2	- Full Time	- Community Services Supervisors (Pos. #'s R235 & R278)	Division 75
Add 1 (Refund)	- Full Time	- Office Assistant (Pos. #R374) and Reclassify to Senior Administrative Aide for 6 months)	Division 06
Eliminate 1	- Part Time	- Senior Administrative Aide	Division 06
Total - Add 1 Full Time Position Defund 2 Full Time Positions Eliminate 1 Part Time Position			

4. POLICE - DEPARTMENT - 6

Add 2 (Refund)	- Full Time	- Police Officers (Pos. #'s R024 & R027) for 6 months	Division 67
Add 1 (Refund)	- Full Time	- Public Safety Dispatcher (Pos. #R206) for 6 months	Division 69
Eliminate 1	- Full Time	- Community Service Officer (Pos. #R427)	Division 69
Total - Add 3 Full Time Positions Eliminate 1 Full Time Position			

5. HUMAN RESOURCES - DEPARTMENT - 8

Add 1 (Refund)	- Full Time	- Senior Administrative Aide (Pos. #R452) and Reclassify to Personnel Analyst	Division 84
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4. GRAND TOTAL

ADD	1 - FULL TIME POSITION
REFUND	5 - FULL TIME POSITIONS
DEFUND	(7) - FULL TIME POSITIONS
ELIMINATE	(1) - FULL TIME POSITION
ADD	1 - PART TIME POSITION
ELIMINATE	(2) - PART TIME POSITIONS

FIVE-YEAR REVENUE SUMMARY
FY 2011-12 THROUGH FY 2015-16 (\$000)

	2011-12 (Actual)	2012-13 (Actual)	2013-14 (Actual)	2014-15 (Projected)	2015-16 (Budget)
<u>BASIC CITY REVENUE FUNDS</u>					
<u>GENERAL PURPOSE FUNDS</u>					
Sales Tax	\$18,461	\$19,805	\$ 20,285	\$ 19,500	\$ 20,500
Property Tax					
- General	12,734	13,045	12,933	13,500	13,800
- Paramedics	6,968	7,612	8,048	8,300	8,600
Property Transfer Tax	326	511	461	450	480
Motor Vehicle Tax	12,975	13,921	13,903	14,800	15,000
Franchises	2,502	2,496	2,484	2,400	2,400
Bldg. Permits & Other Fees	1,395	1,661	2,311	2,000	2,200
Deferred Municipal Support	3,825	2,688	2,841	2,788	3,428
Hotel Visitors Tax	12,320	14,448	16,443	17,000	19,000
Business Tax	2,257	2,317	2,319	2,400	2,400
Other Income	2,426	3,790	2,791	2,815	2,815
Traffic Fines	1,061	1,013	975	900	1,000
Parking Fines	862	875	900	1,000	1,010
Reimbursement Agreement	2,184	0	0	0	0
Interest	169	383	340	200	200
Grant OH Support	294	291	40	52	39
Street Repair/Loan Payback	1,850	1,850	1,850	2,050	2,050
Sports Facility Income	89	87	98	100	100
Land Sales	0	0	1,307	0	2,000
GGTID Admin	N/A	N/A	111	0	0
Total General Purpose Fund	<u>82,698</u>	<u>86,793</u>	<u>90,440</u>	<u>90,255</u>	<u>97,022</u>
<u>MISCELLANEOUS FUNDS</u>					
Gas Tax 2106/2107	1,776	1,797	1,673	1,700	1,700
Gas Tax 2105	832	788	1,138	1,000	1,000
Gas Tax 2103	2,839	1,380	2,207	1,500	800
Golf Course Operations	524	529	447	450	450
Self-Supporting Recreation	650	639	688	675	675
Police Seizure	92	77	61	90	90
Traffic Offender Impound Fees	164	96	83	65	80
Red Light Enforcement Program	510	763	757	750	700
Economic Development	N/A	N/A	N/A	0	0
Tourism Improv. Dist. - Transit	N/A	N/A	N/A	1	0
Land Sale Proceeds	1,794	126	109	22	0
Tourism Improv. Dist. - Str. Proj.	N/A	N/A	2	90	0
Total Miscellaneous Funds	<u>9,181</u>	<u>6,195</u>	<u>7,165</u>	<u>6,343</u>	<u>5,495</u>
TOTAL BASIC OPERATIONAL REVENUE	91,879	92,988	97,605	96,598	102,517
<u>CONSTRUCTION FUNDS (CAPITAL)</u>					
State Bonds Prop. 1B AB 1266	1,644	86	0	842	0
Cultural Arts	43	42	91	40	40
Park Fees	167	1,194	130	300	200
Drainage Fees	67	99	115	65	75
Traffic Mitigation Fees	110	84	46	30	50
Measure M (Reclassified)	5	0	0	0	0
Measure M-2	1,980	2,122	2,230	2,400	2,100
Development Agreement Fees	122	15	1,111	150	200
Total Construction Funds (Capital)	<u>4,138</u>	<u>3,642</u>	<u>3,723</u>	<u>3,827</u>	<u>2,665</u>
TOTAL BASIC CITY FUNDS	<u>\$ 96,017</u>	<u>\$ 96,630</u>	<u>\$ 101,328</u>	<u>\$ 100,425</u>	<u>\$ 105,182</u>

FIVE-YEAR REVENUE SUMMARY
FY 2011-12 THROUGH FY 2015-16 (\$000)

