

City of Garden Grove

BUDGET

2012 - 2013



The Moving Wall



Tree Lighting Celebration



Atlantis Play Center - Splash Pad



Summer Concert Series





About the cover...

This year's budget cover highlights several City events that have enriched and unified our community over the past year.

- The Moving Wall, a half size replica of the Vietnam Veterans Memorial Wall, was brought to Garden Grove Park to honor the fallen soldiers of the Vietnam War, including the 41 Garden Grove residents who died there serving our country.
- The annual tree lighting celebration kicked off the holiday season with Mayor Dalton illuminating a 40-foot Christmas tree.
- Parents and kids celebrated the grand opening of the new Splash Pad at Atlantis Play Center.
- Residents enjoyed the sights and sounds of live music at the Summer Concert Series at Eastgate Park.

City of Garden Grove

BUDGET

2012 - 2013

City Council

William J. Dalton
Mayor

Dina Nguyen
Mayor Pro Tem

Steven R. Jones
Council Member

Bruce A. Broadwater
Council Member

Kris Beard
Council Member

City Officials

Matthew J. Fertal
City Manager

Kingsley Okereke
Finance Director

Budget Development

Michael J. McClellan
Deborah A. Powell
Janet J. Chung

Publication

Maria Stipe
Melanie Valdes

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CITY OF GARDEN GROVE

William J. Dalton
Mayor

Dina Nguyen
Mayor Pro Tem

Bruce A. Broadwater
Council Member

Steven R. Jones
Council Member

Kris Beard
Council Member

September 2012

Garden Grove City Council
Garden Grove, CA

Honorable Mayor and Members of the City Council:

I am pleased to present the FY 2012-13 Budget for the City of Garden Grove. The Budget includes revenues and expenditures for the General and other basic funds: Water, Housing Authority, Successor Agency, Grants, Special Assessment Districts (Main Street, Street Lighting, Parking and Tourism Improvement), Sanitary District, and the current year Capital Improvement Program.

GENERAL ISSUES

Before discussing specific items, the following is a brief overview of the issues that apply to the budget:

- Community Vision and Guiding Principles: The FY 2012-13 budget reflects a continuing commitment to the Community Vision and Guiding Principles that were adopted by the City Council in March 2005.

Community Vision

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

- Economic Condition: The effects of the economic downturn that began in the fall of 2008 continue to have an impact on government finances. While the economic outlook has improved, the pace of the recovery is still very uncertain and a lack of confidence in the broader economy still persists. Recent economic data suggest that the national recovery will continue to be

gradual and uneven and the current economic outlook for California also calls for slow growth until the end of 2012. There is no real indication that the housing market is on the cusp of a recovery and the current forecast is for continued slow steady gains in employment through 2012. Perhaps most troubling is that the State continues to address its own budget challenges through costly mandates and takings from local government.

FY 2012-13 ongoing revenues reflect a slow but continuing recovery in several revenue classes from the recession's deep trough in FY 2009-10. Sales tax revenue is projected at \$18.2 million, a \$1 million increase from the last fiscal year budget. Despite this positive trend, sales tax revenue is still 9% below its peak in FY 2007-08. General Fund property tax is budgeted at \$12 million, a \$500,000 increase over last fiscal year, but still 4% below its high point in FY 2008-09. Total hotel tax revenue has seen the most significant recovery, projected at \$12.7 million, it is almost even with its peak of five years ago. However, revenue from building permits and other fees remains depressed.

As a consequence of the slow economic recovery and to address revenue losses resulting from the elimination of redevelopment agencies by the State in February 2012, the City developed a new 3-Year Fiscal Plan that will guide the City's budget. This plan includes additional cost reduction initiatives, economic development and revenue generation priorities and the use of reserves to be implemented over the next three fiscal years. During this 3-year period, all revenues and expenditures will continue to be closely monitored and appropriate adjustments will be made to maintain the City's financial health.

- **Balanced Budget:** The FY 2012-13 budget is balanced and includes all currently provided basic services. The basic operating budget of \$91.6 million and capital budget of \$6.3 million was balanced using \$7.5 million in reserves and transfers, a \$1.4 million asset conversion (land sale), and a variety of reimbursements to the General Fund for services provided to other funds. This budget implements the first year of the City's new 3-Year Fiscal Plan, including \$2.8 million in cost reduction initiatives to address the continuing effects of the economic crisis and loss of redevelopment revenue.

FY 2012-13 BASIC FUND BUDGET

The FY 2012-13 budget reflects the City's established priorities and maintains core services while responding to the impacts of the current economic climate on the City's financial position. Combining established priorities with the annual financial plan enables us to direct our resources toward those programs, projects and activities with the greatest potential for achieving the City's vision.

The use of \$7.5 million in reserves and transfers; a variety of reimbursements to the General Fund for services provided to other funds and various one-time and ongoing

expenditure reductions/deferrals has facilitated the balancing of the FY 2012-13 budget. As a result of these measures, the budget provides for:

- Requisite operational funding for Public Safety programs
- Reasonable Public Works operations to effectively maintain City infrastructure
- Requisite funding for all City operations including necessary inflation adjustments

The budget also reflects the following cost savings initiatives:

- Defunding of 6 public safety positions
- Implementation of early retirement and employee buyout (voluntary termination) programs
- Implementation of employee furloughs (one Friday a month ~ 4.6% pay cut)
- Continued hiring freeze/forced labor lapse
- Cut contractual and other expenditures
- Deferred items (e.g., vehicle and equipment purchases, building improvements)

Maintaining the strategies outlined in the City's 3-Year Fiscal Plan, along with the implementation of appropriate additional adjustments as necessary, has allowed the City to weather these uncertain economic times while continuing to provide quality services and maintain fiscal strength.

NON-BASIC FUND BUDGETS

Water: The FY 2012-13 Water Services budget totals \$30.5 million and provides for the production and delivery of water throughout the City, replacement and refurbishment of water related infrastructure and equipment as needed, and the construction of new or enhanced water services necessitated by new development and existing infrastructural deficiencies. The adoption of a Water Financial Plan and new water rates in June 2007 enabled the FY 2012-13 balanced budget. Resources are allocated within the budget to continue the implementation of the Water Financial and Capital Plan including replacing defective components of the water system, construction of a transmission main to supplement water supply on the west side of the City, replacement of the natural gas engines and pumps at the west Garden Grove Reservoir, improvements for Well No. 22 and the completion of the equipping phase for Well No. 31.

Successor Agency to the Agency for Community Development: Citing a need to preserve public resources that support core government programs, the Governor's 2011-12 budget proposed dissolving redevelopment agencies throughout the State. On February 1, 2012, pursuant to ABX1 26, the Dissolution Act, all redevelopment agencies in California were dissolved and the process for unwinding their financial affairs began. As a result, the City became the Successor Agency to the Agency for Community Development and is responsible for managing the dissolution process. As

part of this process, the Successor Agency is required to prepare and consider for approval a Recognized Obligation Payment Schedule (ROPS) every six months. The FY 2012-13 budget for the Successor Agency is based on the enforceable obligations approved by the California Department of Finance on the ROPS for January 2012-June 2012 and July 2012 – December 2012, and the annual administrative allowance of \$500,000 as approved by the Department of Finance. The total FY 2012–13 Successor Agency budget is \$16.1 million.

Housing Authority: The Housing Authority, which provides rental assistance to about 2,337 families, has continued to maintain a high lease-up rate. The goals of 2012-13 include maximizing the Authority's resources to assist those in need, including coordination with other City departments, County agencies, and community non-profit organizations. The FY 2012-13 Housing Authority Budget totals \$31.9 million.

Garden Grove Sanitary District: The District provides trash collection and sewer services to all of Garden Grove. In addition, the District provides sewer services to a small adjacent area of unincorporated land. The Sanitary District is funded sufficiently through its own property taxes and user fees revised in FY 2005-06. The total FY 2012-13 budget for Solid Waste is \$3.4 million, which provides for the cost of the service contract with Garden Grove Disposal, administration, and operating and landfill reserves. The Sewer budget for the 2012-13 fiscal year is \$9.7 million, and provides for service main improvements and replacements, and other services consistent with the adopted 2006 financial and systems renovation plan.

SUMMARY

Garden Grove's local economy is showing signs of improvement as evidenced by gains in the City's sales tax, property tax and hotel tax revenues. However, the effects of the recession are still evident. Sales tax and property tax are still below their peak before the recession and hotel tax revenues are just reaching the level they were five years ago. Other revenue sources, including building permits and interest, remain depressed and the City continues to experience a structural budget deficit. Adding to these challenges has been the elimination of Redevelopment Agencies by the State along with related revenue losses.

In response to revenue losses resulting from the elimination of Redevelopment and the continuing effects of the recession, a new 3-Year Fiscal Plan was developed and implemented to ensure the financial stability of the organization. The new 3-Year Plan includes additional cost reduction initiatives, revenue generating priorities, and the use of fiscal reserves to close the gap between revenues and expenditures and balance the City's budget.

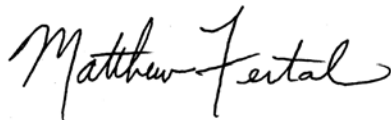
The FY 2012-13 budget reflects implementation of the first year of the new Fiscal Plan, including \$2.8 million in cost reductions, the use of \$7.5 million in reserves and transfers, a \$1.4 million asset conversion (land sale), and a variety of reimbursements to the General Fund for services provided to other funds. Addressing

the situation over a second three-year approach, will allow the City to continue to preserve core services to the community, while also helping the City Council achieve goals for public safety, improved transportation infrastructure, park improvements and enhanced long-term financial stability.

As Garden Grove moves past the economic downturn and elimination of Redevelopment, our future success will depend not only on expenditure reductions but also on the acceleration of economic growth to help close the budget gap caused by the recession. We are encouraged by the economic indicators that are pointing toward improvement, albeit slow but nonetheless showing progress toward economic recovery.

The recession has required our entire organization to focus its talents on balancing the budget while preserving core services. I am extremely proud of our staff's hard work and creativity that has continued to provide our residents with the quality services they expect and deserve. With the dedication of our employees, the City Council's visionary leadership and prudent fiscal management, I am confident Garden Grove is well positioned to build an even greater future for our community. On behalf of our talented and dedicated workforce, I am pleased to present the FY 2012-13 budget.

Sincerely,

A handwritten signature in black ink that reads "Matthew Fertal". The signature is written in a cursive, flowing style.

MATTHEW J. FERTAL
City Manager

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Organizational Mission, Vision, Guiding Principles and Goals

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ORGANIZATIONAL MISSION, VISION, AND GUIDING PRINCIPLES

Mission Statement

The mission of the City of Garden Grove is to provide responsible leadership and quality services as we promote safety, cultural harmony, and life enrichment.

The City's Mission Statement was developed by employees and ratified by the City Council in 1995. It is designed to reflect our purpose.

Vision Statement

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

In 2004, the Garden Grove City Council authorized a community study to determine what issues were most important to Garden Grove residents. Over the following year and-a-half, opinions were gathered through focus groups, surveys, an open house, and a community forum. The results were developed into a Community Vision Statement, Guiding Principles, and Strategic Goals, which were approved in March 2005 by the City Council.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community, by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

The City Manager, Department Directors, Division Managers, and City Council developed Guiding Principles to shape the way we conduct our business of serving the community.

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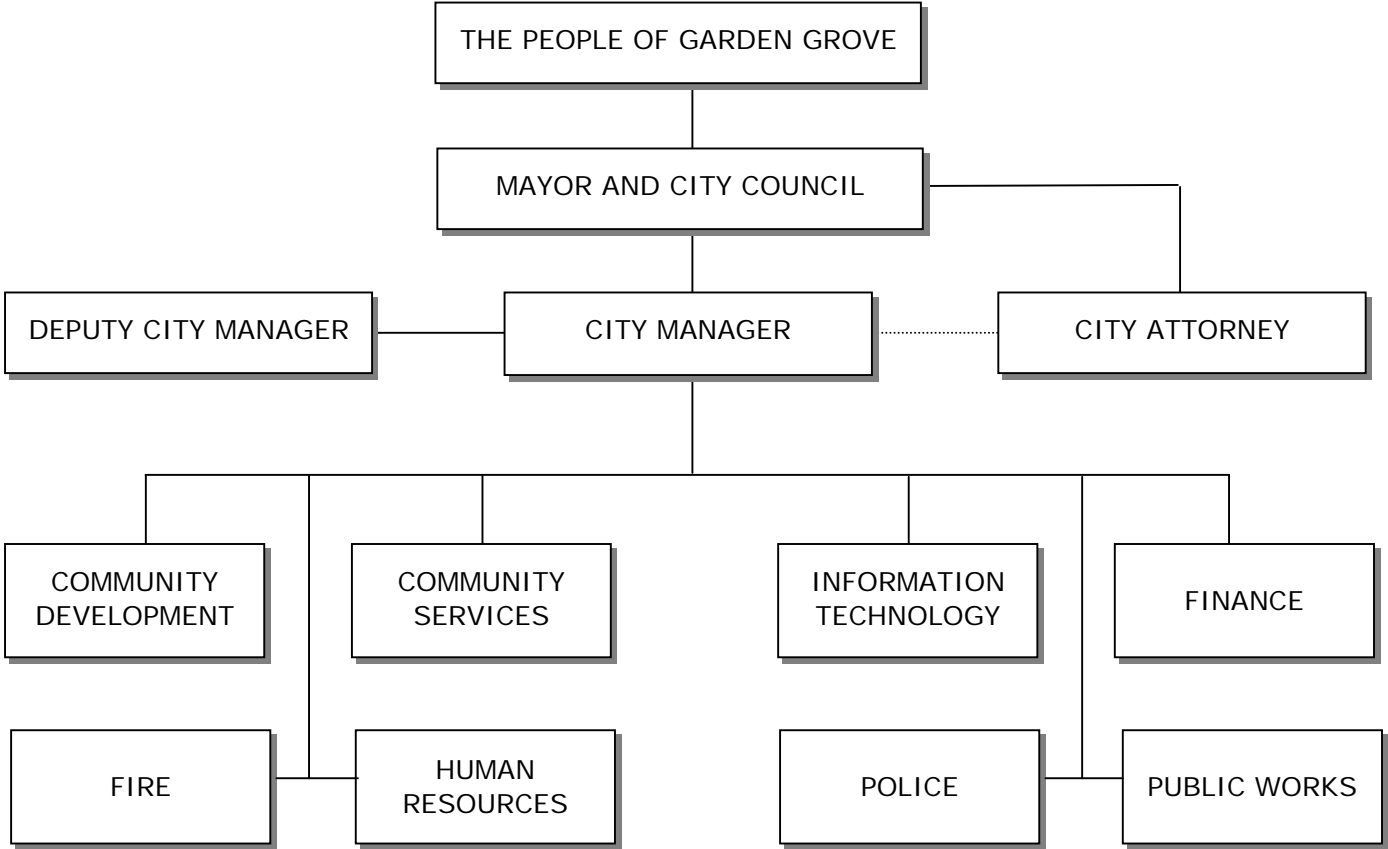
Organizational Goals

Goals help us achieve the vision and mission of the City of Garden Grove. In addition to the goals articulated in each department's budget, the City Manager, Department Directors, and Division Managers, based upon direction from the City Council, have established the following organizational goals.

1. Pursue opportunities for enhanced economic development and financial stability, including attracting and retaining a prosperous business community.
2. Implement the first year of the new three-year budget implementation plan to increase organizational efficiency and revenues.
3. Maintain an effective community outreach program that promotes the City's business and customer friendly services.
4. Carry out the enforceable obligations of Garden Grove's dissolved redevelopment agency in compliance with AB X126.
5. Conduct a community outreach campaign to assess and address community priorities.
6. Maintain the City workforce as a highly-skilled, creative, cooperative, trusting team.

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City of Garden Grove



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Budget Summaries

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**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

| | 2010-11 (Actual) | 2011-12 (Budget) | 2011-12 (Projected) | 2012-13 (Budget) |
|--|---------------------|---------------------|------------------------|---------------------|
| <u>BASIC CITY REVENUE FUNDS</u> | | | | |
| <u>GENERAL PURPOSE FUNDS</u> | | | | |
| Sales Tax | \$ 16,776 | \$ 17,000 | \$ 17,200 | \$ 18,250 |
| Property Tax | | | | |
| - General | 11,553 | 11,500 | 11,500 | 12,000 |
| - Paramedics | 5,887 | 5,800 | 5,800 | 7,000 |
| Property Transfer Tax | 328 | 360 | 200 | 250 |
| Motor Vehicle Tax | 13,594 | 13,000 | 13,000 | 13,000 |
| Franchises | 2,349 | 2,200 | 2,200 | 2,200 |
| Bldg. Permits & Other Fees | 1,443 | 1,450 | 1,200 | 1,200 |
| Deferred Municipal Support | 4,759 | 4,553 | 3,624 | 2,682 |
| Hotel Visitors Tax | 10,294 | 10,100 | 10,100 | 10,600 |
| Business Tax | 2,222 | 2,100 | 2,100 | 2,000 |
| Other Income | 2,790 | 2,855 | 2,855 | 3,645 |
| Traffic Fines | 1,095 | 850 | 850 | 1,000 |
| Parking Fines | 905 | 1,010 | 1,010 | 1,010 |
| Reimbursement Agreement | 2,185 | 1,945 | 0 | 0 |
| Interest | 607 | 400 | 400 | 400 |
| Grant OH Support | 289 | 54 | 54 | 52 |
| Street Repair/Loan Payback | 3,200 | 1,850 | 1,850 | 2,050 |
| Sports Facility Income | 111 | 100 | 100 | 100 |
| Land Sales | 2,300 | 0 | 0 | 1,400 |
| Total General Purpose Fund | <u>82,687</u> | <u>77,127</u> | <u>74,043</u> | <u>78,839</u> |
| <u>MISCELLANEOUS FUNDS</u> | | | | |
| Gas Tax 2106/2107 | 1,818 | 1,800 | 1,800 | 1,600 |
| Gas Tax 2105 | 1,020 | 1,300 | 1,300 | 800 |
| Gas Tax 2103 | 1,543 | 1,700 | 1,700 | 2,500 |
| Golf Course Operations | 526 | 550 | 550 | 550 |
| City Partnerships | N/A | N/A | N/A | N/A |
| Hotel Visitors Tax Sharing | 1,402 | 2,100 | 2,100 | 2,120 |
| Self-Supporting Recreation | 676 | 600 | 600 | 600 |
| Police Seizure | 102 | 20 | 20 | 20 |
| Traffic Offender Impound Fees | 238 | 50 | 50 | 50 |
| Red Light Enforcement | 805 | 750 | 750 | 750 |
| Certificate Of Participation | 0 | N/A | N/A | N/A |
| Total Miscellaneous Funds | <u>8,130</u> | <u>8,870</u> | <u>8,870</u> | <u>8,990</u> |
| TOTAL BASIC OPERATIONAL REVENUE | 90,817 | 85,997 | 82,913 | 87,829 |
| <u>CONSTRUCTION FUNDS (CAPITAL)</u> | | | | |
| State Bonds Prop. 1B AB 1266 | 405 | 100 | 100 | 845 |
| Cultural Arts | 34 | 50 | 50 | 50 |
| Park Fees | 303 | 50 | 50 | 50 |
| Drainage Fees | 83 | 75 | 75 | 75 |
| Traffic Mitigation Fees | 24 | 250 | 250 | 100 |
| Measure M (Reclassified) | 1,795 | 28 | 28 | 0 |
| Measure M-2 | N/A | 2,200 | 2,200 | 2,000 |
| Development Agreement Fees | 195 | 200 | 200 | 200 |
| Total Construction Funds (Capital) | <u>2,839</u> | <u>2,953</u> | <u>2,953</u> | <u>3,320</u> |
| TOTAL BASIC CITY FUNDS | <u>\$ 93,656</u> | <u>\$ 88,950</u> | <u>\$ 85,866</u> | <u>\$ 91,149</u> |

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

| | 2010-11 (Actual) | 2011-12 (Budget) | 2011-12 (Projected) | 2012-13 (Budget) |
|--|---------------------|---------------------|------------------------|---------------------|
| <u>GRANT REVENUE FUNDS</u> | | | | |
| Public Safety/Augmentation | \$ 491 | \$ 575 | \$ 582 | \$ 490 |
| CDBG/Home/ADDI/ESG/NSP | 5,802 | 3,475 | 2,365 | 2,638 |
| Misc. Operational Grants | 1,803 | 2,004 | 2,004 | 1,339 |
| Misc. Capital Grants | <u>5,209</u> | <u>4,885</u> | <u>4,885</u> | <u>8,560</u> |
| TOTAL GRANT FUNDS | \$ 13,305 | \$ 10,939 | \$ 9,836 | \$ 13,027 |
| <u>MOBILE HOME PARK FUNDS</u> | | | | |
| Emerald Isle MHP | 0 | 0 | 0 | N/A |
| Bahia Village MHP | 13,519 | 0 | 0 | N/A |
| Travel Country RV | <u>317</u> | <u>342</u> | <u>143</u> | <u>N/A</u> |
| TOTAL MOBILE HOME PARK FUNDS | 13,836 | 342 | 143 | N/A |
| <u>SPECIAL ASSESSMENT FUNDS</u> | | | | |
| Street Lighting | 1,343 | 1,320 | 1,343 | 1,321 |
| Main Street | 34 | 27 | 27 | 27 |
| Park Maintenance | 703 | 700 | 704 | 700 |
| GG Tourist Improvement District | <u>1,018</u> | <u>1,680</u> | <u>2,313</u> | <u>2,190</u> |
| TOTAL SPECIAL ASSESSMENTS | 3,098 | 3,727 | 4,387 | 4,238 |
| <u>WATER ENTERPRISE FUNDS</u> | | | | |
| Water Revenue | <u>30,651</u> | <u>30,824</u> | <u>30,824</u> | <u>34,304</u> |
| TOTAL WATER FUNDS | 30,651 | 30,824 | 30,824 | 34,304 |
| <u>AGENCY FUNDS</u> | | | | |
| Redevelopment Fund-81 | 7,247 | 3,310 | 706 | N/A |
| Agency Special Fund-81 | 19,436 | 21,340 | 12,763 | N/A |
| Redev./Buena Clinton | 26 | 20 | 0 | N/A |
| Agency Spec./Buena Clinton | 494 | 500 | 257 | N/A |
| Housing Set Aside | 6,452 | 6,590 | 3,492 | N/A |
| RDA UBOC Intrim Loan - 011 | 0 | 0 | 0 | N/A |
| 2008 Katella Note - 012 | <u>0</u> | <u>0</u> | <u>0</u> | <u>N/A</u> |
| TOTAL AGENCY FUNDS | 33,655 | 31,760 | 17,218 | N/A |
| <u>SUCCESSOR AGENCY FUND</u> | | | | |
| RDA Oblig. Retire Fund | <u>N/A</u> | <u>N/A</u> | <u>N/A</u> | <u>16,118</u> |
| TOTAL SUCCESSOR AGENCY FUND | N/A | N/A | N/A | 16,118 |
| <u>CABLE CORPORATION FUNDS</u> | | | | |
| Garden Grove Cable Corporation | <u>116</u> | <u>105</u> | <u>107</u> | <u>105</u> |
| TOTAL CABLE CORPORATION FUNDS | 116 | 105 | 107 | 105 |

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

| | 2010-11 (Actual) | 2011-12 (Budget) | 2011-12 (Projected) | 2012-13 (Budget) |
|---------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| <u>HOUSING AUTHORITY FUNDS</u> | | | | |
| Low/Mod Housing Agency | N/A | N/A | N/A | 200 |
| Housing Authority - Sec. 8 | 30,176 | 31,296 | 30,793 | 31,491 |
| Housing Auth. - Civic Ctr Prop. | <u>N/A</u> | <u>N/A</u> | <u>N/A</u> | <u>50</u> |
| TOTAL HOUSING AUTHORITY FUNDS | 30,176 | 31,296 | 30,793 | 31,741 |
| <u>SEWER FUNDS</u> | | | | |
| GGSD/Sewer - Operations | 8,860 | 10,014 | 10,014 | 10,387 |
| GGSD/Sewer - Capital | 336 | 0 | 0 | 0 |
| GGSD/Sewer - Replacement | 33 | 0 | 0 | 0 |
| Cert. Of Part./Series A-2006 | 115 | 0 | 0 | 0 |
| Sewer Fees | <u>190</u> | <u>228</u> | <u>228</u> | <u>233</u> |
| TOTAL SEWER FUNDS | 9,534 | 10,242 | 10,242 | 10,620 |
| <u>SOLID WASTE FUNDS</u> | | | | |
| GGSD/Solid Waste - Operations | 3,104 | 3,130 | 3,114 | 3,187 |
| GGSD/Golf Range | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| TOTAL SOLID WASTE FUNDS | 3,104 | 3,130 | 3,114 | 3,187 |
| TOTAL ALL FUNDS | <u>\$ 231,131</u> | <u>\$ 211,315</u> | <u>\$ 192,530</u> | <u>\$ 204,489</u> |

FY 2012-13

ADOPTED DEPARTMENTAL OPERATIONAL BUDGETS
DEPARTMENT SUMMARY AND PRIOR YEAR COMPARISON (\$000)

| DEPARTMENTS | FY 11-12 (BUDGET)①② | FY 12-13 (ADOPTED)①③ |
|------------------------------|------------------------|-------------------------|
| Fire | \$ 19,937.0 | \$ 19,759.8 |
| Police | 45,001.6 | 44,776.9 |
| Subtotal Public Safety | \$ 64,938.6 | \$ 64,536.7 |
| City Manager | 1,569.1 | 1,647.8 |
| Finance (Successor Agency) ④ | 3,665.8 | 24,002.5 |
| Community Development | 39,827.9 | 40,870.6 |
| Public Works | 52,655.8 | 53,012.7 |
| Community Services | 5,193.4 | 5,237.0 |
| City Attorney | 758.3 | 758.4 |
| Human Resources | 1,328.2 | 1,260.4 |
| Economic Development ⑤ | 27,796.7 | N/A |
| Information Technology | 730.2 | 698.1 |
| Subtotal Other | \$ 133,525.4 | \$ 127,487.5 |
| CITY TOTAL | \$ 198,464.0 | \$ 192,024.2 |

① Excludes Capital Projects

② Excludes Basic Services - Eleventh Year Depreciation of the City's Infrastructure.