	2011-12 (Actual)	2012-13 (Actual)	2013-14 (Actual)	2014-15 (Projected)	2015-16 (Budget)
<u>GRANT REVENUE FUNDS</u>					
Public Safety/Augmentation	\$ 617	\$ 616	\$ 672	\$ 731	\$ 650
CDBG/HOME/ESG	3,407	2,777	2,466	2,902	2,801
Misc. Operational Grants	2,000	2,495	1,624	1,670	1,057
Misc. Capital Grants	330	1,891	1,617	1,836	2,195
TOTAL GRANT FUNDS	6,354	7,779	6,379	7,139	6,703
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,343	1,350	1,368	1,351	1,329
Main Street	27	35	28	27	27
Park Maintenance	704	713	706	700	700
GG Tourist Improvement District	2,316	2,300	2,330	2,603	2,925
TOTAL SPECIAL ASSESSMENTS	4,390	4,398	4,432	4,681	4,981
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	34,493	33,866	35,721	32,700	32,000
TOTAL WATER FUNDS	34,493	33,866	35,721	32,700	32,000
<u>AGENCY FUNDS</u>					
Community Project Area					
-General	7,929	N/A	N/A	N/A	N/A
-Short Term Loan	0	N/A	N/A	N/A	N/A
Agency Spec./Buena Clinton	257	N/A	N/A	N/A	N/A
Housing Set Aside	3,492	N/A	N/A	N/A	N/A
RDA UBOC Intrim Loan - 011	0	N/A	N/A	N/A	N/A
2008 Katella Note - 012	0	N/A	N/A	N/A	N/A
TOTAL AGENCY FUNDS	11,678	N/A	N/A	N/A	N/A
<u>SUCCESSOR AGENCY FUND</u>					
SUCCESSOR RDA	671	523	698	381	300
RDA Oblig. Retire Fund	3	21,412	20,205	20,526	17,879
TOTAL SUCCESSOR AGENCY FUND	674	21,935	20,903	20,907	18,179
<u>CABLE CORPORATION FUNDS</u>					
Garden Grove Cable Corporation	128	99	53	118	75
TOTAL CABLE CORPORATION FUNDS	128	99	53	118	75
<u>HOUSING AUTHORITY FUNDS</u>					
Low/Mod Housing Agency	111	736	92	127	0
Housing Authority - Sec. 8	30,666	30,583	30,658	30,727	31,579
Housing Auth. - Civic Ctr Prop.	41	67	89	89	80
TOTAL HOUSING AUTHORITY FUNDS	30,818	31,386	30,839	30,943	31,659
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations	9,007	9,597	9,676	8,966	8,873
GGSD/Sewer - Capital	132	268	138	128	127
GGSD/Sewer - Replacement	7	21	53	54	53
Cert. Of Part./Series A-2006	78	10	95	80	79
Sewer Fees	68	312	399	372	368
TOTAL SEWER FUNDS	9,292	10,208	10,361	9,600	9,500
<u>REFUSE FUNDS</u>					
GGSD/Refuse - Operations	3,156	3,143	2,077	3,276	3,276
TOTAL REFUSE FUNDS	3,156	3,143	2,077	3,276	3,276
TOTAL ALL FUNDS	\$ 197,000	\$ 209,444	\$ 212,093	\$ 209,789	\$ 211,555

**FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2011-12 THROUGH 2015-16 (\$000)**

Department	2011-12 (Actual)	2012-13 (Actual)	2013-14 (Actual)	2014-15 (Budget)	2015-16 (Budget)
Basic Services					
Fire	\$ 19,808	\$ 19,954	\$ 19,741	\$ 20,823	\$ 21,242
Police	44,506	44,475	46,015	48,320	50,122
City Manager	1,151	1,386	1,341	1,541	1,859
Finance	1,851	3,804	3,627	3,978	5,293
Community Development	2,954	2,798	3,429	4,774	4,696
Public Works	12,880	14,521	13,035	14,279 ①	14,374 ②
Community Services	4,232	4,319	4,532	5,114 ③	4,664
City Attorney	733	750	802	794	812
Human Resources	955	981	985	1,158	1,318
Economic Development	7,533	N/A	N/A	N/A	N/A
Information Technology	656	587	613	766	773
Total Basic Services	\$ 97,259	\$ 93,575	\$ 94,120	\$ 101,547	\$ 105,153
Grant Services					
Fire	195	493	431	294	308
Police	1,001	1,073	1,087	800	637
Finance	N/A	N/A	1	0	0
Community Development	3,843	2,568	2,197	2,618	2,645
Public Works	822	151	111	94	93
Community Services	792	749	772	705	723
Human Resources	210	188	196	165	197
Information Technology	5	0	0	2	2
Total Grant Services	\$ 6,868	\$ 5,222	\$ 4,795	\$ 4,678	\$ 4,605
Mobile Home Parks					
Economic Development	3,484	N/A	N/A	N/A	N/A
Total Mobile Home Parks	\$ 3,484	N/A	N/A	N/A	N/A
Special Assessment					
City Manager	43	19	18	18	20
Finance	N/A	2,602	2,604	2,825	2,209
Public Works	2,046	2,110	2,034	2,052 ①	2,046 ②
Human Resources	N/A	N/A	N/A	N/A	6
Economic Development	1,703	N/A	N/A	N/A	N/A
Total Special Assessment	\$ 3,792	\$ 4,731	\$ 4,656	\$ 4,895	\$ 4,281
Water Services					
City Manager	43	127	108	116	129
Finance	877	757	777	1,013	1,066
Community Development	30	30	15	24	23
Public Works	24,800	27,059	27,523	29,767	31,297
Community Services	0	0	N/A	12	11
Human Resources	14	22	24	12	58
Economic Development	71	N/A	N/A	N/A	N/A
Information Technology	5	0	0	5	5
Total Water Services	\$ 25,840	\$ 27,995	\$ 28,447	\$ 30,949	\$ 32,589

① FY 14/15: St. Lighting total budget \$1,660 with General Fund subsidizing \$332; Park Maintenance Total Assessable Costs \$1,488 with General Fund subsidizing \$784.

② FY 15/16: St. Lighting total budget \$1,725 with General Fund subsidizing \$396; Park Maintenance Total Assessable Costs \$1,480 with General Fund subsidizing \$776.

③ FY 14/15: Cable total budget \$640 with General Fund subsidizing \$542.

FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2011-12 THROUGH 2015-16 (\$000)

Department	2011-12 (Actual)	2012-13 (Actual)	2013-14 (Actual)	2014-15 (Budget)	2015-16 (Budget)
<u>Agency Services</u>					
Police	142	N/A	N/A	N/A	N/A
City Manager	270	N/A	N/A	N/A	N/A
Finance	31	N/A	N/A	N/A	N/A
Community Development	306	N/A	N/A	N/A	N/A
Public Works	47	N/A	N/A	N/A	N/A
Community Services	13	N/A	N/A	N/A	N/A
Human Resources	13	N/A	N/A	N/A	N/A
Economic Development	90,585	N/A	N/A	N/A	N/A
Information Technology	4	N/A	N/A	N/A	N/A
Total Agency Services	\$ 91,411	N/A	N/A	N/A	N/A
<u>Successor Agency</u>					
Finance	N/A	22,749	37,974	27,085	18,159
Public Works	N/A	N/A	N/A	20	20
Total Successor Agency	N/A	\$ 22,749	\$ 37,974	\$ 27,105	\$ 18,179
<u>Cable Services</u>					
Finance	N/A	N/A	N/A	N/A	47
Community Services	169	105	105	98	539
Total Cable Services	\$ 169	\$ 105	\$ 105	\$ 98	\$ 586
<u>Housing Services</u>					
City Manager	20	10	9	9	9
Finance	52	169	74	64	428
Community Development	31,004	31,729	30,523	31,902	31,331
Public Works	10	14	N/A	N/A	N/A
Human Resources	2	1	N/A	N/A	0
Economic Development	329	N/A	N/A	N/A	N/A
Information Technology	1	0	0	1	1
Total Housing Services	\$ 31,418	\$ 31,923	\$ 30,606	\$ 31,976	\$ 31,769
<u>Sewer Services</u>					
City Manager	45	102	85	97	107
Finance	189	297	238	336	376
Public Works	6,247	6,226	5,929	7,659	8,411
Community Services	0	0	0	6	6
Human Resources	14	30	20	6	16
Total Sewer Services	\$ 6,495	\$ 6,655	\$ 6,272	\$ 8,104	\$ 8,916
<u>Refuse Services</u>					
City Manager	24	23	17	20	20
Finance	284	266	280	407	433
Public Works	1,490	2,296	1,191	2,533	2,572
Community Services	0	0	0	6	6
Human Resources	N/A	N/A	N/A	N/A	6
Total Refuse Services	\$ 1,798	\$ 2,585	\$ 1,488	\$ 2,966	\$ 3,037
TOTAL CITY OPERATIONS	<u>\$ 268,534</u>	<u>\$ 195,540</u>	<u>\$ 208,463</u>	<u>\$ 212,318</u>	<u>\$ 209,115</u>
<u>Capital</u>					
Basic Services	7,261	6,736	12,893	7,709	4,422
Grant Services	2,352	1,008	2,118	3,350	1,992
Special Assessment Services	0	0	0	0	0
Water Services	8,673	11,584	7,229	4,356	5,600
Agency Services	1,520	0	0	0	0
Housing Services	445	0	0	0	0
Sewer Services	1,871	5,331	5,429	4,976	5,822
Total Capital	\$ 22,122	\$ 24,659	\$ 27,669	\$ 20,391	\$ 17,836
TOTAL ALL FUNDS	<u>\$ 290,656</u>	<u>\$ 220,199</u>	<u>\$ 236,132</u>	<u>\$ 232,709</u>	<u>\$ 226,951</u>