③ Excludes Basic Services - Twelfth Year Depreciation of the City's Infrastructure.

④ Redevelopment has been terminated and replaced by a Successor Agency whose Recognized Obligation Payments are budgeted for in Finance.

⑤ Department has been disbanded, effective Fiscal Year 2012-13, due to the termination of Redevelopment by the State of California.

FY 2012-13
 BASIC SERVICES BUDGET (\$000)
 ADOPTED SOURCES AND USES OF FUNDS

FUNDS AVAILABLE

| | | |
|---|----------------|---------------------|
| Beginning Fund Balances | | \$ 6,310.0 |
| Transfer from the Development Agreement Fee Fund | | 1,000.0 |
| Transfer from the Golf Course Fund | | 600.0 |
| Transfer from the Tourism Improvement District | | 90.0 |
| Transfer from the Workers Compensation Fund | | 1,000.0 |
| Transfer from the Vehicle Replacement Fund | | 1,000.0 |
| Transfer from the PERS Rate Stabilization Reserve | | 3,000.0 |
| Transfer from the Insurance Fund | | 1,100.0 |
| Estimated FY 12-13 Revenue | | |
| General Fund* | \$ 78,839.0 | |
| Gasoline Tax | 2,400.0 | |
| Other Oper. Revenue | <u>9,910.0</u> | |
| Total Estimated Revenue | | <u>91,149.0</u> |
| TOTAL ESTIMATED FUNDS AVAILABLE | | \$ 105,249.0 |

EXPENDITURES

| | | |
|---|-------------------|--------------------------|
| Public Safety Services | \$ (63,629.4) | |
| Other Basic Services | <u>(29,437.0)</u> | |
| Subtotal Operational | | \$ (93,066.4) |
| Capital Projects | | (6,311.5) |
| Retired Medical Reserve | | 0.0 |
| Contingency Reserve | | <u>0.0</u> |
| Total Estimated Expenditures | | \$ (99,377.9) |
| Basic Funds Balance (Gross) | | 5,871.1 |
| Less: Restricted Funds Balance | | (5,804.3) |
| <u>BALANCE GENERAL FUND</u> | | <u>\$ 66.8</u> |
| <u>TWELFTH YEAR DEPRECIATION OF THE CITY'S INFRASTRUCTURE</u> | | (12,251.0) |
| <u>NOT FUNDED</u> | | |
| <u>NET BALANCE GENERAL FUND</u> | | <u>\$ (12,184.2)</u> |

* The General Fund was required to transfer \$279.8 to the Self Supporting Recreation Fund.

FY 2012-13

ADOPTED OPERATIONAL BUDGETS BY DEPARTMENT*

DEPARTMENT SUMMARIES (\$000)

| ADOPTED FY 12-13 | Fire | Police | Subtotal Public Safety | City Manager | Finance | Community Development | Public Works | Community Services | City Attorney | Human Resources | Economic Development | Information Technology | Subtotal Other | City Totals |
|---------------------|-------------|-------------|------------------------------|-----------------|-------------|--------------------------|-----------------|-----------------------|------------------|--------------------|-------------------------|---------------------------|-------------------|----------------|
| TOTAL | \$ 19,759.8 | \$ 44,776.9 | \$ 64,536.7 | \$ 1,647.8 | \$ 24,002.5 | \$ 40,870.6 | \$ 53,012.7 | \$ 5,237.0 | \$ 758.4 | \$ 1,260.4 | N/A | \$ 698.1 | \$ 127,487.5 | \$ 192,024.2 |
| Basic Services | 19,492.7 | 44,136.7 | 63,629.4 | 1,419.6 | 3,727.6 | 4,016.4 | 13,433.6 | 4,385.7 | 758.4 | 1,004.4 | N/A | 691.3 | \$ 29,437.0 | \$ 93,066.4 |
| Grant Services | 267.1 | 640.2 | 907.3 | 0.0 | 0.0 | 4,971.4 | 95.0 | 723.3 | 0.0 | 205.9 | N/A | 1.7 | \$ 5,997.3 | \$ 6,904.6 |
| Special Assessments | 0.0 | 0.0 | 0.0 | 16.3 | 2,500.0 | 0.0 | 2,070.5 | 0.0 | 0.0 | 0.0 | N/A | 0.0 | \$ 4,586.8 | \$ 4,586.8 |
| Water Services | 0.0 | 0.0 | 0.0 | 103.0 | 957.4 | 23.8 | 27,442.7 | 11.5 | 0.0 | 27.0 | N/A | 4.6 | \$ 28,570.0 | \$ 28,570.0 |
| Agency Services | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Successor Agency | 0.0 | 0.0 | 0.0 | 0.0 | 16,067.9 | 0.0 | 50.6 | 0.0 | 0.0 | 0.0 | N/A | 0.0 | \$ 16,118.5 | \$ 16,118.5 |
| Cable Services | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 105.0 | 0.0 | 0.0 | N/A | 0.0 | \$ 105.0 | \$ 105.0 |
| Housing Services | 0.0 | 0.0 | 0.0 | 9.1 | 52.5 | 31,859.0 | 0.0 | 0.0 | 0.0 | 0.0 | N/A | 0.5 | \$ 31,921.1 | \$ 31,921.1 |
| Sewer Services | 0.0 | 0.0 | 0.0 | 80.0 | 312.0 | 0.0 | 7,394.7 | 5.8 | 0.0 | 23.1 | N/A | 0.0 | \$ 7,815.6 | \$ 7,815.6 |
| Refuse Services | 0.0 | 0.0 | 0.0 | 19.8 | 385.1 | 0.0 | 2,525.6 | 5.7 | 0.0 | 0.0 | N/A | 0.0 | \$ 2,936.2 | \$ 2,936.2 |

* Excludes Capital Projects

**FY 2012-13
TWELFTH YEAR DEPRECIATION
OF CITY'S INFRASTRUCTURE
DETAIL (\$000)**

| | |
|---------------------------------|---------------------------|
| Furniture/Equipment | \$ 339.6 |
| Streets | 9,204.3 |
| Storm Drain System | 1,422.7 |
| Buildings/Park Assets | <u>1,284.4</u> |
| TOTAL TWELFTH YEAR DEPRECIATION | <u><u>\$ 12,251.0</u></u> |

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Departmental Budgets

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INTRODUCTION

DEPARTMENTAL BUDGETS

This section contains the individual budgets for each City department. Each section contains the following information:

- Mission and Goals - A general statement of the mission for the department and a list of specific goals for the year, which go beyond the department's basic, day-to-day operations.

- Organization Chart - A chart showing the general structure of the department, including the number of authorized personnel.

- Budget Detail - A listing of departmental divisions, including sources of funding and expenditures.

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CITY MANAGER'S OFFICE

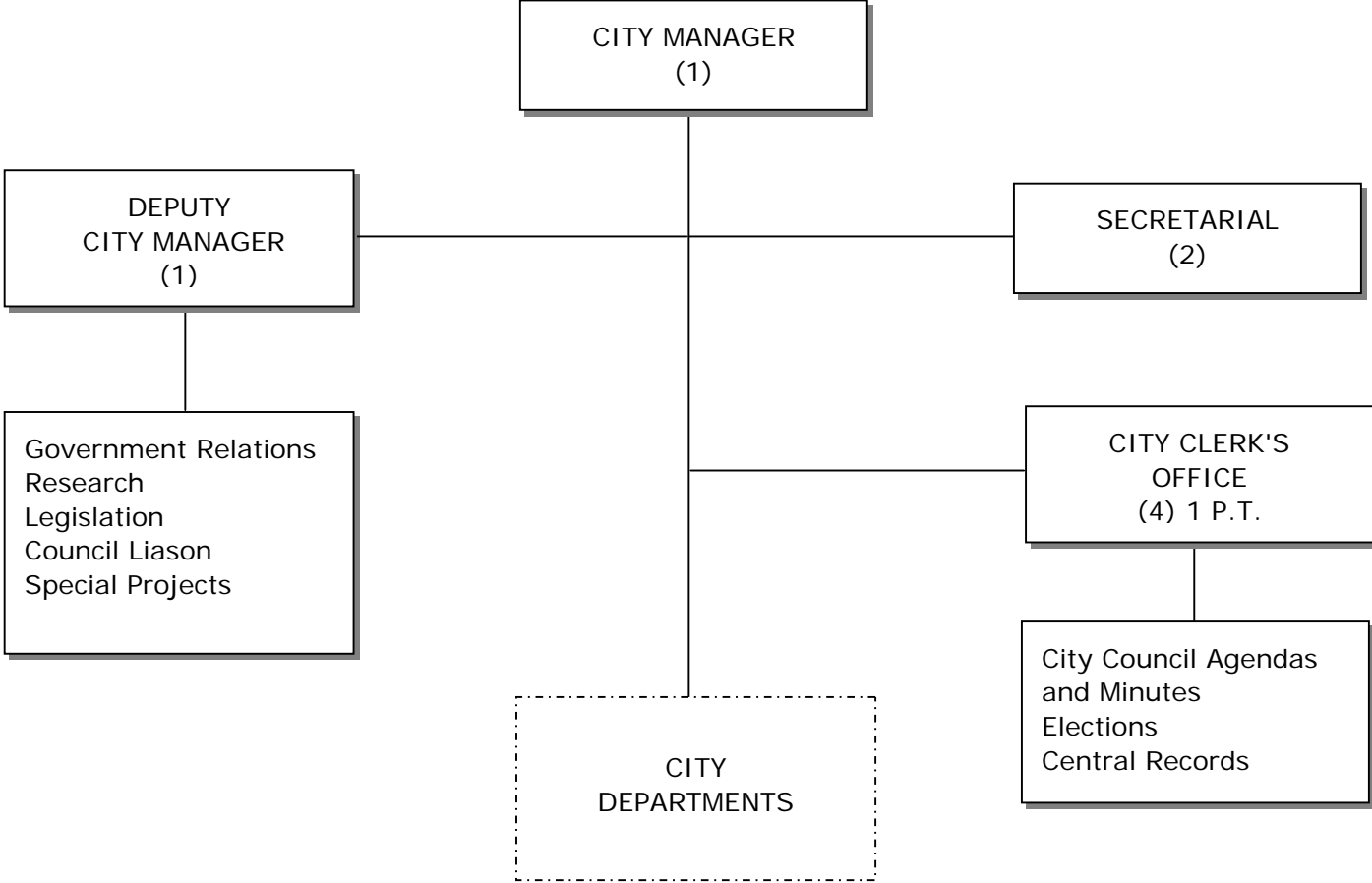
MISSION

The mission of the City Manager's Office is to assist the City Council in establishing community goals and policies and provide leadership and direction in the administration of all City departments and services.

2012-13 GOALS

1. Carry out the policies and priorities established by the City Council in an effort to enhance the quality of life in Garden Grove.
2. Take the lead to assist City departments in identifying and completing organizational key projects.
3. Effectively oversee implementation of the first year of the new three-year budget implementation plan to increase organizational efficiency and revenues.
4. Coordinate all City departments to focus efforts toward carrying out the enforceable obligations of Garden Grove's dissolved redevelopment agency, including the Brookhurst Triangle, International West McWhinny Water Park Hotel Development, and Hotel Site C on Harbor Boulevard (south of Target).
5. Work with City departments to conduct a community outreach campaign to assess community priorities.
6. Pursue local, state and federal funding to augment City resources with specific emphasis on federal Economic Development Administration (EDA) funding for Harbor Boulevard.
7. Maintain ongoing programs for customer service excellence and employee professional development.
8. Continue to provide responsive assistance to citizen/public inquiries and concerns.

City Manager's Office



Total Number of Employees - 9
 Full Time - 8
 Part Time - 1

CITY MANAGER

| | | Total | Funding Source | Basic Services | Grant Services | Special Assessment Services | Water Services | Agency Services | Successor Agency | Cable Services | Housing Services | Sewer Services | Refuse Services |
|-----------------------------|-------------------------|--------------|--------------------------------|----------------|----------------|-----------------------------|----------------|-----------------|------------------|----------------|------------------|----------------|-----------------|
| | | 12-13 | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| DIVISIONS | | | | | | | | | | | | | |
| City Council | | | | | | | | | | | | | |
| 0010 | City Council | 124.4 | Housing/Water/ Sewer/Refuse | 107.2 | | | 4.4 | | | | 3.3 | 0.5 | 9.0 |
| 0011 | Council Support | 77.0 | | 77.0 | | | | | | | | | |
| 0012 | Council Contingency | 37.0 | | 37.0 | | | | | | | | | |
| | Division Total | <u>238.4</u> | | <u>221.2</u> | | | <u>4.4</u> | | | | <u>3.3</u> | <u>0.5</u> | <u>9.0</u> |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 108.4 | | 91.2 | | | 4.4 | | | | 3.3 | 0.5 | 9.0 |
| | Contractual Services | 74.8 | | 74.8 | | | | | | | | | |
| | Commodities | 18.4 | | 18.4 | | | | | | | | | |
| | Other | 36.8 | | 36.8 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | <u>238.4</u> | | <u>221.2</u> | | | <u>4.4</u> | | | | <u>3.3</u> | <u>0.5</u> | <u>9.0</u> |
| City Manager | | | | | | | | | | | | | |
| 0020 | Management | 306.5 | Water/Sewer/St.Ltg. | 190.2 | | 16.3 | 60.0 | | | | | 40.0 | |
| 0021 | Operations | 227.1 | Housing/ Sewer/Refuse | 209.6 | | | | | | | 5.8 | 0.9 | 10.8 |
| 0022 | City Mgr. Projects | 22.5 | | 22.5 | | | | | | | | | |
| 0023 | Research/Legislation | 236.7 | Sewer/Water | 159.5 | | | 38.6 | | | | | 38.6 | |
| 0024 | Treasurer | 1.0 | | 1.0 | | | | | | | | | |
| 0026 | Customer Sv. Support | 10.2 | | 10.2 | | | | | | | | | |
| | Division Total | <u>804.0</u> | | <u>593.0</u> | | <u>16.3</u> | <u>98.6</u> | | | | <u>5.8</u> | <u>79.5</u> | <u>10.8</u> |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 643.6 | | 432.6 | | 16.3 | 98.6 | | | | 5.8 | 79.5 | 10.8 |
| | Contractual Services | 101.5 | | 101.5 | | | | | | | | | |
| | Commodities | 11.2 | | 11.2 | | | | | | | | | |
| | Other | 47.7 | | 47.7 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | <u>804.0</u> | | <u>593.0</u> | | <u>16.3</u> | <u>98.6</u> | | | | <u>5.8</u> | <u>79.5</u> | <u>10.8</u> |
| City Clerk | | | | | | | | | | | | | |
| 0040 | City Clerk | 244.1 | | 244.1 | | | | | | | | | |
| 0041 | Central Records | 219.3 | | 219.3 | | | | | | | | | |
| 0042 | Elections/Voter Assist. | 142.0 | | 142.0 | | | | | | | | | |
| | Division Total | <u>605.4</u> | | <u>605.4</u> | | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 409.7 | | 409.7 | | | | | | | | | |
| | Contractual Services | 158.4 | | 158.4 | | | | | | | | | |
| | Commodities | 4.4 | | 4.4 | | | | | | | | | |
| | Other | 32.9 | | 32.9 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | <u>605.4</u> | | <u>605.4</u> | | | | | | | | | |

CITY MANAGER

| | Total 12-13 | Funding Source | Basic Services 12-13 | Grant Services 12-13 | Special Assessment Services 12-13 | Water Services 12-13 | Agency Services 12-13 | Successor Agency 12-13 | Cable Services 12-13 | Housing Services 12-13 | Sewer Services 12-13 | Refuse Services 12-13 |
|-------------------------------------|----------------|----------------|----------------------------|----------------------------|--|----------------------------|-----------------------------|------------------------------|----------------------------|------------------------------|----------------------------|-----------------------------|
| <u>TOTAL FOR DEPARTMENT:</u> | | | | | | | | | | | | |
| LABOR | 1,161.7 | | 933.5 | | 16.3 | 103.0 | | | | 9.1 | 80.0 | 19.8 |
| CONTRACTUAL SERVICES | 334.7 | | 334.7 | | | | | | | | | |
| COMMODITIES | 34.0 | | 34.0 | | | | | | | | | |
| OTHER | 117.4 | | 117.4 | | | | | | | | | |
| CAPITAL OUTLAY | | | | | | | | | | | | |
| TOTAL DEPARTMENT | <u>1,647.8</u> | | <u>1,419.6</u> | | <u>16.3</u> | <u>103.0</u> | | | <u>9.1</u> | <u>80.0</u> | <u>19.8</u> | |

AUTHORIZED POSITIONS FOR DEPARTMENT:

| | |
|----------------------------|----------|
| City Manager | 1 |
| Deputy City Manager | 1 |
| City Clerk | 1 |
| Admin. Secretary | 1 |
| Deputy City Clerk | 1 |
| Senior Admin. Aide | 1 |
| Principal Office Assistant | 2 |
| TOTAL POSITIONS | <u>8</u> |

COMMUNITY DEVELOPMENT DEPARTMENT

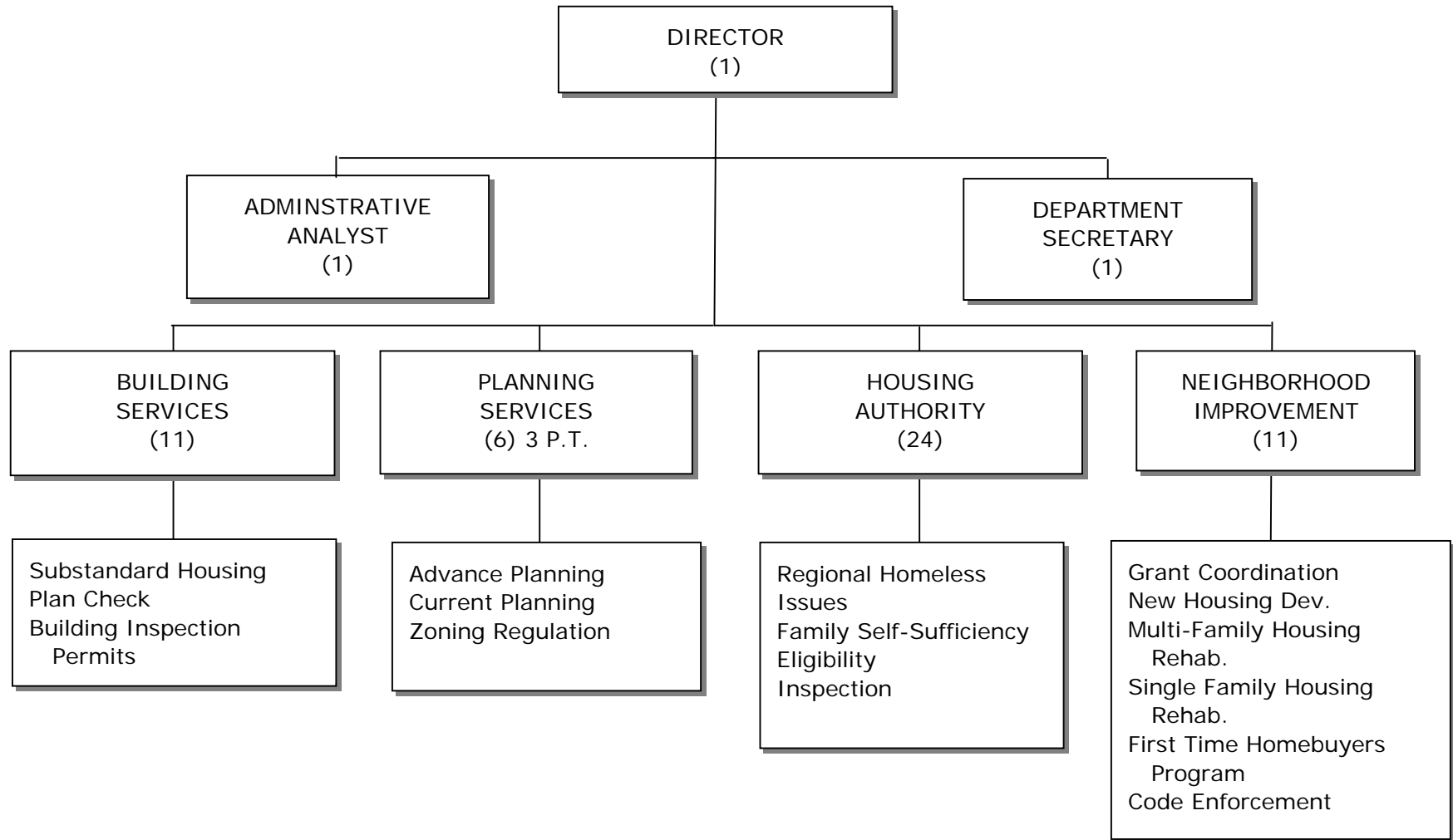
MISSION

Providing Quality Services Through Creativity and Collaboration.

2012-13 GOALS

1. Implement the new Mixed Use Zoning that will serve as a basis for all other mixed-use zones, including the Civic Center and concept plan for Downtown.
2. Continue working with developers to carry out entitlements for the Brookhurst Triangle, obtain permits for the Water Park Hotel, and finalize the construction phases of the Century Triangle.
3. Develop a Landscape Plan for the Harbor Boulevard Streetscape, including signage and street furniture to create a unique identity for our major entertainment and tourism district.
4. Develop a comprehensive property information resource for the Department that provides ease of access to current status on Inspections, Investigations and Land Use (Property Information Portal).
5. Fully integrate Code Enforcement with Neighborhood Improvement.
6. Implement all program requirements and provide necessary training for the City's new Emergency Solutions Grant.
7. Focus on providing quality services to the community.
8. Outreach to the community and other city departments to inform them of the Housing Authority goals, functions and procedures.
9. Maximize opportunities for additional federal funding for the Housing Authority by maintaining its designation as a "High Performance Agency."
10. Continue to reach out to the community and internally to better inform them of the goals, functions, and procedures of the Building Division.
11. Review, revise, and simplify procedures to increase efficiency & improve the customer experience.
12. Increase opportunities for group social activities with department staff that will enhance employee morale.