④ FY 15/16: Cable total budget \$586 with General Fund transferring in \$511.

5-Year Forecast

FIVE-YEAR FORECAST ANALYSIS

In accordance with the provisions of the City of Garden Grove Municipal Code, a five-year forecast has been prepared. Below are described the nine components which make up the five-year forecast.

"Five-year Operating Revenue Projection," is based upon the assumptions that the economy will continue at a slow level of growth; the City's current revenue authority will not be changed; economic development projects will be delayed due to the slow economy; and grant activities will receive reduced funding.

"Five-Year Operating Expenditure Projection by Department," anticipates modest growth due to inflation; reductions and realignment of current program levels; adjustment of grant funded activities due to grant funding reductions; and the implementation of the five-year capital improvement program.

"Five-Year Projection Labor Usage," assumes that the current adjusted city staffing levels will be continued.

The "Projected Sources and Uses of Funds" pages contain revenue and expenditure information from previous pages in this book. Additional notes of interest for each fund group designation are noted below.

Basic Funded projections include beginning balances, reserve drawdowns, and transfers.

Grant Service Funds are projected to be spent out at the end of each year since most grants are programmed on a year-to-year basis.

Special Assessment Funds include beginning balances with the objective being to maintain some reserve.

Water Enterprise Funds projections include reserves, replacement revenues, and additional revenues needed to balance the water budget, maintain a reserve, and meet bond covenants.

The City of Garden Grove as Successor Agency to the Garden Grove Agency for Community Development's funds only include those funds allocated twice a year by the County Auditor Controller pursuant to California Department of Finance approved Recognized Obligation Payment Schedules (ROPS). These monies fund administration, debt service payments, and redevelopment project payments.

Cable Funds anticipate no growth due to changes in the Cable Franchise.

Housing Authority revenue is projected to be fully expended for each year it is made available from the United States Department of Housing and Urban Development.

Sewer Funds include beginning balances, reserves, replacement reserves, and additional revenues needed to balance the sewer budget, maintain reserves, and meet bond covenants.

Refuse Fund includes beginning balances and an operating reserve. This fund does not include depreciation. The contractor will provide replacements for refuse trucks and barrels.

**FIVE-YEAR
REVENUE PROJECTION
(In Thousands of Dollars)**

	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
<u>BASIC CITY REVENUE FUNDS</u>					
<u>GENERAL PURPOSE FUNDS</u>					
Sales Tax	\$ 20,500	\$ 21,000	\$ 21,500	\$ 21,930	\$ 22,369
Property Tax					
- General	\$ 13,800	14,000	14,800	14,800	15,000
- Paramedics	\$ 8,600	8,700	8,874	9,051	9,233
Property Transfer Tax	\$ 480	480	480	490	499
Motor Vehicle Tax	\$ 15,000	15,100	15,200	15,200	15,200
Franchises	\$ 2,400	2,400	2,500	2,500	2,500
Bldg. Permits & Other Fees	\$ 2,200	2,200	2,200	2,200	2,200
Deferred Municipal Support	\$ 3,428	3,428	3,428	3,428	3,428
Hotel Visitors Tax	\$ 19,000	23,000	25,000	27,000	28,836
Business Tax	\$ 2,400	2,400	2,400	2,400	2,400
Other Income	\$ 2,815	2,815	2,815	2,815	2,815
Traffic Fines	\$ 1,000	1,000	1,000	1,000	1,000
Parking Fines	\$ 1,010	1,010	1,010	1,010	1,010
Interest	\$ 200	200	300	300	400
Grant OH Support	\$ 39	39	39	40	40
Street Repair/Loan Payback	\$ 2,050	2,050	2,050	2,050	2,050
Sports Facility Income	\$ 100	100	100	100	100
Land Sales	\$ 2,000	0	0	0	0
GGTID Admin	0	0	0	0	0
Total General Purpose Funds	<u>97,022</u>	<u>99,922</u>	<u>103,696</u>	<u>106,314</u>	<u>109,080</u>
<u>MISCELLANEOUS FUNDS</u>					
Gas Tax 2106/2107	1,700	1,700	1,700	1,800	1,800
Gas Tax 2105	1,000	1,000	1,000	1,000	1,000
Gas Tax 2103	800	800	800	800	800
Golf Course Operations	450	450	450	450	450
Self-Supporting Recreation	675	675	675	675	675
Police Seizure	90	90	90	85	85
Traffic Offender Impound Fees	80	80	80	80	80
Red Light Enforcement Program	700	700	700	760	760
Economic Development	0	0	0	0	0
Tourism Improv. Dist - Transit	0	0	0	0	0
Land Sales Proceeds	0	0	0	0	0
Tourism Improv. Dist - Str. Proj.	0	0	0	0	0
Total Miscellaneous Funds	<u>5,495</u>	<u>5,495</u>	<u>5,495</u>	<u>5,650</u>	<u>5,650</u>
TOTAL BASIC OPERATIONAL REVENUE	102,517	105,417	109,191	111,964	114,730
<u>CONSTRUCTION FUNDS (CAPITAL)</u>					
State Bonds Prop 1B AB 1266	0	0	0	0	0
Cultural Arts	40	40	40	40	40
Park Fees	200	100	100	130	130
Drainage Fees	75	75	75	80	80
Traffic Mitigation Fees	50	50	50	50	50
Measure M-2	2,100	2,100	2,100	1,600	1,600
Development Agreement Fees	200	200	200	200	200
Total Construction Funds (Capital)	<u>2,665</u>	<u>2,565</u>	<u>2,565</u>	<u>2,100</u>	<u>2,100</u>
TOTAL BASIC CITY FUNDS	<u>\$ 105,182</u>	<u>\$ 107,982</u>	<u>\$ 111,756</u>	<u>\$ 114,064</u>	<u>116,830</u>
<u>GRANT REVENUE FUNDS</u>					
Public Safety/Augmentation	\$ 650	663	676	690	704
CDBG/HOME/ESG	\$ 2,801	2,717	2,635	2,556	2,480
Misc. Operational Grants	\$ 1,057	1,057	1,057	1,057	1,057
Misc. Capital Grants	\$ 2,195	6,720	6,750	6,750	6,750
TOTAL GRANT FUNDS	6,703	11,157	11,119	11,053	10,990

FIVE-YEAR
REVENUE PROJECTION (CONT'D)
(In Thousands of Dollars)

	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,329	1,329	1,329	1,329	1,329
Main Street	27	27	27	27	27
Park Maintenance	700	700	700	700	700
GG Tourist Improvement District	<u>2,925</u>	<u>3,539</u>	<u>3,844</u>	<u>4,151</u>	<u>4,433</u>
TOTAL SPECIAL ASSESSMENT FUNDS	4,981	5,595	5,900	6,207	6,489
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	<u>32,000</u>	<u>32,000</u>	<u>33,168</u>	<u>33,608</u>	<u>34,095</u>
TOTAL WATER FUNDS	32,000	32,000	33,168	33,608	34,095
<u>SUCCESSOR AGENCY FUND</u>					
Successor RDA	300	577	487	415	403
RDA Oblig. Retirement Fund	<u>17,879</u>	<u>19,236</u>	<u>16,219</u>	<u>13,849</u>	<u>13,444</u>
TOTAL SUCCESSOR AGENCY FUND	18,179	19,813	16,706	14,264	13,847
<u>CABLE CORPORATION FUND</u>					
Garden Grove Cable Corporation	<u>75</u>	<u>75</u>	<u>75</u>	<u>75</u>	<u>75</u>
TOTAL CABLE CORPORATION FUND	75	75	75	75	75
<u>HOUSING AUTHORITY FUNDS</u>					
Housing Authority - Sec. 8	31,579	32,212	32,858	33,517	34,189
Housing Auth. - Civic Ctr. Prop.	<u>80</u>	<u>80</u>	<u>80</u>	<u>80</u>	<u>80</u>
TOTAL HOUSING AUTHORITY FUNDS	31,659	32,292	32,938	33,597	34,269
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations & Fees	<u>9,500</u>	<u>9,500</u>	<u>9,826</u>	<u>10,181</u>	<u>10,565</u>
TOTAL SEWER FUNDS	9,500	9,500	9,826	10,181	10,565
<u>SOLID WASTE FUNDS</u>					
GGSD/Solid Waste - Operations	<u>3,276</u>	<u>2,145</u>	<u>2,166</u>	<u>2,188</u>	<u>2,210</u>
TOTAL SOLID WASTE FUNDS	3,276	2,145	2,166	2,188	2,210
TOTAL ALL FUNDS	<u>\$ 211,555</u>	<u>\$ 220,559</u>	<u>\$ 223,653</u>	<u>\$ 225,238</u>	<u>229,369</u>

**FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS
(In Thousands of Dollars)**

Department	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
OPERATIONS					
<u>Basic Services</u>					
Fire	\$ 21,242	\$ 21,723	\$ 22,216	\$ 22,720	\$ 23,236
Police	50,122	\$ 51,258 ②	\$ 52,420 ②	\$ 53,610	\$ 54,828
City Manager	1,859	\$ 1,901	\$ 1,944	\$ 1,988	\$ 2,034
Finance	5,293	\$ 5,413	\$ 5,536	\$ 5,661	\$ 5,790
Community Development	4,696	\$ 4,802	\$ 4,911	\$ 5,023	\$ 5,137
Public Works	14,374 ①	\$ 14,700	\$ 15,033	\$ 15,374	\$ 15,723
Community Services	4,664	\$ 4,770	\$ 4,878	\$ 4,989	\$ 5,102
City Attorney	812	\$ 830	\$ 849	\$ 869	\$ 888
Human Resources	1,318	\$ 1,348	\$ 1,378	\$ 1,410	\$ 1,442
Information Technology	773	\$ 791	\$ 808	\$ 827	\$ 846
TOTAL BASIC SERVICES	105,153	107,536	109,974	112,470	115,025
<u>Grant Services</u>					
Fire	308	309	310	310	311
Police	637	671	604	595	587
Community Development	2,645	2,802	2,492	2,449	2,408
Public Works	93	98	88	87	86
Community Services	723	762	686	676	666
Human Resources	197	208	187	184	181
Information Technology	2	2	2	2	2
TOTAL GRANT SERVICES	4,605	4,851	4,369	4,303	4,240
<u>Special Assessment</u>					
City Manager	20	22	23	24	25
Finance	2,209	2,448	2,567	2,687	2,797
Public Works	2,046	2,268	2,378	2,489	2,590
Human Resources	6	7	7	7	8
TOTAL SPECIAL ASSESSMENT	4,281	4,745	4,975	5,207	5,420
<u>Water Services</u>					
City Manager	129	130	134	140	146
Finance	1,066	1,071	1,110	1,157	1,208
Community Development	23	23	24	25	26
Public Works	31,297	31,455	32,584	33,978	35,468
Community Services	11	11	11	12	12
Human Resources	58	58	60	63	66
Information Technology	5	5	5	5	6
TOTAL WATER SERVICES	32,589	32,754	33,929	35,381	36,932

① FY 15/16: St. Lighting total budget \$1,725 with General Fund subsidizing \$396; Park Maint. Total Assessable Costs \$1,480 with General Fund subsidizing \$776.

② Not included Police 800 MHz purchase FY 16/17=\$718; FY 17/18=\$3,786.