Community Development



Total Number of Employees - 58
 Full Time - 55
 Part Time - 3

COMMUNITY DEVELOPMENT

| | | Total | Funding Source | Basic | Grant | Special | Water | Agency | Successor | Cable | Housing | Sewer | Refuse |
|------------------------------------|-------------------------|---------|-------------------|----------|----------|------------|----------|----------|-----------|----------|----------|----------|----------|
| | | 12-13 | | Services | Services | Assessment | Services | Services | Agency | Services | Services | Services | Services |
| | | 12-13 | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| <u>DIVISIONS</u> | | | | | | | | | | | | | |
| Community Development Mgmt. | | | | | | | | | | | | | |
| 2000 | Comm. Dev. Mgmt. | 575.4 | Housing | 357.4 | | | | | | | 218.0 | | |
| | Division Total | 575.4 | | 357.4 | | | | | | | 218.0 | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 434.4 | | 216.4 | | | | | | | 218.0 | | |
| | Contractual Services | 1.1 | | 1.1 | | | | | | | | | |
| | Commodities | | | | | | | | | | | | |
| | Other | 139.9 | | 139.9 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | 575.4 | | 357.4 | | | | | | | 218.0 | | |
| Building Services | | | | | | | | | | | | | |
| 2100 | Building Services Mgmt. | 283.6 | Dev. Agreemt. Fee | 283.6 | | | | | | | | | |
| 2140 | Building Abatement | 117.7 | | 117.7 | | | | | | | | | |
| 2142 | Bldg Abatement CDBG | 339.7 | CDBG | | 339.7 | | | | | | | | |
| 2160 | Plan Check/Permits | 1,127.3 | Water | 1,103.5 | | | 23.8 | | | | | | |
| 2180 | Inspection/General | 450.8 | | 450.8 | | | | | | | | | |
| | Division Total | 2,319.1 | | 1,955.6 | 339.7 | | 23.8 | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 1,409.0 | | 1,045.5 | 339.7 | | 23.8 | | | | | | |
| | Contractual Services | 687.2 | | 687.2 | | | | | | | | | |
| | Commodities | 25.4 | | 25.4 | | | | | | | | | |
| | Other | 149.5 | | 149.5 | | | | | | | | | |
| | Capital Outlay | 48.0 | | 48.0 | | | | | | | | | |
| | Division Total | 2,319.1 | | 1,955.6 | 339.7 | | 23.8 | | | | | | |
| Planning Services | | | | | | | | | | | | | |
| 2300 | Planning Commission | 6.3 | | 6.3 | | | | | | | | | |
| 2302 | Current Planning | 448.9 | | 448.9 | | | | | | | | | |
| 2304 | General Plan Update | 150.0 | | 150.0 | | | | | | | | | |
| 2306 | Advance Planning | 338.7 | AQMD | 265.4 | 73.3 | | | | | | | | |
| 2308 | Planning Management | 271.5 | | 271.5 | | | | | | | | | |
| | Division Total | 1,215.4 | | 1,142.1 | 73.3 | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 959.6 | | 894.0 | 65.6 | | | | | | | | |
| | Contractual Services | 180.9 | | 173.4 | 7.5 | | | | | | | | |
| | Commodities | 17.8 | | 17.6 | 0.2 | | | | | | | | |
| | Other | 57.1 | | 57.1 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | 1,215.4 | | 1,142.1 | 73.3 | | | | | | | | |

COMMUNITY DEVELOPMENT

| | | Total | Funding Source | Basic Services | Grant Services | Special Assessment Services | Water Services | Agency Services | Successor Agency | Cable Services | Housing Services | Sewer Services | Refuse Services |
|---------------------------------|-------------------------|-----------------|--------------------------|----------------|----------------|-----------------------------|----------------|-----------------|------------------|----------------|------------------|----------------|-----------------|
| | | 12-13 | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| Neighborhood Improvement | | | | | | | | | | | | | |
| 2700 | CDBG Adm./Plan | 322.6 | CDBG | | 322.6 | | | | | | | | |
| 2702 | Code Enforcement | 561.3 | | 561.3 | | | | | | | | | |
| 2704 | Code Enf. CDBG | 146.5 | CDBG | | 146.5 | | | | | | | | |
| 2709 | NSP Admin GG | 67.0 | NSP | | 67.0 | | | | | | | | |
| 2714 | HOME Admin. | 49.6 | HOME | | 49.6 | | | | | | | | |
| 2730 | Fair Housing Serv. | 34.9 | CDBG | | 34.9 | | | | | | | | |
| 2732 | Sr Hm Imp Grant Prg | 50.0 | CDBG | | 50.0 | | | | | | | | |
| 2733 | Comm Senior Serv | 21.0 | CDBG | | 21.0 | | | | | | | | |
| 2740 | CDBG Indirect | 30.3 | CDBG | | 30.3 | | | | | | | | |
| 2805 | Thomas House Shelter | 60.0 | Emerg. Shelter | | 60.0 | | | | | | | | |
| 2818 | Multi-Fam Acq/Rehab | 2,457.2 | HOME | | 2,457.2 | | | | | | | | |
| 2829 | Sec. 108 Repayment | 1,112.3 | CDBG | | 1,112.3 | | | | | | | | |
| 2874 | ESG Admin. | 20.0 | Emerg. Shelter | | 20.0 | | | | | | | | |
| 2876 | ESG Women Trans. Ctr. | 66.9 | Emerg. Shelter | | 66.9 | | | | | | | | |
| 2877 | Interval House Crisis | 113.6 | Emerg. Shelter | | 113.6 | | | | | | | | |
| 2880 | OC Partnership | 6.5 | Emerg. Shelter | | 6.5 | | | | | | | | |
| | Division Total | <u>5,119.7</u> | | <u>561.3</u> | <u>4,558.4</u> | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 1,051.6 | | 458.7 | 592.9 | | | | | | | | |
| | Contractual Services | 2,771.5 | | 11.4 | 2,760.1 | | | | | | | | |
| | Commodities | 5.0 | | 5.0 | | | | | | | | | |
| | Other | 1,291.6 | | 86.2 | 1,205.4 | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | <u>5,119.7</u> | | <u>561.3</u> | <u>4,558.4</u> | | | | | | | | |
| Housing Authority | | | | | | | | | | | | | |
| 2535 | Civic Ctr. Prop. Mgmt. | 230.0 | Hsg. Auth.-CC Properties | | | | | | | | 230.0 | | |
| 2536 | Low Mod. Housing | 200.0 | Low/Mod Hsg. Agency | | | | | | | | 200.0 | | |
| 4102 | Hsg-Admin | 2,672.0 | Housing | | | | | | | | 2,672.0 | | |
| 4103 | Family Self Sufficiency | 95.2 | Housing | | | | | | | | 95.2 | | |
| 4104 | Hsg-Vouchers HAP | 25,443.8 | Housing | | | | | | | | 25,443.8 | | |
| 4107 | Hsg - HAP Portability | 3,000.0 | Housing | | | | | | | | 3,000.0 | | |
| | Division Total | <u>31,641.0</u> | | | | | | | | | <u>31,641.0</u> | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 2,233.3 | | | | | | | | | 2,233.3 | | |
| | Contractual Services | 591.7 | | | | | | | | | 591.7 | | |
| | Commodities | 38.2 | | | | | | | | | 38.2 | | |
| | Other | 28,728.7 | | | | | | | | | 28,728.7 | | |
| | Capital Outlay | 49.1 | | | | | | | | | 49.1 | | |
| | Division Total | <u>31,641.0</u> | | | | | | | | | <u>31,641.0</u> | | |

COMMUNITY DEVELOPMENT

| | Total | Funding Source | Basic | Grant | Special | Water | Agency | Successor | Cable | Housing | Sewer | Refuse |
|------------------------------|-----------------|----------------|----------------|----------------|------------|-------------|----------|-----------|----------|-----------------|----------|----------|
| | 12-13 | | Services | Services | Assessment | Services | Services | Agency | Services | Services | Services | Services |
| | | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| TOTAL FOR DEPARTMENT: | | | | | | | | | | | | |
| LABOR | 6,087.9 | | 2,614.6 | 998.2 | | 23.8 | | | | 2,451.3 | | |
| CONTRACTUAL SERVICES | 4,232.4 | | 873.1 | 2,767.6 | | | | | | 591.7 | | |
| COMMODITIES | 86.4 | | 48.0 | 0.2 | | | | | | 38.2 | | |
| OTHER | 30,366.7 | | 432.7 | 1,205.4 | | | | | | 28,728.6 | | |
| CAPITAL OUTLAY | 97.2 | | 48.0 | | | | | | | 49.2 | | |
| TOTAL DEPARTMENT | 40,870.6 | | 4,016.4 | 4,971.4 | | 23.8 | | | | 31,859.0 | | |

AUTHORIZED POSITIONS FOR DEPARTMENT:

| | |
|--------------------------------|-----------|
| Comm. Dev. Director | 1 |
| Deputy Director | 1 |
| Building Official | 1 |
| Planning Services Manager | 1 |
| Econ. Dev. Manager | 1 |
| Senior Project Planner | 1 |
| Senior Planner | 2 |
| Plan Check Engineer | 1 |
| Supervising Building Inspector | 1 |
| Permit Center Supervisor | 1 |
| Planner | 1 |
| Senior Administrative Analyst | 1 |
| Senior Program Specialist | 3 |
| Plans Examiner | 1 |
| Housing Supervisor | 2 |
| Associate Planner | 1 |
| Building Inspector | 6 |
| Code Enforcement Officer | 5 |
| Senior Housing Specialist | 3 |
| Department Secretary | 1 |
| Housing Specialist | 13 |
| Principal Office Assistant | 2 |
| Eligibility Technician | 2 |
| Senior Office Assistant | 1 |
| Office Assistant | 1 |
| Clerical Assistant | 1 |
| TOTAL POSITIONS | 55 |

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COMMUNITY SERVICES DEPARTMENT

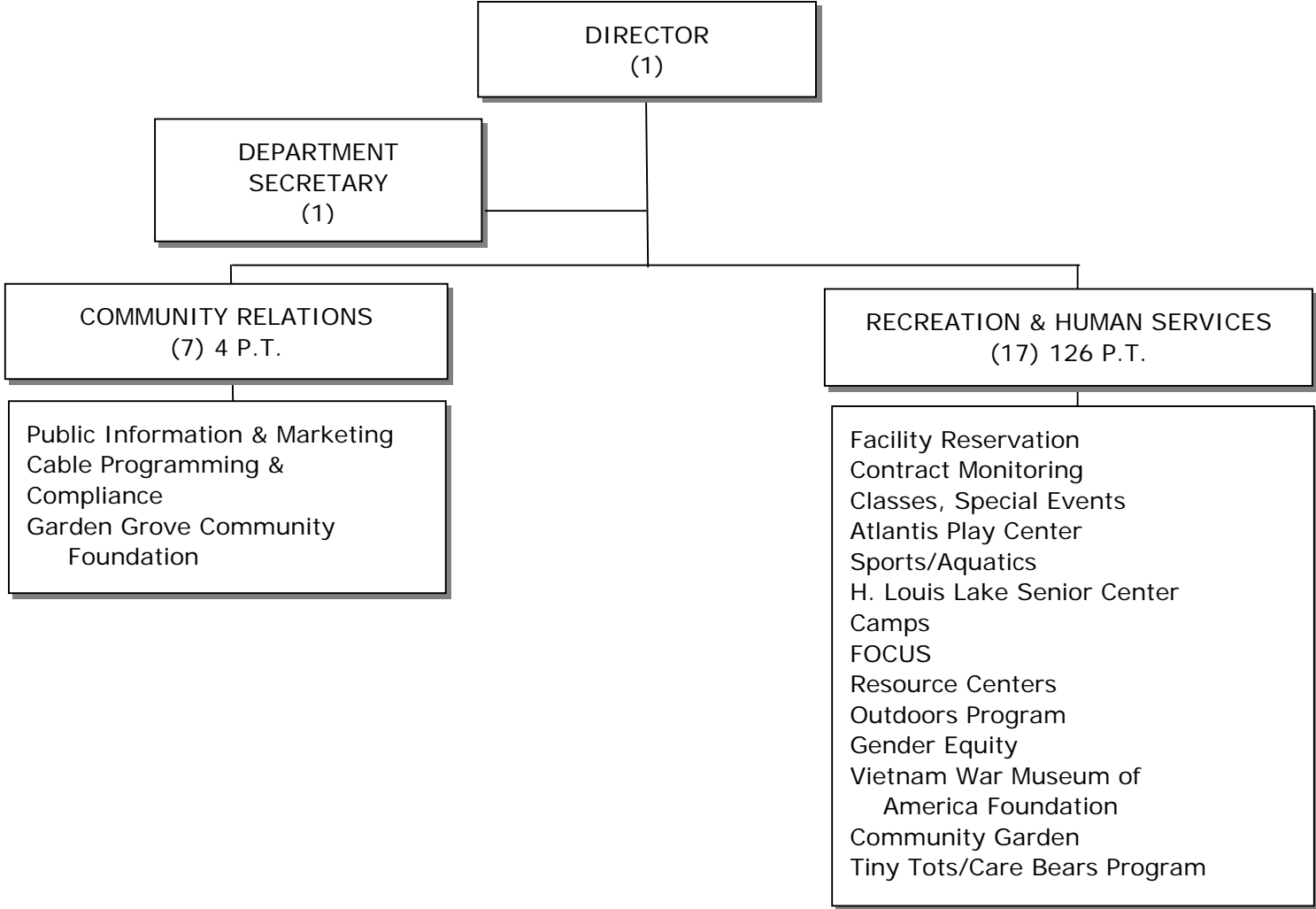
MISSION

The mission of the Community Services Department is to create community and facilitate positive communication with the City Council, residents, co-workers and regional audiences. This is to be accomplished by serving our youth, residents, co-workers and regional audiences with parks, programs, career and educational employment, quality written materials and creative and accurate video productions and website, always keeping in mind the importance of providing top-of-the-line customer service to all.

2012-13 GOALS

1. Continue implementation of the Strategic Plan for the Community Services Department, by strengthening the safety and security of the community by enhancing the collaboratives at the Family Resource Centers.
2. Continue implementation of the Senior Mobility Program which provides senior residents greater access to City support services. These include: daily meal delivery, medical and pharmacy access, and recreational opportunities to improve individual health and wellness.
3. Examine funding options and initiate discussions with outside agencies to explore the expansion of park space within the community.
4. Maintain an open dialogue and promote a positive image of Garden Grove to Orange County residents, Garden Grove residents and our fellow employees, through effective communications, cable programming and access, programs and activities, and an informationally creative and accurate website.

Community Services



COMMUNITY SERVICES

| | | Total | | Basic | Grant | Special | Water | Agency | Successor | Cable | Housing | Sewer | Refuse |
|--|-----------------------------|----------------|--------------------|----------------|--------------|------------|-------------|----------|-----------|--------------|----------|------------|------------|
| | | 12-13 | Funding Source | Services | Services | Assessment | Services | Services | Agency | Services | Services | Services | Services |
| | | | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| <u>DIVISIONS</u> | | | | | | | | | | | | | |
| Community Relations | | | | | | | | | | | | | |
| 0050 | Admin. Support | 138.7 | | 138.7 | | | | | | | | | |
| 0059 | City Partnership | 50.0 | Cultural Arts | 50.0 | | | | | | | | | |
| 0060 | Public Information | 552.2 | Sewer/Refuse/Water | 529.2 | | | 11.5 | | | | | 5.8 | 5.7 |
| 0061 | Special Events | 63.3 | | 63.3 | | | | | | | | | |
| 0062 | Cable TV | 1.2 | | 1.2 | | | | | | | | | |
| 0063 | G.G. Cable Programming | 13.4 | GG Cable | | | | | | | 13.4 | | | |
| 0064 | Community Access | 439.5 | GG Cable | 347.9 | | | | | | 91.6 | | | |
| | Division Total | <u>1,258.3</u> | | <u>1,130.3</u> | | | <u>11.5</u> | | | <u>105.0</u> | | <u>5.8</u> | <u>5.7</u> |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 983.7 | | 892.1 | | | | | | 91.6 | | | |
| | Contractual Services | 125.5 | | 102.5 | | | 11.5 | | | | | 5.8 | 5.7 |
| | Commodities | 42.3 | | 42.3 | | | | | | | | | |
| | Other | 106.8 | | 93.4 | | | | | | 13.4 | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | <u>1,258.3</u> | | <u>1,130.3</u> | | | <u>11.5</u> | | | <u>105.0</u> | | <u>5.8</u> | <u>5.7</u> |
| Recreation & Human Services | | | | | | | | | | | | | |
| 2736 | B/Clinton FRC | 379.2 | | 379.2 | | | | | | | | | |
| 4200 | Community Services Mgmt | 568.6 | Self-Supp. | 568.6 | | | | | | | | | |
| 4201 | VWMAF | 25.0 | Cultural Arts | 25.0 | | | | | | | | | |
| 4250 | Sport Center/Gym | 125.8 | | 125.8 | | | | | | | | | |
| 4300 | Recreation Services | 234.2 | | 234.2 | | | | | | | | | |
| 4304 | Summer Camps | 100.6 | Self-Supp. | 100.6 | | | | | | | | | |
| 4305 | Aquatics | 191.4 | Self-Supp. | 191.4 | | | | | | | | | |
| 4306 | Facility Reserve | 32.1 | Self-Supp. | 32.1 | | | | | | | | | |
| 4307 | Adult Softball | 66.7 | Self-Supp. | 66.7 | | | | | | | | | |
| 4308 | Atlantis Park | 115.8 | Self-Supp. | 115.8 | | | | | | | | | |
| 4309 | Special Events/Self Supp. | 5.4 | Self-Supp. | 5.4 | | | | | | | | | |
| 4310 | Teen Programs | 18.2 | Self-Supp. | 18.2 | | | | | | | | | |
| 4320 | Park Patrol | 225.9 | | 225.9 | | | | | | | | | |
| 4330 | Youth Sports | 77.3 | | 77.3 | | | | | | | | | |
| 4600 | Senior Center/CDBG | 161.8 | CDBG | | 161.8 | | | | | | | | |
| 4601 | Snr/Mobility Program | 213.2 | County CSVC | | 213.2 | | | | | | | | |
| 4605 | Senior Center/Self-Supp. | 24.6 | Self-Supp. | 24.6 | | | | | | | | | |
| 4606 | CMC/Self-Support | 47.4 | Self-Supp. | 47.4 | | | | | | | | | |
| 4607 | CYC/Self-Support | 8.5 | Self-Supp. | 8.5 | | | | | | | | | |
| 4608 | Leisure Classes | 145.0 | Self-Supp. | 145.0 | | | | | | | | | |
| 4609 | Tiny Tots | 63.3 | Self-Supp. | 63.3 | | | | | | | | | |
| 4610 | Senior Center | 237.8 | Self-Supp. | 237.8 | | | | | | | | | |
| 4620 | CMC | 336.0 | | 336.0 | | | | | | | | | |
| 4630 | CYC | 41.6 | Cultural Arts | 41.6 | | | | | | | | | |
| 4640 | Special Events | 36.8 | | 36.8 | | | | | | | | | |
| 4641 | Outdoor Recreation | 19.0 | Self-Supp. | 19.0 | | | | | | | | | |
| 4700 | Cultural Arts | 8.9 | Self-Supp./ | 8.9 | | | | | | | | | |
| 4701 | Arts Fund | 30.0 | Cultural Arts | 30.0 | | | | | | | | | |
| 4913 | Mag. Park Fam. Ctr. (12/13) | 430.6 | FACT | 90.3 | 340.3 | | | | | | | | |
| 4962 | Antismoke Education | 8.0 | CA Hispanic Comm. | | 8.0 | | | | | | | | |
| | Division Total | <u>3,978.7</u> | | <u>3,255.4</u> | <u>723.3</u> | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 2,643.8 | | 2,347.8 | 296.0 | | | | | | | | |
| | Contractual Services | 795.2 | | 377.5 | 417.7 | | | | | | | | |
| | Commodities | 195.5 | | 192.7 | 2.8 | | | | | | | | |
| | Other | 323.7 | | 316.9 | 6.8 | | | | | | | | |
| | Capital Outlay | 20.5 | | 20.5 | | | | | | | | | |
| | Division Total | <u>3,978.7</u> | | <u>3,255.4</u> | <u>723.3</u> | | | | | | | | |

COMMUNITY SERVICES

| | Total | Funding Source | Basic Services | Grant Services | Special Assessment Services | Water Services | Agency Services | Successor Agency | Cable Services | Housing Services | Sewer Services | Refuse Services |
|------------------------------|----------------|----------------|----------------|----------------|-----------------------------|----------------|-----------------|------------------|----------------|------------------|----------------|-----------------|
| | 12-13 | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| TOTAL FOR DEPARTMENT: | | | | | | | | | | | | |
| LABOR | 3,627.4 | | 3,239.9 | 295.9 | | | | | 91.6 | | | |
| CONTRACTUAL SERVICES | 920.8 | | 480.0 | 417.8 | | 11.5 | | | | | 5.8 | 5.7 |
| COMMODITIES | 237.8 | | 235.0 | 2.8 | | | | | | | | |
| OTHER | 430.5 | | 410.3 | 6.8 | | | | | 13.4 | | | |
| CAPITAL OUTLAY | 20.5 | | 20.5 | | | | | | | | | |
| TOTAL DEPARTMENT | 5,237.0 | | 4,385.7 | 723.3 | | 11.5 | | | 105.0 | | 5.8 | 5.7 |

AUTHORIZED POSITIONS FOR DEPARTMENT:

| | |
|--------------------------------|-----------|
| Community Services Director | 1 |
| Division Manager | 2 |
| Community Services Supervisor | 3 |
| Senior Administrative Analyst | 2 |
| Senior Program Specialist | 5 |
| Senior Administrative Aide | 1 |
| Asst. Comm. Svs. Supervisor | 3 |
| Department Secretary | 1 |
| Community Services Coordinator | 6 |
| Eligibility Technician | 1 |
| Office Assistant | 1 |
| TOTAL POSITIONS | 26 |

FINANCE DEPARTMENT

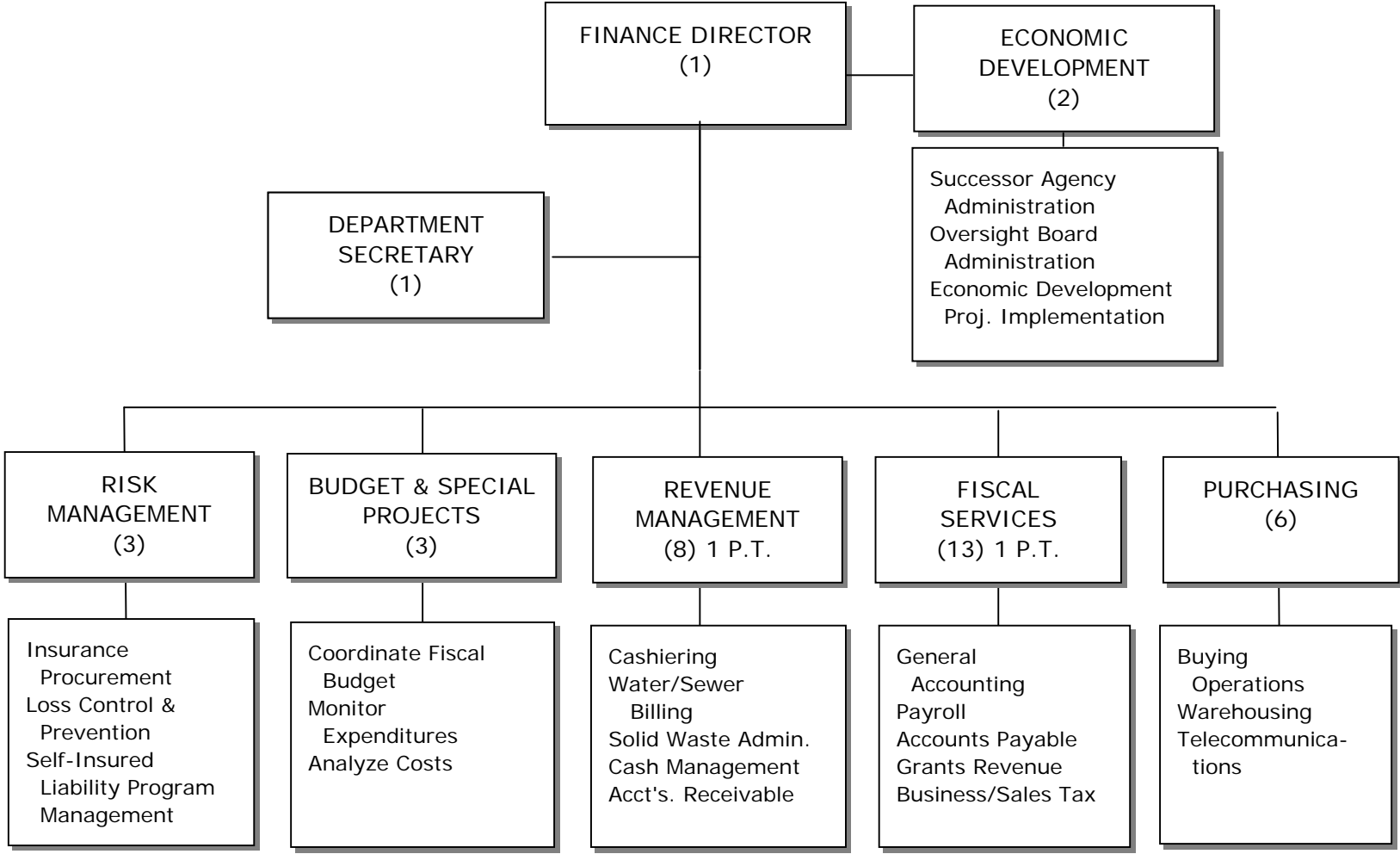
MISSION

The mission of the Finance Department is to provide financial and related organizational services to City Staff, the City Council, and citizens of the community, which are timely, accurate, and in accordance with, or exceeding, industry standards.

2012-13 GOALS

1. Continue to monitor and report on the City's financial position/annual budget, and update the 3-year financial plan/outlook as necessary.
2. Work with Information Technology Department to automate procedures, and internal controls in Accounting, Budget, and Risk Management.
3. Provide training opportunities to professionally grow and develop staff, and actively support, maintain, and strengthen teamwork with other City departments.
4. Prudently manage invested cash by matching of investment maturities to forecasted cash needs, while providing for the necessary safety to avoid losses in principal.
5. Receive the GFOA financial reporting excellence award, and receive an unqualified independent audit opinion from our auditors.
6. Continue to enhance and improve the Risk Management system by integrating other aspects of the Contract/Insurance Review and Approval Process in order to provide continued support to the other City Departments.
7. Continue the wind down of the Agency for Community Development and Successor Agency administration.
8. Implement and complete the projects approved as enforceable obligations.
9. Oversee and implement City economic development projects.

Finance



Total Number of Employees - 39
 Full Time - 37
 Part Time - 2

FINANCE

| | | Total 12-13 | Funding Source | Basic Services 12-13 | Grant Services 12-13 | Special Assessment Services 12-13 | Water Services 12-13 | Agency Services 12-13 | Successor Agency 12-13 | Cable Services 12-13 | Housing Services 12-13 | Sewer Services 12-13 | Refuse Services 12-13 |
|-------------------------------|-------------------------|----------------|---|----------------------------|----------------------------|--|----------------------------|-----------------------------|------------------------------|----------------------------|------------------------------|----------------------------|-----------------------------|
| DIVISIONS | | | | | | | | | | | | | |
| Finance Administration | | | | | | | | | | | | | |
| 1000 | Finance Admin/Analysis | 377.3 | | 377.3 | | | | | | | | | |
| | Division Total | 377.3 | | 377.3 | | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 338.4 | | 338.4 | | | | | | | | | |
| | Contractual Services | 13.2 | | 13.2 | | | | | | | | | |
| | Commodities | 4.9 | | 4.9 | | | | | | | | | |
| | Other | 20.8 | | 20.8 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | 377.3 | | 377.3 | | | | | | | | | |
| Budget | | | | | | | | | | | | | |
| 1010 | Budget/Special Projects | 353.2 | | 353.2 | | | | | | | | | |
| | Division Total | 353.2 | | 353.2 | | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 336.6 | | 336.6 | | | | | | | | | |
| | Contractual Services | 1.1 | | 1.1 | | | | | | | | | |
| | Commodities | 0.5 | | 0.5 | | | | | | | | | |
| | Other | 15.0 | | 15.0 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | 353.2 | | 353.2 | | | | | | | | | |
| Fiscal Services | | | | | | | | | | | | | |
| 1020 | General Accounting | 405.3 | Successor RDA/Housing Sewer/Refuse/Water | 198.6 | | | 49.8 | | 40.5 | | 40.6 | 48.1 | 27.7 |
| 1021 | Financial Planning | 473.7 | Successor RDA/Housing Sewer/Refuse/Water | 194.6 | | | 119.7 | | 11.9 | | 11.9 | 119.6 | 16.0 |
| 1022 | Payroll | 131.8 | | 131.8 | | | | | | | | | |
| 1024 | Accounts Payable | 101.9 | | 101.9 | | | | | | | | | |
| 1026 | Business Tax Operations | 450.3 | | 450.3 | | | | | | | | | |
| | Division Total | 1,563.0 | | 1,077.2 | | | 169.5 | | 52.4 | | 52.5 | 167.7 | 43.7 |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 1,320.1 | | 838.5 | | | 166.9 | | 52.4 | | 52.5 | 166.9 | 42.9 |
| | Contractual Services | 132.8 | | 128.6 | | | 2.6 | | | | | 0.8 | 0.8 |
| | Commodities | 21.3 | | 21.3 | | | | | | | | | |
| | Other | 88.8 | | 88.8 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | 1,563.0 | | 1,077.2 | | | 169.5 | | 52.4 | | 52.5 | 167.7 | 43.7 |

FINANCE

| | Total | Funding Source | Basic | Grant | Special | Water | Agency | Successor | Cable | Housing | Sewer | Refuse |
|----------------------------------|----------|---------------------|----------|----------|------------|----------|----------|-----------|----------|----------|----------|----------|
| | 12-13 | | Services | Services | Assessment | Services | Services | Agency | Services | Services | Services | Services |
| | 12-13 | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| Revenue Management | | | | | | | | | | | | |
| 1030 Utility Billing | 929.2 | Water/Sewer | | | | 788.0 | | | | | 141.2 | |
| 1031 Refuse Billing | 313.1 | Refuse | | | | | | | | | | 313.1 |
| 1034 Revenue Operations | 77.4 | Sewer/Refuse | 46.0 | | | | | | | | 3.1 | 28.3 |
| Division Total | 1,319.7 | | 46.0 | | | 788.0 | | | | | 144.3 | 341.4 |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| Labor | 710.3 | | 31.1 | | | 384.2 | | | | | 122.3 | 172.7 |
| Contractual Services | 394.9 | | 2.2 | | | 224.7 | | | | | 22.0 | 146.0 |
| Commodities | 49.1 | | 2.1 | | | 34.3 | | | | | | 12.7 |
| Other | 165.4 | | 10.6 | | | 144.8 | | | | | | 10.0 |
| Capital Outlay | | | | | | | | | | | | |
| Division Total | 1,319.7 | | 46.0 | | | 788.0 | | | | | 144.3 | 341.4 |
| Purchasing | | | | | | | | | | | | |
| 1094 Purchasing | 211.5 | | 211.5 | | | | | | | | | |
| Division Total | 211.5 | | 211.5 | | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| Labor | 178.9 | | 178.9 | | | | | | | | | |
| Contractual Services | 12.3 | | 12.3 | | | | | | | | | |
| Commodities | 2.3 | | 2.3 | | | | | | | | | |
| Other | 18.0 | | 18.0 | | | | | | | | | |
| Capital Outlay | | | | | | | | | | | | |
| Division Total | 211.5 | | 211.5 | | | | | | | | | |
| Economic Development | | | | | | | | | | | | |
| 2500 SRDA Administration | 413.5 | Successor RDA | 16.5 | | | | | 397.0 | | | | |
| 2502 Agency Debt Service | 9,855.8 | Successor RDA | | | | | | 9,855.8 | | | | |
| 2503 Agency Real Property | 100.0 | Successor RDA | | | | | | 100.0 | | | | |
| 2512 GG Center Bldg. Lease | 655.8 | Successor RDA | | | | | | 655.8 | | | | |
| 2513 Coastline Bldg. Lease | 320.6 | Successor RDA | | | | | | 320.6 | | | | |
| 2521 Office Max Rebate | 600.0 | Successor RDA | | | | | | 600.0 | | | | |
| 2522 Residence Inn Rebate | 1,200.0 | Successor RDA | | | | | | 1,200.0 | | | | |
| 2523 Hyatt Rebate | 2,000.0 | Successor RDA | | | | | | 2,000.0 | | | | |
| 2525 GG Hyundai | 170.0 | Successor RDA | | | | | | 170.0 | | | | |
| 2526 Katella Cottages | 150.0 | Successor RDA | | | | | | 150.0 | | | | |
| 2527 Augustine Ltd. | 88.3 | Successor RDA | | | | | | 88.3 | | | | |
| 2531 Sheraton Rebate | 450.0 | Successor RDA | | | | | | 450.0 | | | | |
| 2545 C.O.P. Debt | 1,555.8 | | 1,555.8 | | | | | | | | | |
| 2547 2003 Ref Bond Exp | 5.0 | Successor RDA | | | | | | 5.0 | | | | |
| 2557 Sycamore Walk DDA | 23.0 | Successor RDA | | | | | | 23.0 | | | | |
| 2601 Tourism Improvemnt District | 2,090.0 | TID St. Proj/GG TID | 90.0 | | 2,000.0 | | | | | | | |
| 2602 GG TID | 500.0 | GG TID | | | 500.0 | | | | | | | |
| Division Total | 20,177.8 | | 1,662.3 | | 2,500.0 | | | 16,015.5 | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| Labor | 347.4 | | | | | | | 347.4 | | | | |
| Contractual Services | 3,760.5 | | 106.5 | | 2,500.0 | | | 1,154.0 | | | | |
| Commodities | | | | | | | | | | | | |
| Other | 16,069.9 | | 1,555.8 | | | | | 14,514.1 | | | | |
| Capital Outlay | | | | | | | | | | | | |
| Division Total | 20,177.8 | | 1,662.3 | | 2,500.0 | | | 16,015.5 | | | | |

FINANCE

| | Total 12-13 | Funding Source | Basic Services 12-13 | Grant Services 12-13 | Special Assessment Services 12-13 | Water Services 12-13 | Agency Services 12-13 | Successor Agency 12-13 | Cable Services 12-13 | Housing Services 12-13 | Sewer Services 12-13 | Refuse Services 12-13 |
|------------------------------|-----------------|----------------|----------------------------|----------------------------|--|----------------------------|-----------------------------|------------------------------|----------------------------|------------------------------|----------------------------|-----------------------------|
| TOTAL FOR DEPARTMENT: | | | | | | | | | | | | |
| LABOR | 3,231.8 | | 1,723.5 | | | 551.1 | | 399.9 | | 52.5 | 289.2 | 215.6 |
| CONTRACTUAL SERVICES | 4,314.7 | | 263.9 | | 2,500.0 | 227.2 | | 1,154.0 | | | 22.8 | 146.8 |
| COMMODITIES | 78.1 | | 31.1 | | | 34.3 | | | | | | 12.7 |
| OTHER | 16,377.9 | | 1,709.1 | | | 144.8 | | 14,514.0 | | | | 10.0 |
| CAPITAL OUTLAY | | | | | | | | | | | | |
| TOTAL DEPARTMENT | 24,002.5 | | 3,727.6 | | 2,500.0 | 957.4 | | 16,067.9 | | 52.5 | 312.0 | 385.1 |

AUTHORIZED POSITIONS FOR DEPARTMENT:

| | | | |
|----------------------------|---|------------------------------|-----------|
| Finance Director | 1 | Utility Revenue Supervisor | 1 |
| Finance Manager | 1 | Buyer | 1 |
| Budget Services Manager | 1 | Business Tax Inspector | 1 |
| Revenue Manager | 1 | Accountant | 1 |
| Sr. Project Planner | 2 | Accounting Technician | 2 |
| Principle Admin Analyst | 1 | Department Secretary | 1 |
| Purchasing Agent | 1 | Storekeeper | 1 |
| Risk Management Supervisor | 1 | Principal Account Specialist | 5 |
| Accounting Supervisor | 2 | Principal Office Assistant | 1 |
| Senior Accountant | 2 | Senior Account Specialist | 5 |
| Sr. Program Specialist | 1 | Office Assistant | 1 |
| Business Tax Supervisor | 1 | Stock Clerk | 2 |
| | | TOTAL POSITIONS | 37 |

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FIRE DEPARTMENT

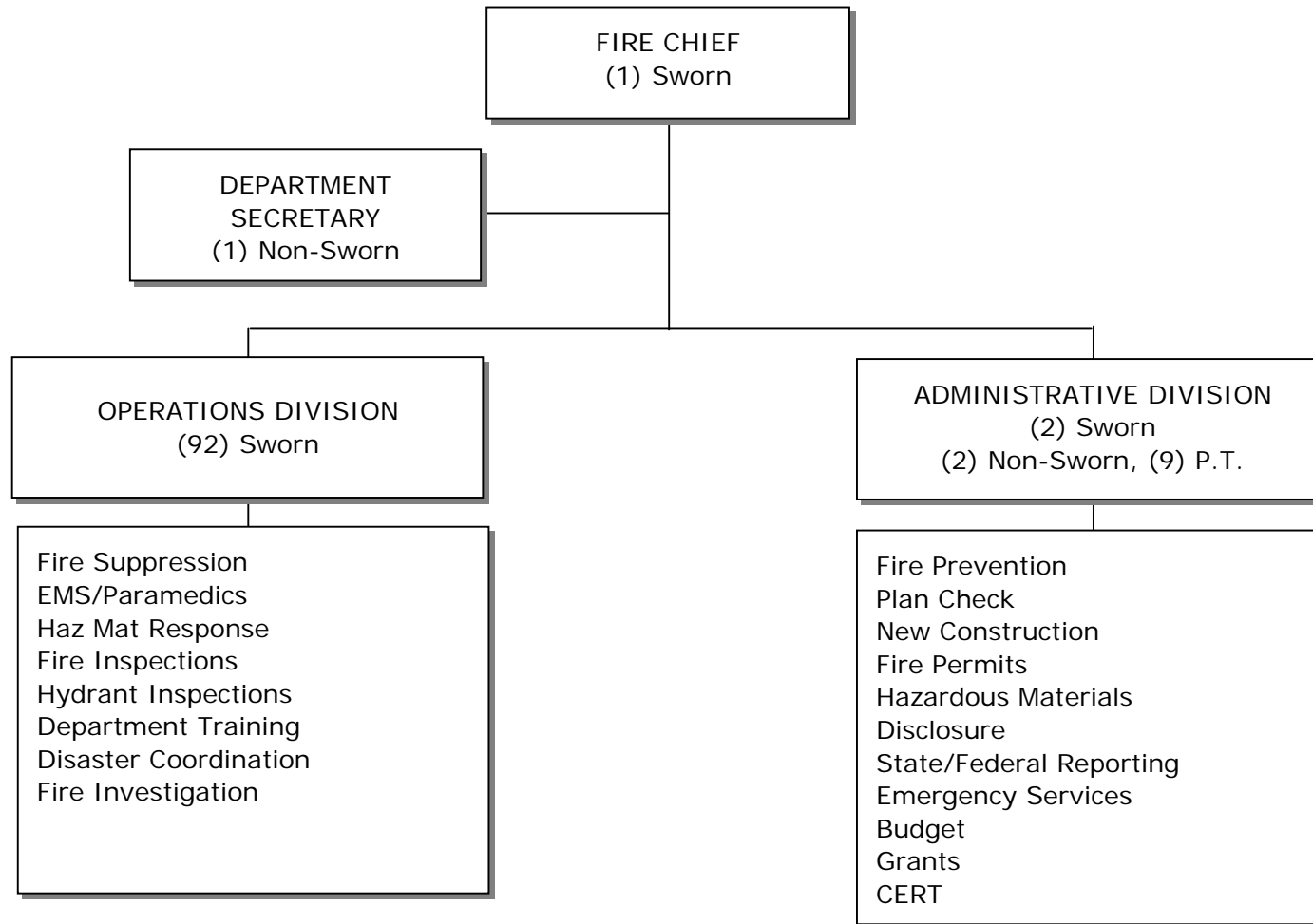
MISSION

The mission of the Fire Department is excellence through rapid response, proactive training, prevention, and preparedness programs, while maintaining a high level of efficiency and well-being for our community.

2012-13 GOALS

1. Continue to proactively seek grant opportunities through public and private agencies to meet department needs and offset equipment purchases and operational costs.
2. Continue to enhance public relations to our culturally diverse community. Focus will center on being business friendly, and working to resolve issues by bridging the gap between local businesses, fire prevention, and building inspections.
3. Keep working on succession training (a component of the mentoring plan) to promote upward mobility for employees. As retirements occur, succession training is a critical employee development piece for those who are interested in impending vacant promotional positions.
4. Continue to work on and modify where needed, a facilities plan for improvement at stations 2, 3, 4, and 5.

Fire



Total Number of Employees - 107
Full Time Sworn - 95
Full Time Non-Sworn - 3
Part Time - 9

FIRE

| | | Total | Funding Source | Basic Services | Grant Services | Special Assessment Services | Water Services | Agency Services | Successor Agency | Cable Services | Housing Services | Sewer Services | Refuse Services |
|-----------------------------|----------------------|-----------------|----------------|-----------------|----------------|-----------------------------|----------------|-----------------|------------------|----------------|------------------|----------------|-----------------|
| | | 12-13 | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| <u>DIVISIONS</u> | | | | | | | | | | | | | |
| Fire Administration | | | | | | | | | | | | | |
| 5001 | Fire Management | 313.3 | | 313.3 | | | | | | | | | |
| 5002 | Fire General Admin. | 153.3 | | 153.3 | | | | | | | | | |
| | Division Total | <u>466.6</u> | | <u>466.6</u> | | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 351.5 | | 351.5 | | | | | | | | | |
| | Contractual Services | 30.8 | | 30.8 | | | | | | | | | |
| | Commodities | 14.3 | | 14.3 | | | | | | | | | |
| | Other | 70.0 | | 70.0 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | <u>466.6</u> | | <u>466.6</u> | | | | | | | | | |
| Fire Suppression | | | | | | | | | | | | | |
| 5100 | Fire Contrl Mgmt | 2,705.0 | | 2,705.0 | | | | | | | | | |
| 5101 | Fire Cmbat/Contrl | 560.0 | Prop. 172 | 452.7 | 107.3 | | | | | | | | |
| 5102 | Emg.Med/Contrl | 852.3 | | 852.3 | | | | | | | | | |
| 5103 | Comm./Fire Control | 638.7 | Prop. 172 | 623.7 | 15.0 | | | | | | | | |
| 5104 | Inspectn/Control | 239.1 | | 239.1 | | | | | | | | | |
| 5105 | Emg. Stndby/Control | 8,997.3 | Prop. 172 | 8,919.5 | 77.8 | | | | | | | | |
| 5106 | MDT System | 10.0 | Prop. 172 | 10.0 | | | | | | | | | |
| | Division Total | <u>14,002.4</u> | | <u>13,792.3</u> | <u>210.1</u> | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 11,490.8 | | 11,490.8 | | | | | | | | | |
| | Contractual Services | 773.6 | | 710.5 | 63.1 | | | | | | | | |
| | Commodities | 205.4 | | 160.6 | 44.8 | | | | | | | | |
| | Other | 1,430.4 | | 1,430.4 | | | | | | | | | |
| | Capital Outlay | 102.2 | | | 102.2 | | | | | | | | |
| | Division Total | <u>14,002.4</u> | | <u>13,792.3</u> | <u>210.1</u> | | | | | | | | |
| Paramedics | | | | | | | | | | | | | |
| 5200 | Paramed. Managment | 140.7 | | 140.7 | | | | | | | | | |
| 5202 | Emg.Medic/Paramed. | 791.9 | Prop. 172 | 740.9 | 51.0 | | | | | | | | |
| 5205 | Emg.Stndby/Paramed. | 3,436.2 | Prop. 172 | 3,430.2 | 6.0 | | | | | | | | |
| | Division Total | <u>4,368.8</u> | | <u>4,311.8</u> | <u>57.0</u> | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 4,106.1 | | 4,106.1 | | | | | | | | | |
| | Contractual Services | 41.9 | | 35.9 | 6.0 | | | | | | | | |
| | Commodities | 109.7 | | 88.7 | 21.0 | | | | | | | | |
| | Other | 81.1 | | 81.1 | | | | | | | | | |
| | Capital Outlay | 30.0 | | | 30.0 | | | | | | | | |
| | Division Total | <u>4,368.8</u> | | <u>4,311.8</u> | <u>57.0</u> | | | | | | | | |

FIRE

| | | Total | Basic | Grant | Special | Water | Agency | Successor | Cable | Housing | Sewer | Refuse |
|-----------------------------|------------------------|--------------|----------|--------------|------------|----------|----------|-----------|----------|----------|----------|----------|
| | | 12-13 | Services | Services | Assessment | Services | Services | Agency | Services | Services | Services | Services |
| Funding Source | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| Fire Prevention | | | | | | | | | | | | |
| 5300 | Bureau Administration | 199.4 | | 199.4 | | | | | | | | |
| 5301 | Technical Support | 133.2 | | 133.2 | | | | | | | | |
| 5302 | Permit Control | 194.5 | | 194.5 | | | | | | | | |
| 5303 | Fire Investigation | 37.5 | | 37.5 | | | | | | | | |
| 5304 | Fire Safety Education | 3.4 | | 3.4 | | | | | | | | |
| 5305 | Fire Plan Check | 17.5 | | 17.5 | | | | | | | | |
| | Division Total | <u>585.5</u> | | <u>585.5</u> | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| | Labor | 441.9 | | 441.9 | | | | | | | | |
| | Contractual Services | 41.8 | | 41.8 | | | | | | | | |
| | Commodities | 14.6 | | 14.6 | | | | | | | | |
| | Other | 87.2 | | 87.2 | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | |
| | Division Total | <u>585.5</u> | | <u>585.5</u> | | | | | | | | |
| Emergency Services | | | | | | | | | | | | |
| 5061 | Citizen Emg. Res. Fire | 13.5 | | 13.5 | | | | | | | | |
| 5400 | Emergency Services | 245.4 | | 245.4 | | | | | | | | |
| | Division Total | <u>258.9</u> | | <u>258.9</u> | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| | Labor | 190.8 | | 190.8 | | | | | | | | |
| | Contractual Services | 5.3 | | 5.3 | | | | | | | | |
| | Commodities | 10.9 | | 10.9 | | | | | | | | |
| | Other | 51.9 | | 51.9 | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | |
| | Division Total | <u>258.9</u> | | <u>258.9</u> | | | | | | | | |
| Hazardous Materials | | | | | | | | | | | | |
| 5055 | Haz. Mat. Disclosure | 32.6 | | 32.6 | | | | | | | | |
| 5056 | Hazard Mat. Cleanup | 45.0 | | 45.0 | | | | | | | | |
| | Division Total | <u>77.6</u> | | <u>77.6</u> | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| | Labor | | | | | | | | | | | |
| | Contractual Services | 57.6 | | 57.6 | | | | | | | | |
| | Commodities | 2.3 | | 2.3 | | | | | | | | |
| | Other | 17.7 | | 17.7 | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | |
| | Division Total | <u>77.6</u> | | <u>77.6</u> | | | | | | | | |

FIRE

| | Total 12-13 | Funding Source | Basic Services 12-13 | Grant Services 12-13 | Special Assessment Services 12-13 | Water Services 12-13 | Agency Services 12-13 | Successor Agency 12-13 | Cable Services 12-13 | Housing Services 12-13 | Sewer Services 12-13 | Refuse Services 12-13 |
|------------------------------|------------------------|----------------|----------------------------|----------------------------|--|----------------------------|-----------------------------|------------------------------|----------------------------|------------------------------|----------------------------|-----------------------------|
| TOTAL FOR DEPARTMENT: | | | | | | | | | | | | |
| LABOR | 16,581.2 | | 16,581.2 | | | | | | | | | |
| CONTRACTUAL SERVICES | 951.0 | | 881.9 | 69.1 | | | | | | | | |
| COMMODITIES | 357.2 | | 291.4 | 65.8 | | | | | | | | |
| OTHER | 1,738.2 | | 1,738.2 | | | | | | | | | |
| CAPITAL OUTLAY | 132.2 | | | | 132.2 | | | | | | | |
| TOTAL DEPARTMENT | <u>19,759.8</u> | | <u>19,492.7</u> | <u>267.1</u> | | | | | | | | |

AUTHORIZED POSITIONS FOR DEPARTMENT:

| | |
|-----------------------------------|------------------|
| Fire Chief | 1 |
| Fire Division Chief | 2 |
| Fire Battalion Chief | 3 |
| Fire Captain | 25 |
| Fire Engineer | 24 |
| Firefighter | 40 |
| Senior Fire Protection Specialist | 2 |
| Department Secretary | 1 |
| TOTAL POSITIONS | <u>98</u> |

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HUMAN RESOURCES DEPARTMENT

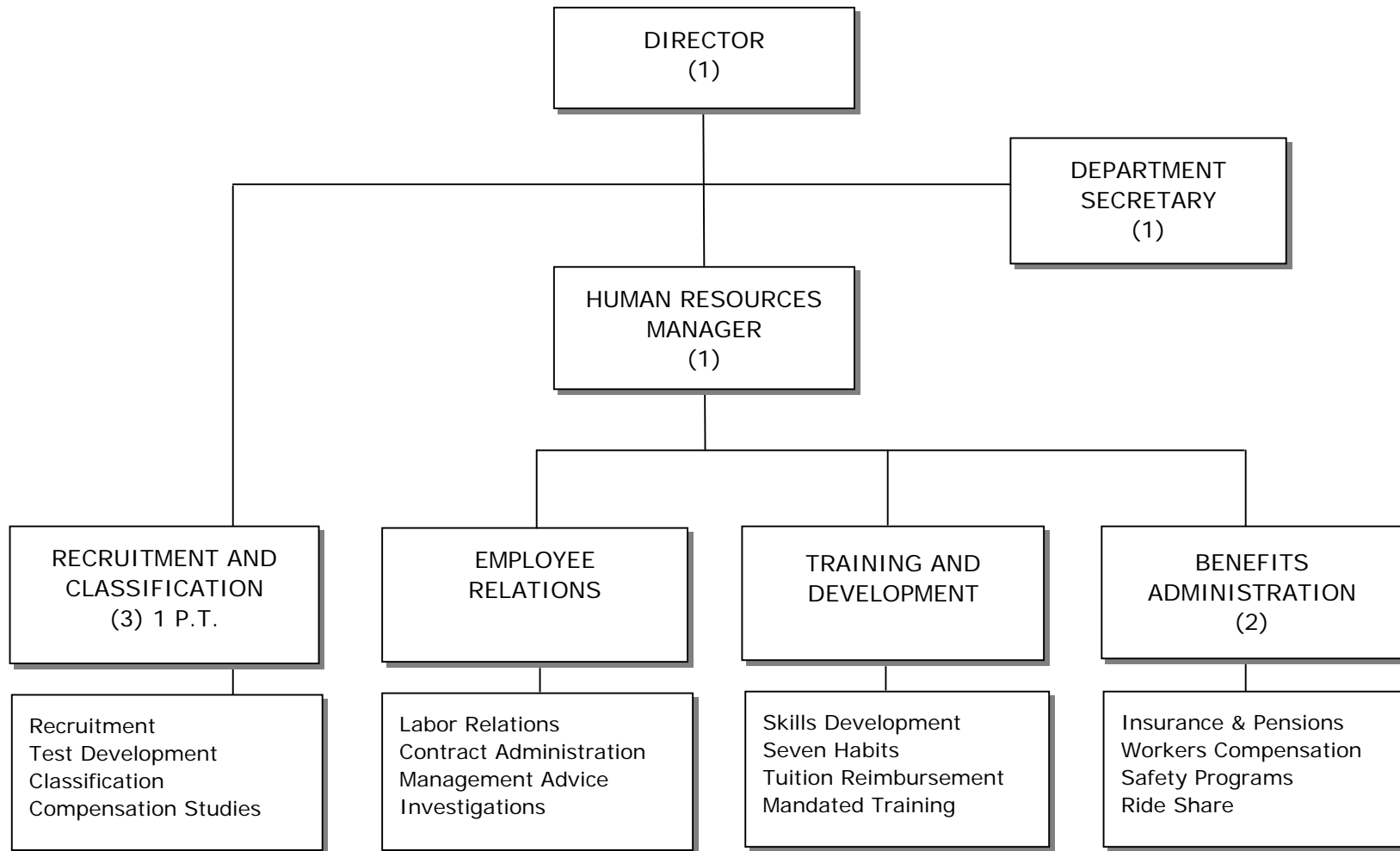
MISSION

The mission of the Human Resources Department is to provide guidance and support to our diverse community of employees and applicants, and to promote the City of Garden Grove as a great place to work and thrive. Human Resources places an emphasis on fairness and consistency in the recruitment, selection, retention and personal and professional development of the City's most important asset-our employees.