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS (CONT'D)
(In Thousands of Dollars)

Department	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
<u>Successor Agency</u>					
Finance	18,159	19,793	16,687	14,245	13,828
Public Works	20	20	19	19	19
TOTAL SUCCESSOR AGENCY	<u>18,179</u>	<u>19,813</u>	<u>16,706</u>	<u>14,264</u>	<u>13,847</u>
<u>Cable Services</u>					
Finance	47	47	47	47	47
Community Services	539 ^③	549	559	570	581
TOTAL CABLE SERVICES	<u>586</u>	<u>596</u>	<u>606</u>	<u>617</u>	<u>628</u>
<u>Housing Services</u>					
City Manager	9	9	9	10	10
Finance	428	435	444	453	462
Community Development	31,331	31,847	32,484	33,134	33,797
Information Technology	1	1	1	1	1
TOTAL HOUSING SERVICES	<u>31,769</u>	<u>32,292</u>	<u>32,938</u>	<u>33,597</u>	<u>34,269</u>
<u>Sewer Services</u>					
City Manager	107	110	113	117	121
Finance	376	385	398	411	425
Public Works	8,411	8,611	8,901	9,202	9,515
Community Services	6	6	6	7	7
Human Resources	16	16	17	18	18
TOTAL SEWER SERVICES	<u>8,916</u>	<u>9,128</u>	<u>9,435</u>	<u>9,754</u>	<u>10,086</u>
<u>Solid Waste Services</u>					
City Manager	20	12	12	12	12
Finance	433	252	252	255	256
Public Works	2,572	1,497	1,496	1,513	1,522
Community Services	6	3	3	4	4
Human Resources	6	3	3	4	4
TOTAL SOLID WASTE SERVICES	<u>3,037</u>	<u>1,768</u>	<u>1,766</u>	<u>1,787</u>	<u>1,797</u>
TOTAL CITY OPERATIONS	<u>\$ 209,115</u>	<u>\$ 213,483</u>	<u>\$ 214,698</u>	<u>\$ 217,380</u>	<u>\$ 222,244</u>
<u>Capital Improv. Fund Sources</u>					
Basic	4,422	7,940	6,050	5,000	4,250
Grants	1,992	6,720	6,750	6,750	6,750
Special Assessment	0	0	0	0	0
Water	5,600	6,652	6,205	6,259	6,314
Successor Agency	0	0	0	0	0
Sewer	5,822	7,276	5,998	4,695	6,227
TOTAL CITY CAPITAL	<u>17,836</u>	<u>28,588</u>	<u>25,003</u>	<u>22,704</u>	<u>23,541</u>
TOTAL CITY EXPENDITURE	<u>\$ 226,951</u>	<u>\$ 242,071</u>	<u>\$ 239,701</u>	<u>\$ 240,084</u>	<u>\$ 245,785</u>

③ FY 15/16: Cable total budget \$586 with General Fund transferring in \$511.

FIVE-YEAR PROJECTION
LABOR USAGE

	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
Fire	101	101	101	101	101
Sworn	96	96	96	96	96
Non-sworn	5	5	5	5	5
Police	230	230	230	230	230
Sworn	161	161	161	161	161
Non-sworn	69	69	69	69	69
Subtotal Public Safety	331	331	331	331	331
City Manager	9	9	9	9	9
Finance	39	39	39	39	39
Community Development	50	50	50	50	50
Public Works	150	150	150	150	150
Community Services	27	27	27	27	27
City Attorney	0	0	0	0	0
Human Resources	9	9	9	9	9
Information Technology	<u>17</u>	<u>17</u>	<u>17</u>	<u>17</u>	<u>17</u>
Subtotal Other	<u>301</u>	<u>301</u>	<u>301</u>	<u>301</u>	<u>301</u>
CITY TOTALS	<u><u>632</u></u>	<u><u>632</u></u>	<u><u>632</u></u>	<u><u>632</u></u>	<u><u>632</u></u>

PROJECTED SOURCES & USES OF
BASIC FUNDS
FISCAL YEAR 2015-16 THROUGH 2019-20
(In Thousands of Dollars)

	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
<u>Sources</u>					
Reserve	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Transfers	4,510 ③	445	510	574	632
Beginning Balance	5,816	5,933	2,423	831	0
Estimated Revenue	<u>105,182</u>	<u>107,982</u>	<u>111,756</u>	<u>114,064</u>	<u>116,830</u>
Total Sources of Funds	115,508	114,360	114,689	115,469	117,462
<u>Uses</u>					
Operations	105,153 ②	107,536	109,974	112,470	115,025
Capital Improvements	4,422	7,940	6,050	5,000	4,250
800MHz Radio System: Backbone/Equipment ①	0	718	3,786	0	0
Contingency Reserve	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses of Funds	109,575	116,194	119,810	117,470	119,275
EST. BALANCE (Deficit)	5,933	(1,834)	(5,121)	(2,001)	(1,813)
Less: Restricted Balance	(5,906)	(2,423)	(831)	0	0
Balancing Measures	<u>0</u>	<u>4,257</u>	<u>5,952</u>	<u>2,001</u>	<u>1,813</u>
NET BALANCE	<u><u>27</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

① Public Safety 800 MHz Radio System:

<u>Fiscal Year</u>	<u>Amount</u>	<u>Backbone/Equipment</u>	<u>Explanation</u>
2015/16	129,608	Backbone	Supplemental Appropriation
2016/17	349,023	Backbone	Long Term Financing
2016/17	369,240	Equipment	Long Term Financing
2017/18	803,852	Backbone	Long Term Financing
2017/18	2,982,250	Equipment	Long Term Financing

② Includes General Fund subsidy of \$396 for St. Lighting & \$776 for Park Maintenance.

③ Includes General Fund transfer out \$511 to Cable.

PROJECTED SOURCES & USES OF
GRANT SERVICES FUNDS
FISCAL YEAR 2015-16 THROUGH 2019-20
(In Thousands of Dollars)

	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 308	\$ 414	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Public Safety Aug.	650	663	676	690	704
CDBG/Home/ESG	2,801	2,717	2,635	2,556	2,480
Misc. Operational	1,057	1,057	1,057	1,057	1,057
Misc. Capital	<u>2,195</u>	<u>6,720</u>	<u>6,750</u>	<u>6,750</u>	<u>6,750</u>
Total Revenues	6,703	11,157	11,119	11,053	10,990
TOTAL SOURCES	7,011	11,571	11,119	11,053	10,990
<u>Uses</u>					
Operations	4,605	4,851	4,369	4,303	4,240
Capital Improvements	<u>1,992</u>	<u>6,720</u>	<u>6,750</u>	<u>6,750</u>	<u>6,750</u>
Total Expenditures	6,597	11,571	11,119	11,053	10,990
ESTIMATED BALANCE	<u>\$ 414</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES & USES OF
SPECIAL ASSESSMENT FUNDS
FISCAL YEAR 2015-16 THROUGH 2019-20
(In Thousands of Dollars)