2012-13 GOALS

1. Implement PEPR (Public Employees' Pension Reform Act) for all existing employees and new hires.
2. Conduct a comprehensive compensation study of all City classifications, to measure our position relative to our comparator cities.
3. Continue the development of paperless online Open Enrollment and Rideshare Redemption participation programs.
4. Assist all departments with reorganizations, reclassifications, and job redesign to mitigate effects of the early retirement program, the continuing hiring freeze and other position reductions.
5. Implement the new "My CalPERS" online retirement and health benefit administration program.
6. Implement all recommendations from the 2011 CalPERS Public Agency Review (audit).

Human Resources



Total Number of Employees - 9
Full Time - 8
Part Time - 1

8/12

HUMAN RESOURCES

| | Total 12-13 | Funding Source | Basic Services 12-13 | Grant Services 12-13 | Special Assessment Services 12-13 | Water Services 12-13 | Agency Services 12-13 | Successor Agency 12-13 | Cable Services 12-13 | Housing Services 12-13 | Sewer Services 12-13 | Refuse Services 12-13 |
|--|-----------------------------|----------------|----------------------------|----------------------------|--|----------------------------|-----------------------------|------------------------------|----------------------------|------------------------------|----------------------------|-----------------------------|
| <u>DIVISIONS</u> | | | | | | | | | | | | |
| Human Resources | | | | | | | | | | | | |
| 6000 | Recruit/Class/Comp | 389.8 | 389.8 | | | | | | | | | |
| 6001 | Employee Relations | 479.6 | 479.6 | | | | | | | | | |
| 6004 | AQMD/Rideshare | 205.9 | | AQMD | 205.9 | | | | | | | |
| 6005 | Contingency | 102.4 | 102.4 | | | | | | | | | |
| 6007 | Employee Training | 82.7 | Sewer/Water | 32.6 | | 27.0 | | | | | 23.1 | |
| | Division Total | <u>1,260.4</u> | <u>1,004.4</u> | <u>205.9</u> | | <u>27.0</u> | | | | | <u>23.1</u> | |
| Detail for Division: | | | | | | | | | | | | |
| | Labor | 688.6 | 646.3 | 3.6 | | 19.4 | | | | | 19.3 | |
| | Contractual Services | 255.9 | 230.3 | 20.9 | | 3.2 | | | | | 1.5 | |
| | Commodities | 118.6 | 45.8 | 66.1 | | 4.4 | | | | | 2.3 | |
| | Other | 197.3 | 82.0 | 115.3 | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | |
| | Division Total | <u>1,260.4</u> | <u>1,004.4</u> | <u>205.9</u> | | <u>27.0</u> | | | | | <u>23.1</u> | |
| <u>TOTAL FOR DEPARTMENT:</u> | | | | | | | | | | | | |
| | LABOR | 688.6 | 646.3 | 3.6 | | 19.4 | | | | | 19.3 | |
| | CONTRACTUAL SERVICES | 255.9 | 230.3 | 20.9 | | 3.2 | | | | | 1.5 | |
| | COMMODITIES | 118.6 | 45.8 | 66.1 | | 4.4 | | | | | 2.3 | |
| | OTHER | 197.3 | 82.0 | 115.3 | | | | | | | | |
| | CAPITAL OUTLAY | | | | | | | | | | | |
| | TOTAL DEPARTMENT | <u>1,260.4</u> | <u>1,004.4</u> | <u>205.9</u> | | <u>27.0</u> | | | | | <u>23.1</u> | |
| <u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u> | | | | | | | | | | | | |
| | Human Resources Director | 1 | | | | | | | | | | |
| | Division Manager | 1 | | | | | | | | | | |
| | Principal Personnel Analyst | 1 | | | | | | | | | | |
| | Benefits Supervisor | 1 | | | | | | | | | | |
| | Personnel Analyst | 2 | | | | | | | | | | |
| | Department Secretary | 1 | | | | | | | | | | |
| | Senior Office Assistant | 1 | | | | | | | | | | |
| | TOTAL POSITIONS | <u>8</u> | | | | | | | | | | |

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INFORMATION TECHNOLOGY DEPARTMENT

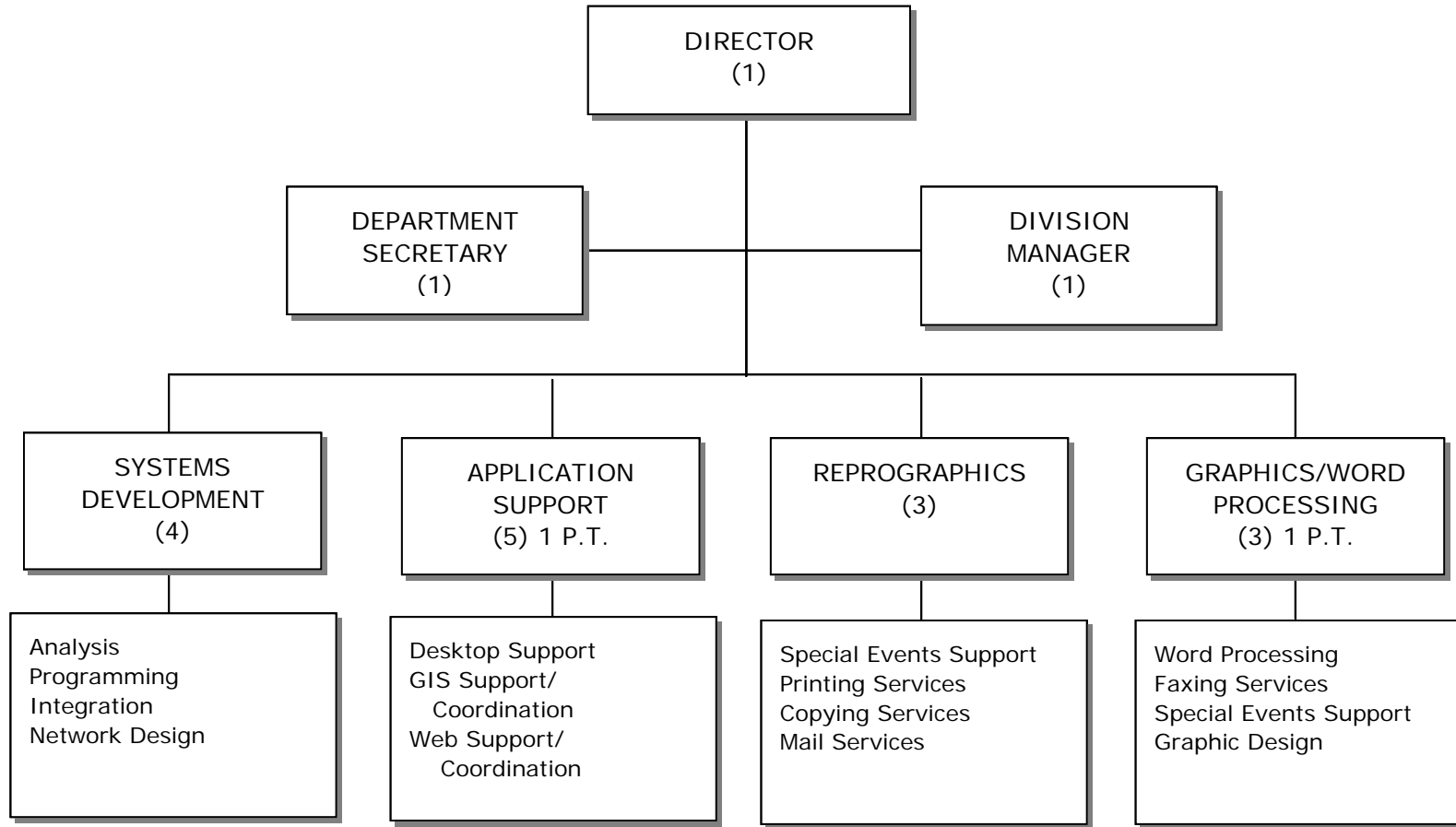
MISSION

The mission of the Information Technology Department is to provide effective and efficient communication, analysis, and tools that promote leadership, public safety, and an informed and involved public while using integrated systems based on open technology.

2012-13 GOALS

1. Provide excellent customer service through analysis, maintenance, integration, and the creation of information processing, storage, and communications systems that meet the City's present and future needs, and provide support and education for its employees.
2. Provide high quality printing, mail, office automation, graphic arts and faxing services in a creative, timely and friendly manner to enhance the organization's ability to effectively communicate both internally and with the public.
3. Create and implement a measurable information technology strategic plan based on important goals identified by the organization with an emphasis on the following:
 - a. Community Development Portal: Unified View of Inspection Records
 - b. Police Department Mobile Data Computer Update and Computer Aided Dispatch Client Update.
 - c. Purchasing and Requisition Systems

Information Technology



Total Number of Employees - 20
Full Time - 18
Part Time - 2

8/12

INFORMATION TECHNOLOGY

| | | Total | Funding Source | Basic | Grant | Special | Water | Agency | Successor | Cable | Housing | Sewer | Refuse |
|--|------------------------------|-------|----------------|----------|----------|------------|----------|----------|-----------|----------|----------|----------|----------|
| | | 12-13 | | Services | Services | Assessment | Services | Services | Agency | Services | Services | Services | Services |
| | | 12-13 | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| Admin. Services | | | | | | | | | | | | | |
| 0053 | Reprographics | 330.3 | Hsg/Water | 325.2 | | | 4.6 | | | | 0.5 | | |
| 0054 | Graphics/Word Proc. | 367.8 | AQMD | 366.1 | 1.7 | | | | | | | | |
| | Division Total | 698.1 | | 691.3 | 1.7 | | 4.6 | | | | 0.5 | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 576.3 | | 574.6 | 1.7 | | | | | | | | |
| | Contractual Services | 49.8 | | 44.7 | | | 4.6 | | | | 0.5 | | |
| | Commodities | 29.9 | | 29.9 | | | | | | | | | |
| | Other | 42.1 | | 42.1 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | 698.1 | | 691.3 | 1.7 | | 4.6 | | | | 0.5 | | |
| <u>TOTAL FOR DEPARTMENT:</u> | | | | | | | | | | | | | |
| | LABOR | 576.3 | | 574.6 | 1.7 | | | | | | | | |
| | CONTRACTUAL SERVICES | 49.8 | | 44.7 | | | 4.6 | | | | 0.5 | | |
| | COMMODITIES | 29.9 | | 29.9 | | | | | | | | | |
| | OTHER | 42.1 | | 42.1 | | | | | | | | | |
| | CAPITAL OUTLAY | | | | | | | | | | | | |
| | TOTAL DEPARTMENT | 698.1 | | 691.3 | 1.7 | | 4.6 | | | | 0.5 | | |
| <u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u> | | | | | | | | | | | | | |
| | Info. Technology Director | 1 | | | | | | | | | | | |
| | Information Systems Manager | 1 | | | | | | | | | | | |
| | Sr. Info. Tech. Analyst | 3 | | | | | | | | | | | |
| | Webmaster | 1 | | | | | | | | | | | |
| | GIS Coordinator | 1 | | | | | | | | | | | |
| | Information Tech. Programmer | 1 | | | | | | | | | | | |
| | Information Tech. Technician | 3 | | | | | | | | | | | |
| | Department Secretary | 1 | | | | | | | | | | | |
| | Administrative Aide | 1 | | | | | | | | | | | |
| | Graphics Designer | 2 | | | | | | | | | | | |
| | Sr. Repro. Equip. Operator | 1 | | | | | | | | | | | |
| | Repro. Equipment Operator | 2 | | | | | | | | | | | |
| | TOTAL POSITIONS | 18 | | | | | | | | | | | |

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POLICE DEPARTMENT

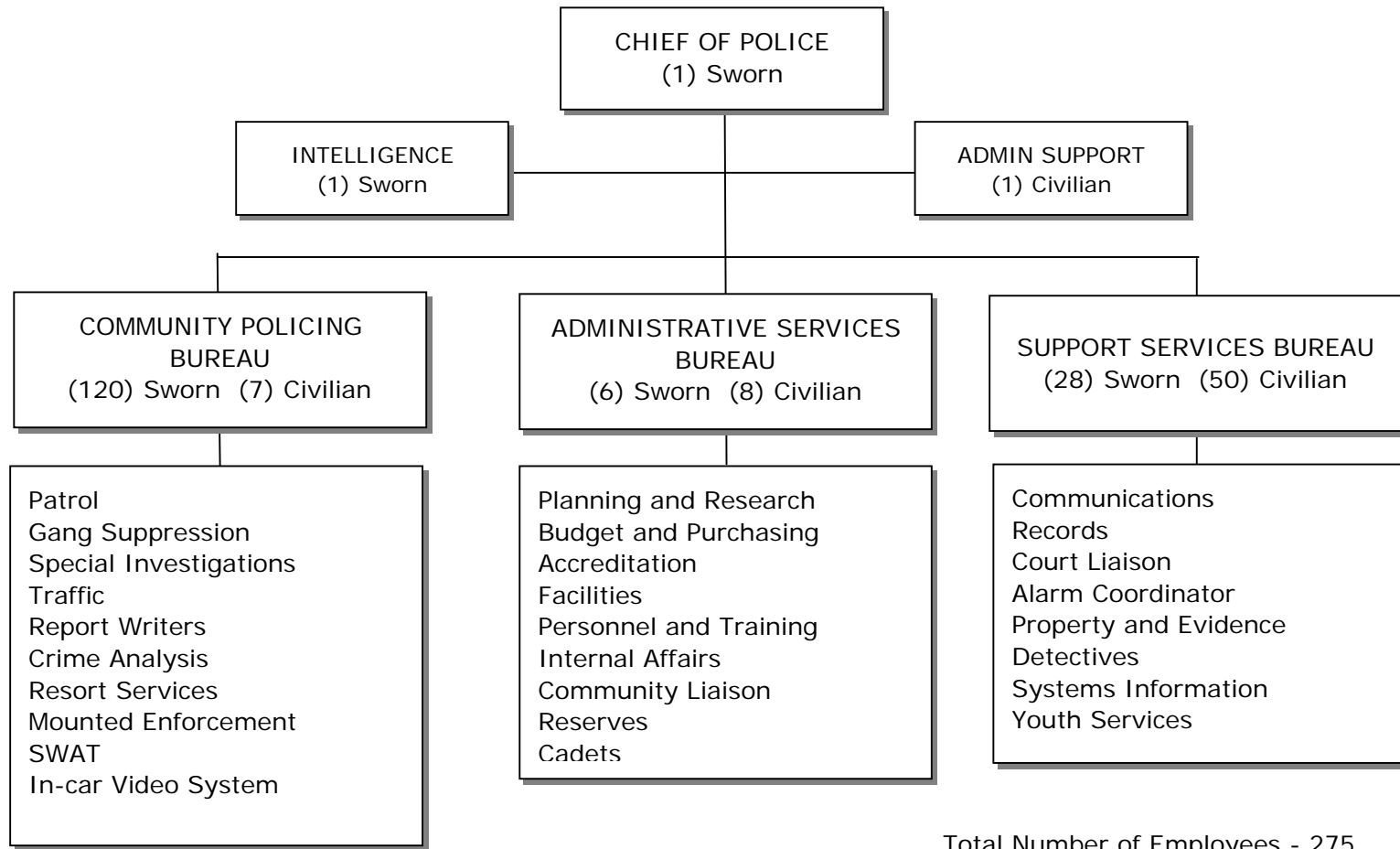
MISSION

The mission of the Garden Grove Police Department, through a community policing partnership, is to improve the quality of life in the City and provide a sense of safety and security to community members.

2012-13 GOALS

1. Purchase and implement advanced components of the new Automated Report Writing System (ARWS), including voice recognition technology and tablet/portable devices. These components are intended to make the system even more user-friendly, thus increasing efficiency.
2. Complete a Workforce Diversity Recruitment Plan to improve the community demographic representation within the Police Department workforce.
3. Initiate a social media program for two-way information sharing with the community. Information could include crime trends, press information, neighborhood alerts, or other Department-related announcements.
4. Transition to a paperless document management system for General Orders, training bulletins, and CALEA standards. The system allows for documents to be created, distributed, signed, and archived electronically in a standardized format, and eliminates the need for paper files and log sheets.
5. Maintain or improve patrol average response time to emergency calls at or below five minutes.

Police



Total Number of Employees - 275
Full Time Sworn - 156
Full Time Civilian - 66
Part Time - 53

POLICE

| | | Total | Basic | Grant | Special | Water | Agency | Successor | Cable | Housing | Sewer | Refuse |
|-----------------------------|-----------------------------|----------|----------|-------------------|------------|----------|----------|-----------|----------|----------|----------|----------|
| | | 12-13 | Services | Services | Assessment | Services | Services | Agency | Services | Services | Services | Services |
| Funding Source | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| <u>DIVISIONS</u> | | | | | | | | | | | | |
| Police Management | | | | | | | | | | | | |
| 6600 | Police Program Mgmt | 1,709.2 | 1,709.2 | | | | | | | | | |
| | Division Total | 1,709.2 | 1,709.2 | | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| | Labor | 618.9 | 618.9 | | | | | | | | | |
| | Contractual Services | 919.2 | 919.2 | | | | | | | | | |
| | Commodities | 15.4 | 15.4 | | | | | | | | | |
| | Other | 155.7 | 155.7 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | |
| | Division Total | 1,709.2 | 1,709.2 | | | | | | | | | |
| Community Policing | | | | | | | | | | | | |
| 6700 | Community Policing | 1,589.1 | 1,589.1 | | | | | | | | | |
| 6710 | West Patrol Division | 8,577.7 | 8,577.7 | | | | | | | | | |
| 6711 | Report Writing | 392.8 | 392.8 | | | | | | | | | |
| 6730 | East Patrol Division | 7,892.0 | 7,892.0 | | | | | | | | | |
| 6740 | Neighborhood Traffic Unit | 1,465.5 | 1,465.5 | | | | | | | | | |
| 6741 | Veh Abatement - SAAV | 80.4 | 80.4 | | | | | | | | | |
| 6746 | Red LT Enforc Prog | 158.3 | 158.3 | Red Lite Enf Prog | | | | | | | | |
| 6747 | Traffic Offender | 228.1 | 228.1 | Traffic Offender | | | | | | | | |
| 6760 | Gang Suppression | 1,648.9 | 1,648.9 | | | | | | | | | |
| 6762 | Gang Suppr-CDBG | 108.0 | | CDBG | | 108.0 | | | | | | |
| 6765 | Focus Neighborhood | 142.8 | 142.8 | | | | | | | | | |
| 6780 | Special Investigations Unit | 1,269.3 | 1,269.3 | | | | | | | | | |
| 6890 | Jail Services | 561.9 | 377.5 | JAG/Prop. 172 | | 184.4 | | | | | | |
| 6963 | Crime Analysis | 122.1 | 122.1 | | | | | | | | | |
| | Division Total | 24,236.9 | 23,944.5 | | | 292.4 | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| | Labor | 22,760.0 | 22,652.0 | | | 108.0 | | | | | | |
| | Contractual Services | 831.4 | 647.0 | | | 184.4 | | | | | | |
| | Commodities | 56.9 | 56.9 | | | | | | | | | |
| | Other | 588.6 | 588.6 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | |
| | Division Total | 24,236.9 | 23,944.5 | | | 292.4 | | | | | | |

POLICE

| | | Total | Basic | Grant | Special | Water | Agency | Successor | Cable | Housing | Sewer | Refuse |
|--------------------------------|------------------------|------------------------|------------------------|---------------------|------------|----------|----------|-----------|----------|----------|----------|----------|
| | | 12-13 | Services | Services | Assessment | Services | Services | Agency | Services | Services | Services | Services |
| Funding Source | | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| Administrative Services | | | | | | | | | | | | |
| 6800 | Admin. Serv. Bureau | 1,298.7 | 1,298.7 | | | | | | | | | |
| 6805 | Reserves - Benefitted | 33.0 | 33.0 | | | | | | | | | |
| 6840 | Post Cert Training | 70.0 | | 70.0 | | | | | | | | |
| 6850 | Cadets/POA | 240.3 | 240.3 | | | | | | | | | |
| 6860 | Community Liaison | 439.8 | 439.8 | | | | | | | | | |
| 6870 | Professional Standards | 1,146.8 | 1,146.8 | | | | | | | | | |
| 6875 | Police Vehicles | 2,661.2 | 2,661.2 | | | | | | | | | |
| 6880 | Crossing Guards | 344.4 | 344.4 | | | | | | | | | |
| | Division Total | <u>6,234.2</u> | <u>6,164.2</u> | <u>70.0</u> | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| | Labor | 2,759.4 | 2,759.4 | | | | | | | | | |
| | Contractual Services | 577.7 | 507.7 | 70.0 | | | | | | | | |
| | Commodities | 58.6 | 58.6 | | | | | | | | | |
| | Other | 2,838.5 | 2,838.5 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | |
| | Division Total | <u>6,234.2</u> | <u>6,164.2</u> | <u>70.0</u> | | | | | | | | |
| Support Services | | | | | | | | | | | | |
| 6795 | Youth Services | 1,026.9 | 1,026.9 | | | | | | | | | |
| 6796 | Graffiti Reward | 5.0 | 5.0 | | | | | | | | | |
| 6900 | Departmental Services | 804.6 | 717.2 | 87.4 | | | | | | | | |
| 6910 | Records | 2,130.9 | 2,130.9 | | | | | | | | | |
| 6920 | Communications | 2,381.7 | 2,381.7 | | | | | | | | | |
| 6960 | Investigations | 4,218.9 | 4,218.9 | | | | | | | | | |
| 6962 | SPEC Enf. Team | 999.2 | 808.8 | 190.4 | | | | | | | | |
| 6980 | Property/Evidence | 1,029.4 | 1,029.4 | | | | | | | | | |
| | Division Total | <u>12,596.6</u> | <u>12,318.8</u> | <u>277.8</u> | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| | Labor | 10,027.3 | 9,854.1 | 173.2 | | | | | | | | |
| | Contractual Services | 1,367.9 | 1,367.9 | | | | | | | | | |
| | Commodities | 538.3 | 450.9 | 87.4 | | | | | | | | |
| | Other | 663.1 | 645.9 | 17.2 | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | |
| | Division Total | <u>12,596.6</u> | <u>12,318.8</u> | <u>277.8</u> | | | | | | | | |
| TOTAL FOR DEPARTMENT: | | | | | | | | | | | | |
| | LABOR | 36,165.6 | 35,884.4 | 281.2 | | | | | | | | |
| | CONTRACTUAL SERVICES | 3,696.1 | 3,441.7 | 254.4 | | | | | | | | |
| | COMMODITIES | 669.2 | 581.8 | 87.4 | | | | | | | | |
| | OTHER | 4,246.0 | 4,228.8 | 17.2 | | | | | | | | |
| | CAPITAL OUTLAY | | | | | | | | | | | |
| | TOTAL DEPARTMENT | <u><u>44,776.9</u></u> | <u><u>44,136.7</u></u> | <u><u>640.2</u></u> | | | | | | | | |

POLICE

| Total | Funding Source | Basic Services | Grant Services | Special Assessment Services | Water Services | Agency Services | Successor Agency | Cable Services | Housing Services | Sewer Services | Refuse Services |
|-------|----------------|-------------------|-------------------|-----------------------------------|-------------------|--------------------|---------------------|-------------------|---------------------|-------------------|--------------------|
| 12-13 | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |

AUTHORIZED POSITIONS FOR DEPARTMENT:

| | |
|-------------------------------|-------------------|
| Police Chief | 1 |
| Police Captain | 2 |
| Police Lieutenant | 7 |
| Police Sergeant | 22 |
| Police Records Manager | 1 |
| Police Communications Manager | 1 |
| Police Services Supervisor | 1 |
| Police Officer | 63 |
| Police Officer A/MO | 36 |
| Police Officer B/MO | 25 |
| Police Fiscal Analyst | 1 |
| Communications Shift Supv. | 4 |
| Special Officer | 4 |
| Public Safety Dispatcher | 12 |
| Police Records Shift Supv. | 3 |
| Sr. Administrative Aide | 1 |
| Department Secretary | 1 |
| Sr. Community Service Officer | 8 |
| Community Service Officer | 11 |
| Principal Office Assistant | 2 |
| Police Records Specialist | 16 |
| TOTAL POSITIONS | <u>222</u> |

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PUBLIC WORKS DEPARTMENT

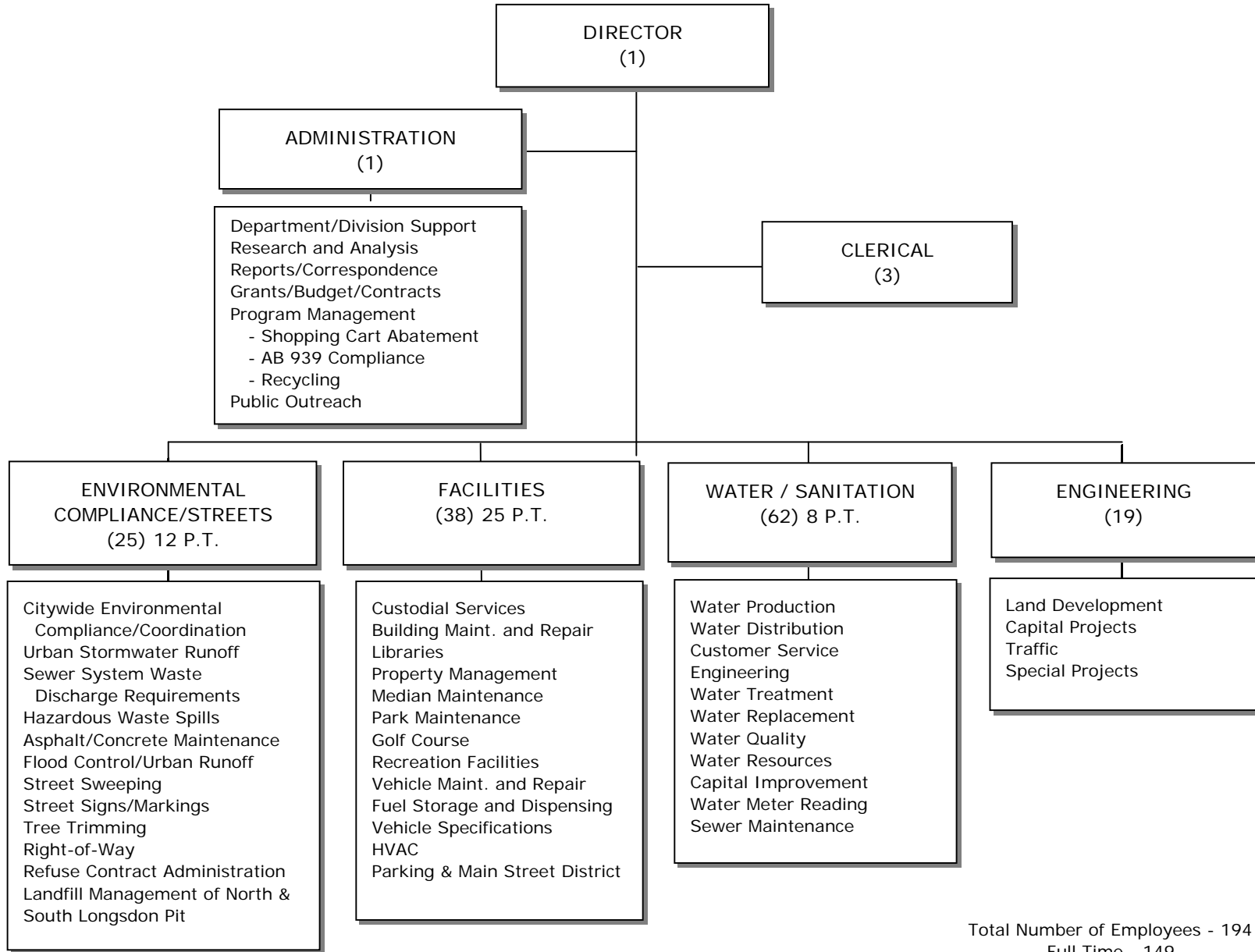
MISSION

The mission of the Public Works Department is to preserve and enhance the health, safety, and environment of the community of Garden Grove through a team effort and responsible use of public resources.

2012-13 GOALS

1. Implement the \$22 million 2012-13 Capital Improvement Plan as a work plan element for the Department.
2. Identify and implement various infrastructure projects, including the improvement of pavement conditions for residential streets, construction of water transmission main, and American With Disabilities Act (ADA) upgrades for City facilities.
3. Identify, apply, and implement water efficiency and conservation projects throughout City medians and facilities.
4. Increase synergy among Public Works' divisions; as well as with other departments in the City.
5. Identify and implement new programs to increase maintenance operations efficiency while enhancing customer service.
6. Identify and implement new programs to improve community awareness of Public Works Department programs and projects.

Public Works



Total Number of Employees - 194
 Full Time - 149
 Part Time - 45

PUBLIC WORKS

| | | Total | | Basic | Grant | Special | Water | Agency | Successor | Cable | Housing | Sewer | Refuse |
|-----------------------------|--------------------------|-----------------|---|----------------|----------|----------------|-----------------|----------|-----------|----------|----------|--------------|-------------|
| | | 12-13 | Funding Source | Services | Services | Assessment | Services | Services | Agency | Services | Services | Services | Services |
| | | 12-13 | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| <u>DIVISIONS</u> | | | | | | | | | | | | | |
| Real Property | | | | | | | | | | | | | |
| 0030 | Real Property | 145.5 | Dev Agrmt Fee/Water/ Water Repl/Sewer Repl | 111.2 | | | 17.4 | | | | | 16.9 | |
| | Division Total | <u>145.5</u> | | <u>111.2</u> | | | <u>17.4</u> | | | | | <u>16.9</u> | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 126.4 | | 92.6 | | | 16.9 | | | | | 16.9 | |
| | Contractual Services | 3.1 | | 2.6 | | | 0.5 | | | | | | |
| | Commodities | 1.1 | | 1.1 | | | | | | | | | |
| | Other | 14.9 | | 14.9 | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | <u>145.5</u> | | <u>111.2</u> | | | <u>17.4</u> | | | | | <u>16.9</u> | |
| Engineering Services | | | | | | | | | | | | | |
| 3123 | Traffic Sig. Maintenance | 579.8 | Gas Tax/St. Lighting | 336.7 | | 243.1 | | | | | | | |
| 3205 | Traffic Engineering | 303.7 | Gas Tax | 303.7 | | | | | | | | | |
| 3206 | Red Lt. Safety Program | 575.3 | Red Lite Enf Prog | 575.3 | | | | | | | | | |
| 3210 | Street Lighting | 1,381.4 | St. Lighting | 347.5 | | 1,033.9 | | | | | | | |
| 3220 | Dedicated Fac./Water | 44.3 | Water Replacement | | | | 44.3 | | | | | | |
| 3230 | Dedicated Fac./Sewer | 37.6 | Sewer Replacement | | | | | | | | | 37.6 | |
| 3240 | Capital Imprvmt Plan | 241.2 | Sewer/Refuse | 66.0 | | | | | | | | 88.4 | 86.8 |
| 3241 | Special Projects | 119.6 | | 119.6 | | | | | | | | | |
| 3242 | Operation Engineering | 93.9 | | 93.9 | | | | | | | | | |
| 3247 | Home Imp./Developmt | <u>356.4</u> | | <u>356.4</u> | | | | | | | | | |
| | Division Total | <u>3,733.2</u> | | <u>2,199.1</u> | | <u>1,277.0</u> | <u>44.3</u> | | | | | <u>126.0</u> | <u>86.8</u> |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 1,351.5 | | 917.8 | | 176.6 | 44.3 | | | | | 126.0 | 86.8 |
| | Contractual Services | 2,077.6 | | 1,076.1 | | 1,001.5 | | | | | | | |
| | Commodities | 71.6 | | 69.1 | | 2.5 | | | | | | | |
| | Other | 232.5 | | 136.1 | | 96.4 | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | <u>3,733.2</u> | | <u>2,199.1</u> | | <u>1,277.0</u> | <u>44.3</u> | | | | | <u>126.0</u> | <u>86.8</u> |
| Water Services | | | | | | | | | | | | | |
| 3700 | Water Operations | 5,166.7 | Water | | | | 5,166.7 | | | | | | |
| 3710 | Water Production | 13,295.1 | Water | | | | 13,295.1 | | | | | | |
| 3780 | Water LTD, Depr., O/H | <u>7,939.0</u> | Water | | | | <u>7,939.0</u> | | | | | | |
| | Division Total | <u>26,400.8</u> | | | | | <u>26,400.8</u> | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 2,910.1 | | | | | 2,910.1 | | | | | | |
| | Contractual Services | 325.1 | | | | | 325.1 | | | | | | |
| | Commodities | 13,911.0 | | | | | 13,911.0 | | | | | | |
| | Other | 9,224.6 | | | | | 9,224.6 | | | | | | |
| | Capital Outlay | <u>30.0</u> | | | | | <u>30.0</u> | | | | | | |
| | Division Total | <u>26,400.8</u> | | | | | <u>26,400.8</u> | | | | | | |

PUBLIC WORKS

| | Total 12-13 | Funding Source | Basic Services 12-13 | Grant Services 12-13 | Special Assessment Services 12-13 | Water Services 12-13 | Agency Services 12-13 | Successor Agency 12-13 | Cable Services 12-13 | Housing Services 12-13 | Sewer Services 12-13 | Refuse Services 12-13 |
|--------------------------------------|----------------|-------------------------------|----------------------------|----------------------------|--|----------------------------|-----------------------------|------------------------------|----------------------------|------------------------------|----------------------------|-----------------------------|
| Public Works - Administration | | | | | | | | | | | | |
| 3000 Public Works Gen. Admin | 324.4 | Water/St.Ltg/Sewer/ Refuse | 137.4 | | 28.1 | 59.6 | | | | | 16.9 | 82.4 |
| Division Total | <u>324.4</u> | | <u>137.4</u> | | <u>28.1</u> | <u>59.6</u> | | | | | <u>16.9</u> | <u>82.4</u> |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| Labor | 229.8 | | 51.9 | | 28.1 | 54.1 | | | | | 13.3 | 82.4 |
| Contractual Services | 21.3 | | 12.2 | | | 5.5 | | | | | 3.6 | |
| Commodities | 7.3 | | 7.3 | | | | | | | | | |
| Other | 66.0 | | 66.0 | | | | | | | | | |
| Capital Outlay | | | | | | | | | | | | |
| Division Total | <u>324.4</u> | | <u>137.4</u> | | <u>28.1</u> | <u>59.6</u> | | | | | <u>16.9</u> | <u>82.4</u> |
| Street Maintenance | | | | | | | | | | | | |
| 3110 Street M/S/P | 67.5 | State TCRF | 67.5 | | | | | | | | | |
| 3111 Seal Coating | 455.7 | Gas Tax | 455.7 | | | | | | | | | |
| 3112 Asphalt Maint./Overlay | 869.7 | Gas Tax | 869.7 | | | | | | | | | |
| 3113 Concrete Maintenance | 648.2 | Gas Tax | 648.2 | | | | | | | | | |
| 3114 Drainage/Misc. Maint. | 307.8 | Water | | | 307.8 | | | | | | | |
| 3115 Graffiti Removal | 344.4 | Gas Tax/State TCRF | 344.4 | | | | | | | | | |
| 3116 R/W & Street Cleaning | 1,082.7 | Gas Tax/State TCRF | 1,082.7 | | | | | | | | | |
| 3117 Spill Cleanup | 102.2 | Gas Tax/State TCRF | 102.2 | | | | | | | | | |
| 3118 Tree Maintenance | 1,150.5 | Gas Tax/State TCRF | 1,150.5 | | | | | | | | | |
| 3120 Traffic Maint. M/S/P | 19.2 | State TCRF | 19.2 | | | | | | | | | |
| 3121 Traffic Sign Maintenance | 206.4 | Gas Tax/State TCRF | 206.4 | | | | | | | | | |
| 3122 Traffic Painting | 151.5 | Gas Tax/State TCRF | 151.5 | | | | | | | | | |
| Division Total | <u>5,405.8</u> | | <u>5,098.0</u> | | | <u>307.8</u> | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| Labor | 2,480.3 | | 2,260.3 | | | 220.0 | | | | | | |
| Contractual Services | 1,487.5 | | 1,452.0 | | | 35.5 | | | | | | |
| Commodities | 398.3 | | 396.9 | | | 1.4 | | | | | | |
| Other | 1,039.7 | | 988.8 | | | 50.9 | | | | | | |
| Capital Outlay | | | | | | | | | | | | |
| Division Total | <u>5,405.8</u> | | <u>5,098.0</u> | | | <u>307.8</u> | | | | | | |
| Building Maintenance | | | | | | | | | | | | |
| 3130 HVAC | 196.0 | | 196.0 | | | | | | | | | |
| 3131 Energy Retrofit | 397.3 | | 397.3 | | | | | | | | | |
| 3300 Facility Mgmt M/S/P | 64.9 | | 64.9 | | | | | | | | | |
| 3310 Custodial Services | 972.3 | | 972.3 | | | | | | | | | |
| 3311 Agency Custodial | 50.6 | Successor RDA | | | | | | 50.6 | | | | |
| 3320 Building Maint. & Repair | 1,941.7 | | 1,941.7 | | | | | | | | | |
| Division Total | <u>3,622.8</u> | | <u>3,572.2</u> | | | | | <u>50.6</u> | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| Labor | 1,848.9 | | 1,848.9 | | | | | | | | | |
| Contractual Services | 1,036.6 | | 986.0 | | | | | 50.6 | | | | |
| Commodities | 206.1 | | 206.1 | | | | | | | | | |
| Other | 531.2 | | 531.2 | | | | | | | | | |
| Capital Outlay | | | | | | | | | | | | |
| Division Total | <u>3,622.8</u> | | <u>3,572.2</u> | | | | | <u>50.6</u> | | | | |

PUBLIC WORKS

| | Total | | Basic | Grant | Special | Water | Agency | Successor | Cable | Housing | Sewer | Refuse |
|---------------------------------|----------------|-----------------------------|----------------|----------|--------------|--------------|----------|-----------|----------|----------|----------------|-------------|
| | 12-13 | Funding Source | Services | Services | Assessment | Services | Services | Agency | Services | Services | Services | Services |
| | 12-13 | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| Parks Maintenance | | | | | | | | | | | | |
| 2509 | 29.9 | Parking Dist. - Mtn. & Acq. | | | 29.9 | | | | | | | |
| 2510 | 35.5 | Main St. Assmt. District | | | 35.5 | | | | | | | |
| 3500 | 38.6 | Parks/Greenbelt M/S/P | 38.6 | | | | | | | | | |
| 3510 | 1,327.4 | Water | 1,113.2 | | | 214.2 | | | | | | |
| 3530 | 700.0 | Pk. Maint. Assmt. Dist. | | | 700.0 | | | | | | | |
| 3540 | 47.1 | R/W Landscape M/S/P | 47.1 | | | | | | | | | |
| 3541 | 636.9 | Median Maintenance | 636.9 | | | | | | | | | |
| 3550 | 69.3 | Golf Course | 69.3 | | | | | | | | | |
| | <u>2,884.7</u> | Division Total | <u>1,905.1</u> | | <u>765.4</u> | <u>214.2</u> | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| Labor | 1,608.1 | | 1,023.6 | | 439.0 | 145.5 | | | | | | |
| Contractual Services | 716.3 | | 490.4 | | 181.5 | 44.4 | | | | | | |
| Commodities | 149.2 | | 107.0 | | 22.2 | 20.0 | | | | | | |
| Other | 401.1 | | 284.1 | | 112.7 | 4.3 | | | | | | |
| Capital Outlay | 10.0 | | | | 10.0 | | | | | | | |
| | <u>2,884.7</u> | Division Total | <u>1,905.1</u> | | <u>765.4</u> | <u>214.2</u> | | | | | | |
| Equipment Maintenance | | | | | | | | | | | | |
| 3610 | 21.4 | Equip. Serv. Operat. | | | | 21.4 | | | | | | |
| | <u>21.4</u> | Division Total | | | | <u>21.4</u> | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| Labor | | | | | | | | | | | | |
| Contractual Services | | | | | | | | | | | | |
| Commodities | | | | | | | | | | | | |
| Other | 21.4 | | | | | 21.4 | | | | | | |
| Capital Outlay | | | | | | | | | | | | |
| | <u>21.4</u> | Division Total | | | | <u>21.4</u> | | | | | | |
| Environmental Compliance | | | | | | | | | | | | |
| 3010 | 379.4 | Environmental Mgmt | 45.3 | | | 40.8 | | | | | 249.8 | 43.5 |
| 3043 | 701.7 | NPDES Program | 365.3 | | | 336.4 | | | | | | |
| | <u>1,081.1</u> | Division Total | <u>410.6</u> | | | <u>377.2</u> | | | | | <u>249.8</u> | <u>43.5</u> |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| Labor | 389.2 | | 142.3 | | | 61.9 | | | | | 142.4 | 42.6 |
| Contractual Services | 590.6 | | 203.1 | | | 314.5 | | | | | 73.0 | |
| Commodities | 86.2 | | 60.5 | | | | | | | | 25.7 | |
| Other | 15.1 | | 4.7 | | | 0.8 | | | | | 8.7 | 0.9 |
| Capital Outlay | | | | | | | | | | | | |
| | <u>1,081.1</u> | Division Total | <u>410.6</u> | | | <u>377.2</u> | | | | | <u>249.8</u> | <u>43.5</u> |
| Sewer | | | | | | | | | | | | |
| 3800 | 6,819.2 | Sewer Oper. | | | | | | | | | 6,819.2 | |
| 3810 | 165.9 | Sewer Inspect | | | | | | | | | 165.9 | |
| | <u>6,985.1</u> | Division Total | | | | | | | | | <u>6,985.1</u> | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| Labor | 1,981.1 | | | | | | | | | | 1,981.1 | |
| Contractual Services | 1,009.8 | | | | | | | | | | 1,009.8 | |
| Commodities | 205.5 | | | | | | | | | | 205.5 | |
| Other | 3,788.7 | | | | | | | | | | 3,788.7 | |
| Capital Outlay | | | | | | | | | | | | |
| | <u>6,985.1</u> | Division Total | | | | | | | | | <u>6,985.1</u> | |

PUBLIC WORKS

| | | Total | Funding Source | Basic | Grant | Special | Water | Agency | Successor | Cable | Housing | Sewer | Refuse |
|---|-----------------------|-------------------------------|-----------------|----------------------------------|-------------|----------------|-----------------|----------|-------------|----------|----------|----------------|----------------|
| | | 12-13 | | Services | Services | Assessment | Services | Services | Agency | Services | Services | Services | Services |
| | | | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| Solid Waste | | | | | | | | | | | | | |
| 3900 | Refuse Services | 2,288.5 | Refuse | | | | | | | | | | 2,288.5 |
| 3950 | Waste Mgmt. Recycling | 24.4 | Refuse | | | | | | | | | | 24.4 |
| | Division Total | <u>2,312.9</u> | | | | | | | | | | | <u>2,312.9</u> |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | 22.3 | | | | | | | | | | | 22.3 |
| | Contractual Services | 1,614.5 | | | | | | | | | | | 1,614.5 |
| | Commodities | 1.8 | | | | | | | | | | | 1.8 |
| | Other | 674.3 | | | | | | | | | | | 674.3 |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | <u>2,312.9</u> | | | | | | | | | | | <u>2,312.9</u> |
| Recycling | | | | | | | | | | | | | |
| 3953 | Bev Recycling Grant | 44.8 | CA Dept Conserv | | 44.8 | | | | | | | | |
| 3981 | Used Oil 12th Cycle | 50.2 | Used Oil | | 50.2 | | | | | | | | |
| | Division Total | <u>95.0</u> | | | <u>95.0</u> | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | | |
| | Labor | | | | | | | | | | | | |
| | Contractual Services | 95.0 | | | 95.0 | | | | | | | | |
| | Commodities | | | | | | | | | | | | |
| | Other | | | | | | | | | | | | |
| | Capital Outlay | | | | | | | | | | | | |
| | Division Total | <u>95.0</u> | | | <u>95.0</u> | | | | | | | | |
| TOTAL FOR DEPARTMENT: | | | | | | | | | | | | | |
| | LABOR | 12,947.8 | | 6,337.7 | | 643.6 | 3,452.7 | | | | | 2,279.7 | 234.1 |
| | CONTRACTUAL SERVICES | 8,977.2 | | 4,222.3 | 95.0 | 1,182.9 | 725.5 | | 50.6 | | | 1,086.4 | 1,614.5 |
| | COMMODITIES | 15,038.1 | | 848.0 | | 24.8 | 13,932.3 | | | | | 231.2 | 1.8 |
| | OTHER | 16,009.6 | | 2,025.6 | | 209.2 | 9,302.2 | | | | | 3,797.4 | 675.2 |
| | CAPITAL OUTLAY | 40.0 | | | | 10.0 | 30.0 | | | | | | |
| | TOTAL DEPARTMENT | <u>53,012.7</u> | | <u>13,433.6</u> | <u>95.0</u> | <u>2,070.5</u> | <u>27,442.7</u> | | <u>50.6</u> | | | <u>7,394.7</u> | <u>2,525.6</u> |
| AUTHORIZED POSITIONS FOR DEPARTMENT: | | | | | | | | | | | | | |
| Public Works Director | 1 | Senior Program Specialist | 2 | Water Customer Service Worker | 3 | | | | | | | | |
| City Engineer | 1 | Construction Inspector | 2 | Senior Park Maintenance Worker | 7 | | | | | | | | |
| Senior Civil Engineer | 1 | Senior Engineering Technician | 2 | Senior Street Maintenance Worker | 8 | | | | | | | | |
| Traffic Engineer | 1 | Water Quality Technician | 3 | Principal Office Assistant | 4 | | | | | | | | |
| Water Services Manager | 1 | Public Works Foreman | 6 | Street Maintenance Worker | 7 | | | | | | | | |
| Environmental Services Manager | 1 | Senior Water Production Oper. | 5 | Water Service Worker | 13 | | | | | | | | |
| Project Engineer | 2 | Senior Environ. Serv. Spec. | 2 | Park Maintenance Worker | 7 | | | | | | | | |
| Division Manager | 2 | Senior Administrative Aide | 1 | Equipment Service Worker | 1 | | | | | | | | |
| Sr. Project Planner | 1 | Traffic Signal Electrician | 1 | Senior Sewer Maintenance Worker | 3 | | | | | | | | |
| Principal Administrative Analyst | 1 | Equipment Mechanic | 6 | Sewer Maintenance Worker | 7 | | | | | | | | |
| Associate Engineer | 6 | Maintenance Repair Worker | 6 | Custodian | 2 | | | | | | | | |
| Assistant Engineer | 2 | Heavy Equipment Operator | 3 | | | | | | | | | | |
| Custodial Supervisor | 1 | Senior Water Service Worker | 5 | TOTAL POSITIONS | <u>149</u> | | | | | | | | |
| Public Works Supervisor | 9 | Permit Technician | 1 | | | | | | | | | | |
| Principal Engineering Tech. | 1 | Department Secretary | 1 | | | | | | | | | | |
| Senior Traffic Signal Electrician | 1 | Fire Apparatus Mechanic | 1 | | | | | | | | | | |
| Water Production Electrician | 1 | Small Engine Mechanic | 1 | | | | | | | | | | |
| Senior Administrative Analyst | 2 | Water Production Operator | 4 | | | | | | | | | | |

CITY ATTORNEY'S OFFICE

City Attorney services are provided through contract with the law firm of Woodruff, Spradlin & Smart.