	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
<u>Sources</u>					
<u>Beginning Balance</u>					
Street Lighting Assessments	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Parking District	26	22	21	11	6
Main St.	51	40	25	19	8
GG Tourism Improvemt. District	0	0	0	0	0
Park Maintenance	0	0	0	0	0
Total Beginning Balance	77	62	46	30	14
<u>Revenues</u>					
Street Lighting Assessments	1,329	1,329	1,329	1,329	1,329
Parking District	0 ②	0	0	0	0
Main Street	27	27	27	27	27
GG Tourism Improvemt. District	2,925	3,539	3,844	4,151	4,433
Park Maintenance	700	700	700	700	700
Total Revenue	4,981	5,595	5,900	6,207	6,489
<u>Transfers</u>					
Street Lighting Assessments	0	0	0	0	0
Parking District	0	0	0	0	0
Main Street	0	0	0	0	0
GG Tourism Improvemt. District	(716)	(866)	(941)	(1,016)	(1,085)
Park Maintenance	0	0	0	0	0
Total Transfers	(716)	(866)	(941)	(1,016)	(1,085)
Total Funds Available	4,342	4,791	5,005	5,221	5,418
<u>Uses</u>					
Street Lighting Assessments	1,329 ①	1,329	1,329	1,329	1,329
Parking District	4	4	4	4	4
Main Street	39	39	39	39	39
GG Tourism Improvemt. District	2,209	2,673	2,903	3,135	3,348
Park Maintenance	700 ③	700	700	700	700
Capital Improvements	0	0	0	0	0
Total Uses of Funds	4,281	4,745	4,975	5,207	5,420
Estimated Ending Balance	\$ 62	\$ 46	\$ 30	\$ 14	\$ (2)

- ① St. Lighting total budget \$1,725 with General Fund subsidizing \$396.
 ② Parking District has no new revenue. Expenditures will terminate when the balance is exhausted.
 ③ Park Maintenance Total Assessable Costs \$1,480 with General Fund subsidizing \$776.

PROJECTED SOURCES & USES OF
WATER ENTERPRISE FUNDS
FISCAL YEAR 2015-16 THROUGH 2019-20
(In Thousands of Dollars)

	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 9,864 ①	\$ 6,275	\$ 1,521	\$ 260	\$ 0
Bond Proceeds (Annual Allocation)	0	0	0	0	0
Draw from Sinking Fund	0	0	3,000	2,000	0
Current Revenues	32,000	32,000	33,168	33,608	34,095
Annual Commodity Charge	0	0	0	0	0
Loan from General Fund	0	0	0	0	0
Total Revenues	32,000	32,000	36,168	35,608	34,095
TOTAL OPERATING & RESERVE FUNDS AVAILABLE	41,864	38,275	37,689	35,868	34,095
<u>Uses</u>					
Operations and Maintenance					
General/Water Production	23,395	23,447	24,531	25,891	27,344
Depreciation	2,600	2,652	2,705	2,759	2,814
Deferred Municipal Support	2,372	2,433	2,482	2,531	2,582
Debt Service	2,672	2,672	2,661	2,650	2,642
Operating Reserves	0	0	0	0	0
Capital Improvements	3,000	4,000	3,500	3,500	3,500
Street Repair Charge	1,550	1,550	1,550	1,550	1,550
Replacement Sinking Fund	0	0	0	0	0
Rate Stabilization Fund	0	0	0	0	0
Total Uses	35,589	36,754	37,429	38,881	40,432
Projected Amt. Under Spent	0	0	0	0	0
Net Total Uses	35,589	36,754	37,429	38,881	40,432
ESTIMATED ENDING BALANCE	\$ 6,275	\$ 1,521	\$ 260	\$ (3,013)	\$ (6,337)

① Revised Beginning Balance from budget adoption date, 6/23/2015.

PROJECTED SOURCES AND USES OF
THE SUCCESSOR AGENCY TO THE GARDEN GROVE
AGENCY FOR COMMUNITY DEVELOPMENT FUNDS
FISCAL YEAR 2015-16 THROUGH 2019-20
(In Thousands of Dollars)

	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	0	\$ 0
<u>Revenues</u>					
Operating Revenues	18,179	19,813	16,706	14,264	13,847
Total Funds Available	<u>18,179</u>	<u>19,813</u>	<u>16,706</u>	<u>14,264</u>	<u>13,847</u>
<u>Uses</u>					
Recognized Obligation Payments	17,555	19,236	16,219	13,849	13,444
Administrative Allowance	<u>624</u>	<u>577</u>	<u>487</u>	<u>415</u>	<u>403</u>
Total Uses	18,179	19,813	16,706	14,264	13,847
ESTIMATED ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES AND USES OF
CABLE FUNDS
FISCAL YEAR 2015-16 THROUGH 2019-20
(\$000)

	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Time Warner	75	75	75	75	75
Franchise Fees	0	0	0	0	0
Transfer In-General Fund	<u>511</u>	<u>521</u>	<u>531</u>	<u>542</u>	<u>553</u>
TOTAL SOURCES	586 ①	596	606	617	628
<u>Uses</u>					
Real Property	47	47	47	47	47
Cable TV	1	1	1	1	1
GG Cable Programming	14	14	14	14	14
Community Access	<u>524</u>	<u>534</u>	<u>544</u>	<u>555</u>	<u>566</u>
TOTAL USES	586	596	606	617	628
ESTIMATED ENDING BAL.	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

① Cable total budget \$586 with General Fund transferring in \$511.

PROJECTED SOURCES AND USES OF
HOUSING AUTHORITY FUNDS
FISCAL YEAR 2015-16 THROUGH 2019-20
(In Thousands of Dollars)

	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 110	\$ 0	\$ 0	\$ 0	\$ 0
Housing Revenues	<u>31,659</u>	<u>32,292</u>	<u>32,938</u>	<u>33,597</u>	<u>34,269</u>
TOTAL SOURCES	31,769	32,292	32,938	33,597	34,269
<u>Uses</u>					
Operations	<u>31,769</u>	<u>32,292</u>	<u>32,938</u>	<u>33,597</u>	<u>34,269</u>
TOTAL USES	31,769	32,292	32,938	33,597	34,269
Estimated Ending Balance	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SEWER FUNDS
FISCAL YEAR 2015-16 THROUGH 2019-20
(In Thousands of Dollars)

Sewer	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 19,529 ①	\$ 16,192	\$ 11,264	\$ 7,712	\$ 5,581
Revenues					
Bond Proceeds (Annual Allocation)	0	0	0	0	0
Property Tax	2,906	2,906	3,006	3,114	3,232
Sewer Permits	62	62	64	66	69
Interest/Other	325	325	336	348	361
Sewer User Fees	6,207	6,207	6,420	6,652	6,903
Operating Reserve Transfer	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	9,500	9,500	9,826	10,181	10,565
Total Funds Available	29,029	25,692	21,090	17,893	16,146
<u>Uses</u>					
Operations & Maintenance					
General	4,906	5,020	5,220	5,429	5,646
Administrative Service Charge	643	668	695	723	752
Debt Services	1,466	1,464	1,465	1,465	1,465
Depreciation	2,322	1,976	2,055	2,137	2,223
Debt Issuance Cost/Reserve	0	0	0	0	0
Operating Reserve	0	0	0	0	0
Capital Improvements	3,500	5,300	3,943	2,558	4,004
Sewer System Contingency Reserve	0	0	0	0	0
Sewer Lateral Loan Program	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	12,837	14,428	13,378	12,312	14,090
ESTIMATED ENDING BALANCE	<u>\$ 16,192</u>	<u>\$ 11,264</u>	<u>\$ 7,712</u>	<u>\$ 5,581</u>	<u>\$ 2,056</u>

① Revised Beginning Balance from budget adoption date, 6/23/15.