CITY ATTORNEY

| | Total | | Basic | Grant | Special | Water | Agency | Successor | Cable | Housing | Sewer | Refuse |
|-------------------------------------|---------------------|----------------|---------------------|----------|------------|----------|----------|-----------|----------|----------|----------|----------|
| | 12-13 | Funding Source | Services | Services | Assessment | Services | Services | Agency | Services | Services | Services | Services |
| | 12-13 | | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 | 12-13 |
| <u>DIVISIONS</u> | | | | | | | | | | | | |
| City Attorney | | | | | | | | | | | | |
| 5510 Legal Services | 734.7 | | 734.7 | | | | | | | | | |
| 5520 Special Legal Project | 23.7 | | 23.7 | | | | | | | | | |
| Division Total | <u>758.4</u> | | <u>758.4</u> | | | | | | | | | |
| <u>Detail for Division:</u> | | | | | | | | | | | | |
| Labor | | | | | | | | | | | | |
| Contractual Services | 741.7 | | 741.7 | | | | | | | | | |
| Commodities | 7.1 | | 7.1 | | | | | | | | | |
| Other | 9.6 | | 9.6 | | | | | | | | | |
| Capital Outlay | | | | | | | | | | | | |
| Division Total | <u>758.4</u> | | <u>758.4</u> | | | | | | | | | |
| <u>TOTAL FOR DEPARTMENT:</u> | | | | | | | | | | | | |
| LABOR | | | | | | | | | | | | |
| CONTRACTUAL SERVICES | 741.7 | | 741.7 | | | | | | | | | |
| COMMODITIES | 7.1 | | 7.1 | | | | | | | | | |
| OTHER | 9.6 | | 9.6 | | | | | | | | | |
| CAPITAL OUTLAY | | | | | | | | | | | | |
| TOTAL DEPARTMENT | <u><u>758.4</u></u> | | <u><u>758.4</u></u> | | | | | | | | | |

Special Budgets

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FY 2012-13

SPECIAL ASSESSMENTS (\$000)

| | Street Lighting | Parking District (Acq. & Maint.) | Main St. | G.G. Tourism Improvement District | Park Maintenance | Total Special Assessment |
|---------------------------------|--------------------|--|----------------|--|---------------------|--------------------------------|
| <u>FUNDS AVAILABLE</u> | | | | | | |
| Beginning Balance | \$ 0.0 | \$ 139.0 | \$ 35.6 | \$ 400.0 | \$ 0.0 | \$ 574.6 |
| FY 12-13 Assessments | 1,321.4 | 0.0 | 27.2 | 2,190.0 | 700.0 | 4,238.6 |
| Transfer To TID Street Projects | <u>0.0</u> | <u>0.0</u> | <u>0.0</u> | <u>(90.0)</u> | <u>0.0</u> | <u>(90.0)</u> |
| Total Funds Available | 1,321.4 | 139.0 | 62.8 | 2,500.0 | 700.0 | 4,723.2 |
| <u>EXPENSES</u> | | | | | | |
| Operations & Maintenance | 1,321.4 | 29.9 | 35.5 | 2,500.0 | 700.0 | 4,586.8 |
| Capital Improvements | <u>0.0</u> | <u>0.0</u> | <u>0.0</u> | <u>0.0</u> | <u>0.0</u> | <u>0.0</u> |
| Total Expenses | 1,321.4 | 29.9 | 35.5 | 2,500.0 | 700.0 | 4,586.8 |
| FUND BALANCE RESERVE | <u>\$ 0.0</u> | <u>\$ 109.1</u> | <u>\$ 27.3</u> | <u>\$ 0.0</u> | <u>\$ 0.0</u> | <u>\$ 136.4</u> |

COMPARISON FY 2011-12 WITH FY 2012-13
COMMUNITY DEVELOPMENT BLOCK GRANT BUDGET (\$000)

| <u>CDBG Categories</u> | <u>FY 11-12</u> | <u>FY 12-13</u> | <u>Change</u> | <u>% Change</u> |
|-------------------------------------|-----------------|-----------------|----------------|-----------------|
| <u>ENTITLEMENT</u> | | | | |
| Administration/Planning | \$ 433.8 | \$ 352.8 | \$ (81.0) | (18.7%) |
| Building Abatement | 339.7 | 339.7 | 0.0 | 0.0% |
| Code Enforcement | 0.0 | 146.5 | 146.5 | N/A |
| Fair Housing Services | 34.9 | 34.9 | 0.0 | 0.0% |
| Sr. Hm. Imp. Grant Program | 50.0 | 50.0 | 0.0 | 0.0% |
| Sr. Meals & Services | 25.6 | 21.0 | (4.6) | (18.0%) |
| Lead Paint Testing | 14.4 | 0.0 | (14.4) | (100.0%) |
| Section 108 Refinance | 1,084.3 | 1,112.3 | 28.0 | 2.6% |
| Acacia Center Rehabilitation | 35.0 | 0.0 | (35.0) | (100.0%) |
| Senior Citizens Center | 196.4 | 161.8 | (34.6) | (17.6%) |
| Focus Neighborhood Unit | 129.5 | 108.0 | (21.5) | (16.6%) |
| Darnell, Beck, Stimson St. Lighting | 35.0 | 0.0 | (35.0) | (100.0%) |
| Sr. Center Restrooms | <u>327.7</u> | <u>0.0</u> | <u>(327.7)</u> | <u>(100.0%)</u> |
| TOTAL | \$ 2,706.3 | \$ 2,327.0 | \$ (379.3) | (14.0%) |

Water Supply Budget

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GARDEN GROVE WATER SYSTEM HISTORY

The City of Garden Grove established a municipal water department in 1958 and soon became the primary water retailer within City boundaries. It operated with three sub-systems, the "District System", the "Dyke System" and the "City-Owned System", cumulatively serving 29,000 customers.

The oldest and smallest portion, the "District System", was acquired from the County of Orange in 1960, serving 6,600 accounts. The "City-Owned System", made up of about 10,400 accounts, primarily consisted of facilities donated by subdividers. The "Dyke System", the largest component, had about 12,050 service connections. It was originally built and constructed by the Dyke Water Company, then sold to the City in 1965 to consolidate the various systems in the City of Garden Grove and provide an adequate, reliable water supply.

Today the Utilities Division is part of the Public Works Department and is responsible for maintaining wells, reservoirs, and imported water connections. It also provides ongoing maintenance and repair to the water delivery system.

With a population of over 172,000, the water demand is almost 10 billion gallons per year. Garden Grove has 11 active wells with a pumping capacity of over 31,000 gallons per minute strategically located throughout the City. Its multi-use reservoirs have a total storage capacity of 53 million gallons, which is enough emergency storage for 2.8 days. Four import water connections provide the City with a total import capacity of 24,500 gallons per minute.

One of the most important jobs of the water supplier is to make sure that the water received is the safest and most healthful water possible. To accomplish this goal requires that we recognize the importance of the highest water quality standards, the presence of a comprehensive testing and monitoring program based on these standards, and the vigorous elimination of any nonconforming situations. In Garden Grove, all these elements of quality control receive the highest attention.

Although Garden Grove obtains approximately two-thirds of its water supply from wells and groundwater storage, the import water supply plays an important role in fulfilling the needs of the City's residents and businesses.

Imported water is delivered to Orange County by way of the Colorado River Aqueduct and from Northern California's State Water Project, which are wonderful solutions to the problem of supplying water to the semi-arid region of Southern California. However, they cannot supply all of our water needs during serious drought periods and recent environmental decisions have further limited flow from the State Water Project. Because we are susceptible to droughts, the need to conserve our water has become very important during wet as well as dry years.

The City of Garden Grove has adopted a Water Conservation Ordinance, which identifies stages of conservation based on a daily monitoring of the water supply. The City also participates in various Basin Management Programs, which allows replenishment of the water basin, thus conserving water.

GARDEN GROVE WATER SYSTEM HISTORY (Cont.)

Following the 2007 Water Financial Plan and the 2008 Water Master Plan, the Garden Grove Public Financing Authority issued its Series 2010 Revenue Bonds (Water Services Capital Improvement Program), to fund the design and construction of additions and improvements to the City's municipal water system. Bond projects include completion of several smaller fire flow deficiency projects as well as the second rated water main replacement, the replacement of natural gas engines at the West Garden Grove Booster Pump Station, and continuation of replacement of defective components of the water system. In addition, the construction phase is underway for a water transmission main. Construction is expected to begin in September 2012. A new well has been successfully drilled at the Lampson Booster Pump Station and the equipping phase is in progress.

CITY OF GARDEN GROVE
WATER SUPPLY PROGRAM

BUSINESS PRINCIPLES

1. Satisfy Bond Covenant conditions under which outstanding water revenue bonds were issued.
2. Enterprise fund should break even, not generate a deficit.
3. In order to operate efficiently, a two (2) month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
4. Preserve replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Maintain system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Continue design and construction of priority capital projects conforming to the annual budget and spending to the limits of the first tranche of water bonds issued in June 2010 within a three year period.

ISSUES

A. Federal and State Issues

1. New and stricter water quality mandates.
2. New and stricter requirements for NPDES permit.
3. New and stricter discharge requirements.
4. New and stricter AQMD requirements.
5. Comply with all state and federal water quality standards.
6. Continue to implement new State-mandated certification requirements.
7. Begin monitoring for unregulated contaminants as required by the EPA.
8. Comply with new AQMD regulations on six natural gas engines.

B. Local Issues

1. Continue to improve the infrastructure of the distribution system.
2. Implement an energy conservation program for water production.
3. Continue programs to meet the California Urban Water Conservation Council's Best Management Practices.
4. Develop a Geographic Information System (GIS) for water systems.

WATER SERVICES BUDGET

FY 2011-12 - 2014-15

(\$000)

| <u>FUNDS AVAILABLE</u> | FY 11-12 Projected Year End | FY 12-13 Adopted Budget | FY 13-14 Forecast | FY 14-15 Forecast |
|--|-----------------------------------|-------------------------------|----------------------|----------------------|
| BEGINNING BALANCE | \$ 2,330.9 | \$ 3,356.6 | \$ 7,152.2 | \$ 11,622.1 |
| BOND PROCEEDS (annual allocation) | 0.0 | 0.0 | 0.0 | 0.0 |
| TRANSFER FROM REPLACEMENT | 0.0 | 0.0 | 0.0 | 0.0 |
| REVENUES | 30,823.5 | 34,304.4 | 36,596.3 | 36,654.4 |
| ANNUAL COMMODITY INDEX | 0.0 | 0.0 | 0.0 | 0.0 |
| TRANSFER FROM RESERVES | 0.0 | 0.0 | 0.0 | 0.0 |
| LOAN FROM GENERAL FUND | 0.0 | 0.0 | 0.0 | 0.0 |
| TOTAL FUNDS AVAILABLE | 33,154.4 | 37,661.0 | 43,748.5 | 48,276.5 |
| | | | | |
| <u>OPERATION EXPENDITURES</u> | | | | |
| OPERATIONS | | | | |
| LABOR | 3,907.4 | 4,088.8 | 4,239.0 | 4,408.5 |
| CONTRACTUAL SERVICES | 1,186.7 | 1,241.1 | 1,224.6 | 1,273.6 |
| COMMODITIES | 817.9 | 810.8 | 847.8 | 881.7 |
| VEHICLE / EQUIPMENT RENTALS | 770.2 | 843.8 | 753.6 | 783.7 |
| INSURANCE | 263.3 | 263.2 | 282.6 | 293.9 |
| ADMIN SUPPORT COSTS | 1,965.3 | 1,868.0 | 2,072.4 | 2,155.3 |
| PURCHASED WATER | 12,782.9 | 13,295.1 | 14,569.8 | 15,377.8 |
| LONG TERM DEBT | 2,679.0 | 2,673.2 | 2,686.4 | 2,685.0 |
| RESERVE DRAWDOWN PAYBACK | 0.0 | 0.0 | 0.0 | 0.0 |
| DEPRECIATION (REPLACEMENT) | 2,023.4 | 1,793.1 | 1,848.5 | 1,905.5 |
| STREET REPAIR CHARGE | 1,350.0 | 1,550.0 | 1,550.0 | 1,550.0 |
| CAPITAL EQUIPMENT | 0.0 | 30.0 | 0.0 | 0.0 |
| REPLACEMENT SINKING FUND | 0.0 | 0.0 | 0.0 | 0.0 |
| RATE STABILIZATION FUND | 0.0 | 0.0 | 0.0 | 0.0 |
| TOTAL OPERATION EXPENDITURES | 27,746.1 | 28,457.1 | 30,074.7 | 31,315.0 |
| | | | | |
| PROJECTED AMOUNT UNDER SPENT | 0.0 | 0.0 | 0.0 | 0.0 |
| NET OPERATION EXPENDITURES | 27,746.1 | 28,457.1 | 30,074.7 | 31,315.0 |
| | | | | |
| <u>WATER CAPITAL EXPENDITURES</u> | | | | |
| REPLACEMENT OF WATER METERS | 51.7 | 51.7 | 51.7 | 51.7 |
| | | | | |
| WATER MAINS | 2,000.0 | 2,000.0 | 2,000.0 | 2,000.0 |
| PRODUCTION CAPITAL | 0.0 | 0.0 | 0.0 | 0.0 |
| TOTAL CAPITAL EXPENDITURES | 2,000.0 | 2,000.0 | 2,000.0 | 2,000.0 |
| | | | | |
| FUNDS AVAILABLE | 33,154.4 | 37,661.0 | 43,748.5 | 48,276.5 |
| WATER EXPENDITURES | 29,797.8 | 30,508.8 | 32,126.4 | 33,366.7 |
| ENDING BALANCE | \$ 3,356.6 | \$ 7,152.2 | \$ 11,622.1 | \$ 14,909.8 |

WATER CAPITAL PROJECTS

FIVE YEAR PLAN
(\$000)

| <u>PROJECTS</u> | <u>11-12</u> | <u>12-13</u> | <u>13-14</u> | <u>14-15</u> | <u>15-16</u> |
|-----------------------|--------------|--------------|--------------|--------------|--------------|
| 1. WATER MAINS | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 |
| 2. PRODUCTION CAPITAL | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| TOTAL | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 |

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

FY 2012-13

CURRENT ESTIMATED COSTS

| PROJECTS | NEW CAPITAL | REPLACEMENT |
|-------------------------|--------------|--------------|
| Water Services | \$ 0 | \$ 368,968 |
| Water Meter | 0 | 922,419 |
| Fire Hydrants | 0 | 258,277 |
| Main Valve | 0 | 295,174 |
| Water Main Improvements | 2,000,000 | 0 |
| Production Projects | 0 | 0 |
| | \$ 2,000,000 | \$ 1,844,838 |

WATER SERVICES REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

| | |
|------------------------|----------------|
| BEGINNING BALANCE | \$ 0 |
| REVENUE | 52 |
| DEPRECIATION | <u>1,793</u> |
| | \$1,845 |
| | |
| TRANSFER TO CAPITAL | 1,793 |
| LESS REPLACEMENT COSTS | <u>(1,845)</u> |
| ENDING BALANCE | \$1,793 |

| <u>PROJECTS</u> | <u>11-12</u> | <u>12-13</u> | <u>13-14</u> | <u>14-15</u> | <u>15-16</u> | <u>16-17</u> |
|-----------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 1. WATER SERVICE | \$ 415 | 369 | 380 | 391 | 403 | 415 |
| 2. WATER METER | 1,037 | 923 | 950 | 979 | 1,008 | 1,038 |
| 3. FIRE HYDRANT | 291 | 258 | 266 | 274 | 282 | 291 |
| 4. MAIN VALVE | 332 | 295 | 304 | 313 | 323 | 332 |
| 5. PRODUCTION | 0 | 0 | 0 | 0 | 0 | 0 |
| 6. WATER MAIN | 0 | 0 | 0 | 0 | 0 | 0 |
| 7. NATURAL GAS ENGINE | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| TOTAL | <u>\$2,075</u> | <u>\$1,845</u> | <u>\$1,900</u> | <u>\$1,957</u> | <u>\$2,016</u> | <u>\$2,076</u> |

WATER REPLACEMENT PROJECTS

1. Replace deficient customer service lines on an as-needed basis.
2. Replace small and large deficient meters.
3. Replace deficient fire hydrants.
4. Replace non-repairable main line gate valves.
5. Replace production equipment as needed.
6. Replace water mains as needed.
7. Replace natural gas engines as needed.

WATER COST FACTOR

(PER ACRE FOOT)

| | <u>11-12</u> | <u>12-13</u> | <u>13-14</u> | <u>14-15</u> | <u>15-16</u> |
|---|--------------|--------------|--------------|--------------|--------------|
| IMPORT WATER COST | \$ 798.0 | \$ 830.0 | \$ 917.0 | \$ 963.0 | \$ 1,011.0 |
| POWER COSTS | \$ 43.0 | \$ 44.0 | \$ 45.0 | \$ 46.0 | \$ 47.0 |
| REPLENISHMENT ASSESSMENT (GROUNDWATER) | \$ 254.0 | \$ 266.0 | \$ 279.0 | \$ 293.0 | \$ 308.0 |
| EQUITY ASSESSMENT (OVER PUMPING COSTS) | \$ 494.0 | \$ 547.0 | \$ 574.0 | \$ 603.0 | \$ 633.0 |
| BASIN PRODUCTION PERCENTAGE | 65% | 68% | 68% | 68% | 68% |

Successor Agency

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CITY OF GARDEN GROVE AS SUCCESSOR AGENCY TO THE GARDEN GROVE
AGENCY FOR COMMUNITY DEVELOPMENT

DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The purpose of the City of Garden Grove as Successor Agency to the Garden Grove Agency for Community Development is to wind down the affairs of the former Agency for Community Development pursuant to the Dissolution Act while completing the implementation of certain disposition and development agreements as enforceable obligations.

FISCAL YEAR 2012-13
MAJOR PROGRAM OBJECTIVES

Economic Development

1. Continue to implement the Disposition and Development Agreement with McWhinney (Garden Grove, MXD LLC) for a waterpark hotel located on the west side of Harbor Boulevard, north of Garden Grove Boulevard.*
2. Continue to implement the Disposition and Development Agreement with Kam Sang Company (New Age Brookhurst, LLC) for a medium/high density commercial and residential mixed-use project for the Brookhurst Triangle, located at the northwest corner of Brookhurst Street and Garden Grove Boulevard.*
3. Implement the Disposition and Development Agreement with Land and Design, Inc. for the development of three (3) hotels, restaurants and associated parking structure located at the northeast corner of Harbor Boulevard and Twintree Lane.*
4. Implement the Disposition and Development Agreement with Kam Sang Company (New Age Garden Grove, LLC) for a second hotel located adjacent to the Sheraton Hotel on the west side of Harbor Boulevard.*
5. Explore the development of new hotels and expansion of existing hotels in the International West area.
6. Continue to market redevelopment sites within the City.
7. Continue to assist in marketing the Pavilion Plaza properties and the southwest corner of Brookhurst Street and Chapman Avenue.
8. Continue to implement priorities identified in the Economic Development Strategy.

9. Continue to monitor the ground water and completed soil remediation of the development site of the second phase of The Olson Company's Sycamore Walk housing project composed of 12 single-family units on the south side of Garden Grove Boulevard between West Street and Rockinghorse Road.

** Depends on approval of the agreement as an enforceable obligation by the State Department of Finance.*

THE CITY OF GARDEN GROVE AS SUCCESSOR AGENCY
 TO THE GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT
 FY 2012-13 ADOPTED BUDGET ANALYSIS (\$000)

| | Total Adopted Budget |
|---|----------------------------|
| <hr/> | |
| <u>Funds Available:</u> | |
| Reserves and Ending Balances | \$ 0.0 |
| Operating Revenues | <u>16,118.5</u> |
| Total Funds Available | \$ 16,118.5 |
| <u>Less: Operating Expenditures:</u> | |
| Administrative Allowance (Schedule 1) | (500.0) |
| Recognized Obligation Payments (Schedule 2) | <u>(15,618.5)</u> |
| Total Expenditures | \$ (16,118.5) |
| Net Amount Available | <u><u>\$ 0.0</u></u> |

SCHEDULE 1
ANALYSIS OF SUCCESSOR AGENCY
ADOPTED ADMINISTRATIVE ALLOWANCE PACKAGES (\$000)
FY 2012-13

| Package No. | Description | Adopted Budget |
|--------------------------------|---------------------|------------------------|
| ADMINISTRATIVE ALLOWANCE | | |
| 1020 | General Accounting | \$ 40.5 |
| 1021 | Financial Planning | 11.9 |
| 2500 | SRDA Administration | 397.0 |
| 3311 | Agency Custodial | <u>50.6</u> |
| TOTAL ADMINISTRATIVE ALLOWANCE | | <u><u>\$ 500.0</u></u> |

SCHEDULE 2
ANALYSIS OF SUCCESSOR AGENCY
ADOPTED RECOGNIZED OBLIGATION PAYMENT SCHEDULE (ROPS) (\$000)
FY 2012-13

| Package No. | Description | Adopted Budget |
|----------------|-----------------------------|---------------------------|
| | ROPS | |
| 2502 | Agency Debt Service | \$ 9,855.8 |
| 2503 | Agency Real Prop. | 100.0 |
| 2512 | GG Center Bldg. Lease | 655.8 |
| 2513 | Coastline Bldg. Lease | 320.6 |
| 2521 | OfficeMax Rebate | 600.0 |
| 2522 | Residence Inn Rebate | 1,200.0 |
| 2523 | Hyatt Rebate | 2,000.0 |
| 2525 | GG Hyundai | 170.0 |
| 2526 | Katella Cottages | 150.0 |
| 2527 | Augustine LTD | 88.3 |
| 2531 | Sheraton Rebate | 450.0 |
| 2547 | 2003 Refinance Bond Expense | 5.0 |
| 2557 | Sycamore Walk DDA | <u>23.0</u> |
| | TOTAL ROPS | <u><u>\$ 15,618.5</u></u> |

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Housing Authority

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HOUSING AUTHORITY
DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The Garden Grove Housing Authority provides rental subsidies for eligible low-income tenants. The Section 8 Rental Assistance Program is funded by federal grants through the Department of Housing and Urban Development. Qualified families are issued a voucher, which can be used in a privately owned rental unit, provided the unit meets Housing Quality Standards for health and safety. The rental subsidy is based on the tenant's income and family size. The Authority also administers a Family Self-Sufficiency Program, which assists housing participants to achieve economic self-sufficiency through education, training and employment.

FISCAL YEAR 2012-13
PROGRAM OBJECTIVES

1. Provide monthly rental subsidies for 2,337 low-income families.
2. Conduct approximately 4,000 initial and annual inspections to ensure subsidized units are meeting the Housing Quality Standards and the Building and Safety Codes.
3. Provide outreach activities to tenants, landlords and other support agencies.
4. Continue to implement the Family Self-Sufficiency Program to help housing clients towards economic self-sufficiency.