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SOLID WASTE
FISCAL YEAR 2015-16 THROUGH 2019-20
(In Thousands of Dollars)

	2015-16 (Budget)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 39	\$ 116	\$ 91	\$ 91
Revenues					
Franchise Fee	1,242	1,631	1,647	1,664	1,680
Refuse Service Fee	1,261 ①	0 ③	0	0	0
Admin. Refuse Service	237	149	150	152	154
Property Tax	499	335	338	342	345
Miscellaneous Revenue	37	30	30	30	31
Anticipated Adjustment	0	0	0	0	0
Total Revenues	3,276	2,145 ⑤	2,166	2,188	2,210
Total Funds Available	3,276	2,184	2,282	2,278	2,301
<u>Uses</u>					
<u>Operations & Maintenance</u>					
Contractual Services	1,735 ②	461 ④	466	470	475
General	542	547	552	558	564
Administrative Support	198	198	186	197	197
Street Repair Charge	500	500	500	500	500
Landfill Monitoring	62	62	62	62	62
Operating Reserve	100	200	225	200	200
Landfill Reserve	100	100	200	200	200
Total Expenditures	3,237	2,068	2,191	2,187	2,197
ESTIMATED ENDING BALANCE	<u>\$ 39</u>	<u>\$ 116</u>	<u>\$ 91</u>	<u>\$ 91</u>	<u>\$ 104</u>

- ① Refuse Service Fee to be passed thru to refuse hauler.
 ② Contains pass thru Refuse Service Fee to refuse hauler.
 ③ Refuse Service Fee no longer collected.
 ④ Pass thru Refuse Collection Contract no longer expensed.
 ⑤ Revised revenue projections from budget adoption date, 6/23/15.

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5-Year Capital Improvements

INTRODUCTION

FIVE-YEAR CAPITAL IMPROVEMENT AND FACILITIES MAINTENANCE PLANS

The City of Garden Grove is responsible for the planning and operation of capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. In addition, the City must develop and maintain the elements of its own buildings and systems.

Capital Improvement Plan

The Five-Year Capital Improvement Plan has been developed based upon several needs analyses as well as adopted plans such as the Pavement Management, Drainage, Sewer and Water Master Plan. Priorities have been established considering safety, level of congestion, assessed condition of existing improvements, and the availability of financing. Because of the limitations of the City's General Fund, potential outside sources of funding have been identified. Where appropriate, the need for bond financing and fee increases are also noted. The major capital improvements can be categorized as follows:

Community Services - Community Services projects are designed to improve the City's park system and publicly-used facilities. Over the next five years, identified projects include improvements to Magnolia, Eastgate and Woodbury Parks and floor replacement at the Garden Grove Park Gymnasium.

Public Works - Engineering Services projects are designed to improve the drainage, traffic signalization and street systems throughout the City. Improvements identified in the Five-Year Plan include: arterial street rehabilitation, intersection improvements, signal modifications at major intersections and construction of storm drainage systems. Sidewalk and wheelchair ramp improvements are also planned. Measure M2, which is funded through the renewal of the half-cent local transportation sales tax, will be used to finance most of these projects, along with Gas Tax and mitigation fees. Staff will continue to pursue grant funding opportunities to secure financing for major public works projects.

Other Public Works projects can be divided into three sub-categories, residential streets, sewers and water. Residential overlays as well as a comprehensive sidewalk inspection and repair program make up the streets improvements under Public Works. Sewer improvements include work to replace aging or damaged lines, replacing lines for which flow is over capacity, manhole rehabilitation, and other sewer-related facilities. Water improvements include the installation of new fire hydrants, meters, valves, service lines, engine control systems, and the abandonment of side lot mains throughout the City.

Facilities Maintenance Plan

The Five-Year Facilities Maintenance Plan has been developed to ensure that the City's buildings and building systems are properly serviced and maintained on a regular basis. As with the capital improvements plans, this plan is based upon needs analyses, taking into consideration the age and condition of existing facilities and equipment. Major projects in the future, identified under this Plan, will include fire station remodeling and energy management system upgrades to City Hall and the Community Meeting Center.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES
(\$000)

Projects - Prioritized	Estimated Costs
FY 2015-16	
Atlantis Play Center Playground	\$ 200.0
Eastgate Park Playground	200.0
Total	\$ 400.0
FY 2016-17	
Magnolia Park Restrooms	\$ 50.0
Magnolia Park	90.0
Gymnasium at Garden Grove Park	50.0
GG Gymnasium & Aquatics Center	3,500.0
Total	\$ 3,690.0
FY 2017-18	
Eastgate Park	\$ 450.0
Woodbury Park	750.0
Atlantis Play Center	500.0
Gymnasium at Garden Grove Park	50.0
City Pools	100.0
Total	\$ 1,850.0
FY 2018-19	
Gymnasium at Garden Grove Park	\$ 50.0
Garden Grove Park	750.0
Total	\$ 800.0
FY 2019-20	
Gymnasium at Garden Grove Park	\$ 50.0
Total	\$ 50.0

CAPITAL IMPROVEMENTS - COMMUNITY DEVELOPMENT
FY 2015-16
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
Harbor Corridor Acquisition		\$ 1.0	\$ 1.0
Fire Station Prop		<u>1.0</u>	<u>1.0</u>
Total		<u><u>\$ 2.0</u></u>	<u><u>\$ 2.0</u></u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2015-16
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Brookhurst Rehabilitation (Hazard - Westminster)	\$ 717.9		\$ 717.9
Brookhurst Rehabilitation (Trask - Emerson)	1,090.0	500.0	1,590.0
Knott Rehabilitation (Garden Grove - Lampson)	618.0	290.0	1,408.0
2015 OCTA Tier 1 Median Retrofit Projects		500.0	500.0
<u>STREET MAINTENANCE</u>			
Residential Overlay Program	245.0		1,045.0
Concrete Replacement Capital	800.0		
	234.0		234.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Storm Drain Installation (Lampson E/o West St)	30.0		30.0
Orangewood Storm Drain	45.0		45.0
<u>TRAFFIC IMPROVEMENTS</u>			
Chapman Avenue Traffic Signal Coordination	330.0		330.0
Westminster Avenue Traffic Signal Coordination	50.0		112.0
	62.0		
Total	<u>\$ 4,221.9</u>	<u>\$ 1,790.0</u>	<u>\$ 6,011.9</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2016-17
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Magnolia Reconstruction (Trask - Garden Grove)	\$ 2,500.0		\$ 2,500.0
Westminster Rehabilitation (Bowen - Euclid) (PMP)*	300.0	\$ 1,200.0	1,500.0
Arterial Rehabilitation Program (PMP)*		300.0	300.0
<u>STREET MAINTENANCE</u>			
Residential Overlay Program (PMP)*	600.0	720.0	1,320.0
Concrete Replacement Capital	250.0		250.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		2,000.0	2,000.0
Yockey/Newland Phase 2		1,500.0	1,500.0
Orangewood Storm Drain		1,000.0	1,000.0
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements	50.0		50.0
Traffic Signal Modifications	150.0		150.0
New Traffic Signals	200.0		200.0
Total	<u>\$ 4,050.0</u>	<u>\$ 6,720.0</u>	<u>\$ 10,770.0</u>

* Per 2014 Pavement Management Plan (PMP), annual funding level should be \$5.6 million to maintain adequate pavement condition index.

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2017-18
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Westminster Rehabilitation (Bowen - Euclid) (PMP)*	\$ 1,200.0		\$ 1,200.0
Arterial Rehabilitation Program (PMP)*	1,550.0	\$ 1,550.0	3,100.0
Citywide Intersection Improvements		1,000.0	1,000.0
<u>STREET MAINTENANCE</u>			
Residential Overlay Program (PMP)*	600.0	700.0	1,300.0
Concrete Replacement Capital	250.0		250.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		2,000.0	2,000.0
Yockey/Newland Phase 2		1,500.0	1,500.0
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements	50.0		50.0
Traffic Signal Modifications	150.0		150.0
Traffic Signals	200.0		200.0
Total	<u>\$ 4,000.0</u>	<u>\$ 6,750.0</u>	<u>\$ 10,750.0</u>

* Per 2014 Pavement Management Plan (PMP), annual funding level should be \$5.6 million to maintain adequate pavement condition index.

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2018-19
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Arterial Rehabilitation Program (PMP)*	\$ 2,750.0	\$ 1,550.0	\$ 4,300.0
Citywide Intersection Improvements		1,000.0	1,000.0
<u>STREET MAINTENANCE</u>			
Residential Overlay Program (PMP)*	600.0	700.0	1,300.0
Concrete Replacement Capital	250.0		250.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		2,000.0	2,000.0
Yockey/Newland Phase 2		1,500.0	1,500.0
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements	50.0		50.0
Traffic Signal Modifications	150.0		150.0
Traffic Signals	200.0		200.0
Total	<u>\$ 4,000.0</u>	<u>\$ 6,750.0</u>	<u>\$ 10,750.0</u>

* Per 2014 Pavement Management Plan (PMP), annual funding level should be \$5.6 million to maintain adequate pavement condition index.

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2019-20
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Arterial Rehabilitation Program (PMP)*	\$ 2,750.0	\$ 1,550.0	\$ 4,300.0
Citywide Intersection Improvements		1,000.0	1,000.0
<u>STREET MAINTENANCE</u>			
Residential Overlay Program (PMP)*	600.0	700.0	1,300.0
Concrete Replacement Capital	250.0		250.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		2,000.0	2,000.0
Yockey/Newland Phase 2		1,500.0	1,500.0
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements	50.0		50.0
Traffic Signal Modifications	150.0		150.0
Traffic Signals	200.0		200.0
Total	<u>\$ 4,000.0</u>	<u>\$ 6,750.0</u>	<u>\$ 10,750.0</u>

* Per 2014 Pavement Management Plan (PMP), annual funding level should be \$5.6 million to maintain adequate pavement condition index.

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER
(\$000)

PROJECTS	<u>CURRENT ESTIMATED COST</u>	
	NEW CAPITAL	REPLACEMENT
FY 2015-16		
Sewer Main Improvements	\$ 3,500.0	\$ 1,900.0
Approved 1-Time Additional Budget Request: Combination Vactor Truck		421.7
Total	\$ 3,500.0	\$ 2,321.7
FY 2016-17		
Sewer Main Improvements	\$ 5,300.0	\$ 1,976.0
Total	\$ 5,300.0	\$ 1,976.0
FY 2017-18		
Sewer Main Improvements	\$ 3,943.2	\$ 2,055.0
Total	\$ 3,943.2	\$ 2,055.0
FY 2018-19		
Sewer Main Improvements	\$ 2,557.5	\$ 2,137.2
Total	\$ 2,557.5	\$ 2,137.2
FY 2019-20		
Sewer Main Improvements	\$ 4,003.8	\$ 2,222.7
Total	\$ 4,003.8	\$ 2,222.7

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER
(\$000)

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
FY 2015-16		
Water Services		\$ 780.0
Water Meter		260.0
Fire Hydrants		650.0
Main Valve		910.0
Water Main Improvements	1,100.0	
Water Production Capital	<u>1,900.0</u>	
Total	\$ 3,000.0	\$ 2,600.0
FY 2016-17		
Water Services		\$ 795.6
Water Meter		265.2
Fire Hydrants		663.0
Main Valve		928.2
Water Main Improvements	2,500.0	
Water Production Capital	<u>1,500.0</u>	
Total	\$ 4,000.0	\$ 2,652.0
FY 2017-18		
Water Services		\$ 811.5
Water Meter		270.5
Fire Hydrants		676.2
Main Valve		946.8
Water Main Improvements	2,500.0	
Water Production Capital	<u>1,000.0</u>	
Total	\$ 3,500.0	\$ 2,705.0

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER
(\$000)

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
FY 2018-19		
Water Services		\$ 827.7
Water Meter		275.9
Fire Hydrants		689.7
Main Valve		965.7
Water Main Improvements	2,500.0	
Water Production Capital	<u>1,000.0</u>	
Total	\$ 3,500.0	\$ 2,759.0
FY 2019-20		
Water Services		\$ 844.3
Water Meter		281.4
Fire Hydrants		703.6
Main Valve		985.0
Water Main Improvements	2,500.0	
Water Production Capital	<u>1,000.0</u>	
Total	\$ 3,500.0	\$ 2,814.3

FACILITY MAINTENANCE PLAN
(\$000)

PROJECT	COSTS
FY 2015-16	
Facilities Condition Assessment Plan	Not Funded
FY 2016-17	
Remodel Fire Station No. 7	<u>\$ 200.0</u>
Total	\$ 200.0
FY 2017-18	
Remodel Fire Station No. 2	<u>\$ 200.0</u>
Total	\$ 200.0
FY 2018-19	
Energy Management System Upgrades to City Hall	<u>\$ 200.0</u>
Total	\$ 200.0
FY 2019-20	
Energy Management System Upgrades to Community Meeting Center/Senior Center	<u>\$ 200.0</u>
Total	\$ 200.0