HOUSING AUTHORITY

FY 2012-13

ADOPTED BUDGET

| <u>Program Descriptions</u> | <u>Amount</u> |
|---------------------------------|-----------------------------|
| City Administration | \$ 280,085 |
| Property Management | 430,000 |
| Vouchers Program | 31,115,871 |
| Family Self-Sufficiency Program | <u>95,187</u> |
| TOTAL | <u><u>\$ 31,921,143</u></u> |

HOUSING AUTHORITY ADOPTED BUDGET
FY 2012-13

| Housing Assistance Grant | 12-13 Adopted Budget | Funding Source |
|-------------------------------------|-------------------------|---|
| Activity: | | |
| Council/Commission | | |
| 0010 City Council | \$ 3,299 | Housing Authority |
| City Management | | |
| 0021 Operations | 5,835 | Housing Authority |
| Support Services | | |
| 0053 Reprographics | 500 | Housing Authority |
| Fiscal Services | | |
| 1020 General Accounting | 40,546 | Housing Authority |
| 1021 Financial Planning | <u>11,915</u> | Housing Authority |
| Subtotal | 52,461 | |
| Community Development Operations | | |
| 2000 Community Dev. Management | 217,990 | Housing Authority |
| Housing Authority | | |
| 2535 Civic Center Property Mgmt. | 230,000 | Housing Authority/ Civic Center Properties |
| 2536 Low Mod. Housing | <u>200,000</u> | Low/Mod Housing/Agency |
| Subtotal | 430,000 | |
| 4102 Housing Administration | 2,672,054 | Housing Authority |
| 4103 Family Self-Sufficiency | 95,187 | Housing Authority |
| 4104 Housing - Vouchers/HAP | 25,443,817 | Housing Authority |
| 4107 Housing - HAP Portability | <u>3,000,000</u> | Housing Authority |
| Subtotal | 31,211,058 | |
| Total Program | <u>\$ 31,921,143</u> | |

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Sanitary District

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GARDEN GROVE SANITARY DISTRICT

Formed in 1924, the Garden Grove Sanitary District began providing sewer services to an unincorporated area of the County commonly known as Garden Grove. Like the rest of western Orange County, the Garden Grove area underwent a transition from rural agricultural land use to an urban environment of predominantly single-family homes and neighborhood commercial centers during the 1950s and 1960s. The Sanitary District played a significant role in the dramatic development of the region, providing vital sanitary services, in this case before the City incorporated.

In 1993, the City began the process to consolidate sanitation services in the community from two special districts--the Garden Grove Sanitary District and the Midway City Sanitary District--into one provider, the City of Garden Grove. In May of 1997, the City officially consolidated its sewer maintenance, refuse collection, and recycling efforts under one organization--the Garden Grove Sanitary District, whose borders were reorganized to be more contiguous with the City limits. The Garden Grove City Council acts as the Board of Directors of the Garden Grove Sanitary District, a subsidiary district of the City of Garden Grove.

Today, the Garden Grove Sanitary District provides sewer maintenance and contracts for refuse collection services with Republic Waste Services of Southern California, LLC (formerly Taormina Industries), under the name "Garden Grove Disposal". With the assistance of its contractor, the Garden Grove Sanitary District developed and implemented a solid waste diversion plan to meet State diversion goals (AB 939) for the year 2000 and beyond. The plan features three bin curbside recycling for residential customers, which involves customer separation of green waste, recyclables, and refuse. Traditional trash service is provided to commercial accounts, utilizing large bins with commingled trash, and off-site separation of recyclables at a Material Recovery Facility (MRF).

In 2002, the Santa Ana Regional Water Quality Control Board adopted stringent, new environmental regulations for sewer collection systems known as Waste Discharge Requirements (WDR). The WDR specifically prohibits the discharge of sewage to any natural or man-made water stream or any storm water drainage system, requires the monitoring and reporting of any sanitary sewer overflows, and requires each sewer agency to develop a written sewer system management plan (SSMP) to meet the requirements of the Regional Board. Additionally, the Order required the District to perform a capacity evaluation and condition assessment of its sewer system by July 30, 2005 and September 30, 2005 respectively. This was accomplished as required. However, the assessment identified over \$54 million in capacity and condition deficiencies to the District's structural facilities, which was beyond the District's financial capabilities at that time. As a result, the Garden Grove Sanitary District Board adopted rates for all residential and non-residential customers on September 13, 2005. In February 2012, the Garden Grove Sanitary District Board approved annual inflation rates, based on the Engineering News Record, for a period of five years.

The rates are being used to implement a \$54 million Capital Improvement Program funded by a combination of increased revenue and bond financing. The first tranche of the bond money used for projects completed in the years 2006 and 2007 have been exhausted. The second tranche will be implemented in future fiscal years.

GARDEN GROVE SANITARY DISTRICT

BUSINESS PRINCIPLES

1. Enterprise fund should break even, not operate in a deficit.
2. In order to operate efficiently, a two month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
3. Establish uniform service throughout the district.
4. Develop a replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Improve system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Satisfy Debt Covenant conditions under which outstanding Sanitary District debt was issued.
7. Implement the 10-year financial plan.

ISSUES

- A. Federal and State Issues
 1. New and stricter Sanitary Sewer Overflow requirements.
- B. Local Issues
 1. Comply with all State and Federal sanitary sewer requirements.
 2. Implement fat, oil and grease control program.
 3. Comply with all components of the Waste Discharge Requirements.

GARDEN GROVE SANITARY DISTRICT
SEWER BUDGET
FY 2011-12 - 2013 -14
(\$000)

| | 2011-12 Adopted Budget | FY 11-12 Projected Year End | FY 12-13 Adopted Budget | FY 13-14 Forecast |
|-----------------------------------|------------------------------|-----------------------------------|-------------------------------|----------------------|
| <u>FUNDS AVAILABLE</u> | | | | |
| BEGINNING BALANCE | \$ 625.1 | \$ 625.1 | \$ 189.1 | \$ 1,048.1 |
| BOND PROCEEDS (Annual Allocation) | 0.0 | 0.0 | 0.0 | 0.0 |
| REVENUES | 10,242.3 | 10,242.3 | 10,620.0 | 10,959.0 |
| RATE ADJUSTMENT | 0.0 | 0.0 | 0.0 | 0.0 |
| FUNDS AVAILABLE | <u>10,867.4</u> | <u>10,867.4</u> | <u>10,809.1</u> | <u>12,007.1</u> |
| <u>OPERATION EXPENDITURES</u> | | | | |
| OPERATIONS | | | | |
| LABOR | 2,507.2 | 2,375.7 | 2,613.7 | 2,718.0 |
| CONTRACTUAL SERVICES | 1,125.0 | 1,125.0 | 1,168.2 | 1,215.0 |
| COMMODITIES | 238.2 | 238.0 | 233.5 | 243.0 |
| VEHICLE / EQUIPMENT RENTALS | 241.7 | 241.7 | 253.7 | 264.0 |
| INSURANCE | 41.7 | 41.7 | 41.7 | 43.0 |
| ADMIN SUPPORT COSTS | 512.2 | 512.2 | 524.6 | 546.0 |
| BOND ISSUANCE COSTS | 0.0 | 0.0 | 0.0 | 0.0 |
| DEBT SERVICE | 1,462.3 | 1,462.3 | 1,463.3 | 1,463.0 |
| LATERAL LOAN PROGRAM | 0.0 | 0.0 | 0.0 | 0.0 |
| OPERATING RESERVE | 250.0 | 250.0 | 0.0 | 0.0 |
| SEWER SYSTEM CONTINGENCY RESERVE | 0.0 | 0.0 | 0.0 | 0.0 |
| TOTAL OPERATION EXPENDITURES | <u>6,378.3</u> | <u>6,246.6</u> | <u>6,298.7</u> | <u>6,492.0</u> |
| <u>SEWER CAPITAL</u> | | | | |
| CAPITAL REPLACEMENT | 1,431.7 | 1,431.7 | 1,462.3 | 1,506.2 |
| NEW CAPITAL IMPROVEMENTS | 3,000.0 | 3,000.0 | 2,000.0 | 2,000.0 |
| CAPITAL EXPENDITURES | <u>4,431.7</u> | <u>4,431.7</u> | <u>3,462.3</u> | <u>3,506.2</u> |
| TOTAL EXPENDITURES | 10,810.0 | 10,678.3 | 9,761.0 | 9,998.2 |
| FUNDS AVAILABLE | 10,867.4 | 10,867.4 | 10,809.1 | 12,007.1 |
| EXPENDITURES | <u>10,810.0</u> | <u>10,678.3</u> | <u>9,761.0</u> | <u>9,998.2</u> |
| ENDING BALANCE | \$ 57.4 | \$ 189.1 | \$ 1,048.1 | \$ 2,008.9 |

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER

FY 2012-13

| DESCRIPTION | CURRENT ESTIMATED COSTS | |
|-------------------------|-------------------------|---------------------|
| | NEW CAPITAL | REPLACEMENT |
| Sewer Main Improvements | 2,000,000 | 1,462,300 |
| TOTAL | <u>\$ 2,000,000</u> | <u>\$ 1,462,300</u> |

SEWER CAPITAL PROJECTS

FIVE YEAR PLAN

(\$000)

| <u>PROJECTS</u> | <u>11-12</u> | <u>12-13</u> | <u>13-14</u> | <u>14-15</u> | <u>15-16</u> |
|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 1. SEWER MAINS | <u>\$ 3,000</u> | <u>\$ 2,000</u> | <u>\$ 2,000</u> | <u>\$ 4,250</u> | <u>\$ 5,400</u> |
| TOTAL | <u>\$ 3,000</u> | <u>\$ 2,000</u> | <u>\$ 2,000</u> | <u>\$ 4,250</u> | <u>\$ 5,400</u> |

SEWER REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

| | |
|----------------------------------|--------------------|
| BEGINNING BALANCE | \$ 0 |
| REVENUES | <u>0</u> |
| DEPRECIATION RESERVES - TRANSFER | <u>0</u> |
| DEPRECIATION - TRANSFER | <u>\$ 1,462</u> |
| LESS REPLACEMENT COSTS | <u>(1,462)</u> |
| ENDING BALANCE | <u><u>\$ 0</u></u> |

| <u>PROJECTS</u> | <u>11-12</u> | <u>12-13</u> | <u>13-14</u> | <u>14-15</u> | <u>15-16</u> |
|---------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| 1. SEWER MAIN REPLACEMENT | \$ 1,232 | \$ 1,262 | \$ 1,306 | \$ 1,351 | \$ 1,398 |
| 2. MANHOLE REHABILITATION | <u>200</u> | <u>200</u> | <u>200</u> | <u>200</u> | <u>200</u> |
| TOTAL | <u><u>\$ 1,432</u></u> | <u><u>\$ 1,462</u></u> | <u><u>\$ 1,506</u></u> | <u><u>\$ 1,551</u></u> | <u><u>\$ 1,598</u></u> |

SEWER REPLACEMENT PROJECTS

1. Replace deficient sewer mains on an as-needed basis.
2. Replace deficient manholes as needed.

GARDEN GROVE SANITARY DISTRICT
SOLID WASTE BUDGET
FY 2011-12 - 2013-14
(\$000)

| <u>FUNDS AVAILABLE</u> | FY 11-12 Adopted Budget | FY 11-12 Projected Year End | FY 12-13 Adopted Budget | FY 13-14 Forecast |
|------------------------------------|-------------------------------|-----------------------------------|-------------------------------|----------------------|
| BEGINNING BALANCE | \$ 532.2 | \$ 532.2 | \$ 272.3 | \$ 23.2 |
| REVENUES | <u>3,129.5</u> | <u>3,113.9</u> | <u>3,187.1</u> | <u>3,262.0</u> |
| FUNDS AVAILABLE | \$ 3,661.7 | \$ 3,646.1 | \$ 3,459.4 | \$ 3,285.2 |
| <u>OPERATIONS EXPENDITURES</u> | | | | |
| OPERATIONS (REFUSE) | | | | |
| LABOR | \$ 435.6 | \$ 350.8 | \$ 469.5 | \$ 474.2 |
| CONTRACTUAL SERVICES | 1,721.1 | 1,721.1 | 1,767.0 | 1,855.4 |
| COMMODITIES | 14.5 | 14.5 | 14.5 | 15.2 |
| INSURANCE | 13.9 | 13.9 | 13.9 | 13.9 |
| STREET REPAIR CHARGE | 500.0 | 500.0 | 500.0 | 500.0 |
| ADMIN SUPPORT | 73.5 | 73.5 | 171.3 | 174.7 |
| OPERATING RESERVE | 200.0 | 200.0 | 100.0 | 0.0 |
| LANDFILL RESERVE | <u>500.0</u> | <u>500.0</u> | <u>400.0</u> | <u>0.0</u> |
| TOTAL OPERATIONS EXPENDITURES | \$ 3,458.6 | \$ 3,373.8 | \$ 3,436.2 | \$ 3,033.4 |
| FUNDS AVAILABLE | \$ 3,661.7 | \$ 3,646.1 | \$ 3,459.4 | \$ 3,285.2 |
| EXPENDITURES | <u>3,458.6</u> | <u>3,373.8</u> | <u>3,436.2</u> | <u>3,033.4</u> |
| ENDING BALANCE | \$ 203.1 | \$ 272.3 | \$ 23.2 | \$ 251.8 |

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Cable Television

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GARDEN GROVE CABLE TELEVISION (CHANNEL 3)

Municipal video production and Internet streaming activities are commonly referred to as Public, Educational and Government Access programming or PEG Access. There are two general categories: Community Access, which consists of public, educational or entertainment programs produced by members of the community; and Government Access, which is public information, training or promotional programming produced by the City of Garden Grove.

Changes in the City's Cable Franchise Agreement with Time Warner Cable have reduced the amount of funding accruing to PEG activities. However, the amount of General Fund Cable Franchise revenue, five-percent of gross basic cable rates paid by Garden Grove subscribers, remains intact. Cable programming activities are paid out of a combination of PEG and General Fund revenue.

Cable television activities include the following:

Community Access

- Public Access programming produced by local service clubs or community groups
- No-cost importation of other locally produced programs on cooking, art, literature and entertainment

Government Access

- Televising City Council and Successor Agency to the Garden Grove Agency for Community Development meetings
- Producing promotional videos including annual State of the City, Garden Grove Pride and Mayor's Prayer Breakfast videos
- Producing training and recruitment videos
- Producing promotional and public information Internet content
- Producing long-form documentary programming

CABLE BUDGET
 FY 2012-13
 (\$000's)

| | Adopted Budget FY 11-12 | Adopted Budget FY 12-13 |
|-----------------------------|-------------------------------|-------------------------------|
| <hr/> | | |
| <u>FUNDS AVAILABLE</u> | | |
| Beginning Balance | \$ 0.0 | \$ 0.0 |
| Revenue - Time Warner | 105.0 | 105.0 |
| Other Revenue | <u>0.0</u> | <u>0.0</u> |
| Total Funds Available | 105.0 | 105.0 |
| | | |
| <u>EXPENDITURES</u> | | |
| G.G. Cable Programming | 13.4 | 13.4 |
| Community Access | <u>91.6</u> | <u>91.6</u> |
| Total Expenses | 105.0 | 105.0 |
| | | |
| <u>FUND BALANCE RESERVE</u> | <u>\$ 0.0</u> | <u>\$ 0.0</u> |

Capital Improvements

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INTRODUCTION

2012-13 CAPITAL IMPROVEMENTS, PROJECTS, AND FACILITIES MAINTENANCE PLANS

Capital Improvement and Projects Plans

Capital Improvement Plans

The City of Garden Grove is responsible for the planning and operation of City capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. The 2012-13 Capital Improvement Plans have been developed based upon needs analyses. Priorities have been established considering safety, level of congestion, condition of existing improvements, and availability of financing. The major capital improvements can be categorized as follows:

Public Works

Public Works capital improvements consist of activities to maintain and improve the water system, sewer system and streets within the City, and to maintain the Sanitary District's retired landfill. These improvements include the installation of new fire hydrants, replacement of water production equipment such as meters, valves, and engine control systems, and the design and installation of new or improved water main systems throughout the City. Sewer projects include the replacement of old, damaged or undersized sewers, as well as improvements to other sewer-related facilities such as sewage pumps and manholes. Road overlays greater than one inch in depth, as well as a comprehensive sidewalk inspection and repair program, make up the street improvements.

Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements include street reconstruction, signal modifications at intersections, construction of storm drainage systems, and sidewalk and wheelchair ramp improvements.

Facilities

The 2012-13 Capital Improvement Plan proposes funding for Americans With Disabilities (ADA) upgrades.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES

2012-13

| Projects | Fund Via Basic/Special | Fund Via Grant/Other | Total Cost |
|---------------------------------------|---------------------------|-----------------------------|----------------|
| Magnolia Park | \$ 50,000 (081) | | \$ 50,000 |
| Westgrove Park | 50,000 (081) | | 50,000 |
| Atlantis Play Center | 35,000 (081) | | 35,000 |
| Buena Clinton Youth and Family Center | <u>150,000</u> (081) | <u> </u> | <u>150,000</u> |
| TOTAL | \$ 285,000 | \$ 0 | \$ 285,000 |

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
2012-13

| | Fund Via Basic/Special | | Fund Via Grant/Other | | Total Cost |
|--|---------------------------|-------|-------------------------|-------|----------------------|
| <u>STREET IMPROVEMENTS</u> | | | | | |
| 1. FY 12-13 Cape Seal Projects | \$ 500,000 | (422) | \$ 92,343 | (231) | \$ 592,343 |
| 2. Valley View Street Rehab (CalRecycle Funding) | | | 250,000 | (231) | 250,000 |
| 3. Prop 1B SLPP Street Improvements | 845,000 | (040) | | | 845,000 |
| | 1,100,000 | (422) | | | 1,100,000 |
| 4. 2012 HSIP (AHRP) Projects | 178,500 | (422) | 3,901,500 | (281) | 4,080,000 |
| | 255,000 | (075) | | | 255,000 |
| 5. 2012 Tier1 Median Landscaping Retrofits | 200,000 | (061) | 500,000 | (424) | 700,000 |
| <u>STREET MAINTENANCE</u> | | | | | |
| 1. Residential Overlay Program | 1,645,000 | (075) | | | 1,645,000 |
| 2. Concrete Replacement Capital | 234,206 | (111) | | | 234,206 |
| <u>STORM DRAIN IMPROVEMENTS</u> | | | | | |
| 1. Belgrave Channel Improvement | | | 2,500,000 | (361) | 2,500,000 |
| 2. Yockey/Newland Phase II | 600,000 | (061) | 485,000 | (359) | 1,085,000 |
| | 100,000 | (082) | | | 100,000 |
| 3. Patterson Storm Drain | | | 1,000,000 | (361) | 1,000,000 |
| 4. Various High Maintenance Flood Areas | 47,265 | (075) | | | 47,265 |
| <u>TRAFFIC IMPROVEMENTS</u> | | | | | |
| 1. Traffic Signal Modifications | 100,000 | (422) | | | 100,000 |
| 2. Chapman/Springdale Signal Mod | 15,000 | (422) | 94,000 | (283) | 109,000 |
| 3. Lampson/Lampighter Signal Mod | 15,000 | (422) | 79,000 | (283) | 94,000 |
| 4. Garden Grove/Partridge New Traffic Signal | 100,000 | (064) | | | 100,000 |
| | 71,500 | (422) | | | 71,500 |
| 5. Knott Ave. (Project P TLSP City's Match) | 20,000 | (422) | | | 20,000 |
| Total | <u>\$ 6,026,471</u> | | <u>\$ 8,901,843</u> | | <u>\$ 14,928,314</u> |

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES (CONT'D)
(Available Beginning Balance Plus FY 12-13 Estimated Revenue)

| BASIC / SPECIAL | GRANT / OTHER |
|--|--|
| Prop 1B SLPP Grant (040) \$ 845,000 | CalRecycle (231) 342,343 |
| Gas Tax (2105) (061) 800,000 | HSIP Grant (281) 3,901,500 |
| Traffic Mitigation Fees (064) 100,000 | Safe Routes to School (283) 173,000 |
| Drainage Fees (082) 100,000 | Federal Grants (359) 485,000 |
| Measure M-2 Fairshare (422) <u>2,000,000</u> | Federal PW Grants (361) 3,500,000 |
| Subtotal \$ 3,845,000 | CTFP - Tier 1 Grant (424) <u>500,000</u> |
| | Subtotal \$ 8,901,843 |

STREET MAINTENANCE FUNDING SUMMARY

| |
|--|
| Gas Tax (2103) (075) \$ 1,947,265 |
| General Fund (111) <u>234,206</u> |
| Subtotal \$ 2,181,471 |

GRAND TOTAL \$ 14,928,314

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER

FY 2012-13

| DESCRIPTION | CURRENT ESTIMATED COSTS | |
|-------------------------|-------------------------|---------------------|
| | NEW CAPITAL | REPLACEMENT |
| Sewer Main Improvements | 2,000,000 | 1,462,300 |
| TOTAL | <u>\$ 2,000,000</u> | <u>\$ 1,462,300</u> |

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

FY 2012-13

CURRENT ESTIMATED COSTS

| <u>PROJECTS</u> | <u>NEW CAPITAL</u> | <u>REPLACEMENT</u> |
|-------------------------|--------------------|-----------------------------|
| Water Services | \$ | \$ 368,968 |
| Water Meter | | 922,419 |
| Fire Hydrants | | 258,277 |
| Main Valve | | 295,174 |
| Water Main Improvements | <u>2,000,000</u> | <u> </u> |
| TOTAL | \$ 2,000,000 | \$ 1,844,838 |

CAPITAL IMPROVEMENTS, PROJECTS,
STREETS AND FACILITIES MAINTENANCE
FUNDING SUMMARY

FY 2012-13

| Funding | Total |
|--|-------------------|
| State Bonds P-1B AB1266 (040) | 845,000 |
| State Gas Tax 2105 (061) | 800,000 |
| Traffic Mitigation (064) | 100,000 |
| State TCRF (Traffic Congestion Relief Fund) (075) | 1,947,265 |
| Park Fee (081) | 285,000 |
| Drainage (082) | 100,000 |
| General Purpose (111) | 234,206 |
| CIWMB (CA Integrated Waste Mgmt. Board) (231) | 342,343 |
| HES (Hazard Elimination Safety) (281) | 3,901,500 |
| Safe School Routes (283) | 173,000 |
| Public Resource Acct. (359) | 485,000 |
| Federal PW Grants (361) | 3,500,000 |
| M2 Local Fairshare (422) | 2,000,000 |
| Measure M2 - CTFP (Combined Transp. Funding Prog.) (424) | 500,000 |
| Water Capital (602) | 2,000,000 |
| Water Replacement (603) | 1,783,658 |
| Sewer Capital (631) | 2,000,000 |
| Sewer Replacement (632) | <u>1,462,300</u> |
| TOTAL | \$ 22,459,272 |

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Statistics

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GENERAL STATISTICS

Garden Grove is the 25th largest city in California

| | |
|---|--|
| Incorporation | June 18, 1956 |
| Population | 172,648 |
| Land Area | 17.9 square miles |
| Type of Government | Council-Manager |
| Streets | 305 centerline miles |
| Medians and Frontages | 409 (26.4 acres) |
| Parks and Recreation | 186 acres (25 sites) |
| Water System | 8.5 billion gallons used per year |
| Countywide Assessed Valuation (11-12) | \$424,769,641,528 |
| Citywide Assessed Valuation (11-12) | \$12,296,178,414 |
| Countywide Property Tax Rate | 1% of Countywide assessed valuation |
| City's equivalent portion of Countywide property tax rate | .12% full assessed value |
| Paramedics 1974 voter approved indebtedness | \$.070 per \$100 City assessed valuation |

FISCAL YEAR 2012-13

ADOPTED LABOR USAGE BY DEPARTMENT

| | Adopted Budget Fiscal Year 2011-12 | Year End Fiscal Year 2011-12 | Adopted Budget Fiscal Year 2012-13 |
|------------------------|--|------------------------------------|--|
| Fire | 101 | 101 | 98 |
| Sworn | 98 | 98 | 95 |
| Non-Sworn | 3 | 3 | 3 |
| Police | 250 | 249 | 222 |
| Sworn | 172 | 172 | 156 |
| Non-Sworn | 78 | 77 | 66 |
| Subtotal Public Safety | 351 | 350 | 320 |
| City Manager | 8 | 8 | 8 |
| Finance | 35 | 35 | 37 |
| Community Development | 62 | 62 | 55 |
| Public Works | 153 | 153 | 149 |
| Community Services | 28 | 29 | 26 |
| City Attorney | 0 | 0 | 0 |
| Human Resources | 9 | 9 | 8 |
| Economic Development | 12 | 12 | N/A |
| Information Technology | <u>18</u> | <u>18</u> | <u>18</u> |
| Subtotal Other | 325 | 326 | 301 |
| CITY TOTALS | <u>676</u> | <u>676</u> | <u>621</u> |

LISTING OF NEW, DELETED, AND/OR DEFUNDED POSITIONS

FY 2011-12 New (Deleted) Positions In Adopted Budget

| | |
|---|-----|
| Principal Account Specialist (Pos. #R091) - Finance | 1 |
| Police Services Supervisor (Pos. #R159) - Community Development | 1 |
| Code Enforcement Officer (Pos. #R160, R273, R275, R371 & R406) - Community Development | 5 |
| Senior Administrative Aide (Pos. #R090) - Community Services | (1) |
| Community Services Coordinator (Pos. #O232 & O812) - Community Services | (2) |
| Eligibility Technician (Pos. #O236, O237, O239, & O811) - Community Services | (4) |
| Police Services Supervisor (Pos. #R159) - Police | (1) |
| Code Enforcement Officer (Pos. #R160, R273, R275, R371 & R406) - Police | (5) |
| Senior Administrative Aide (Pos. #R090) - Human Resources | 1 |

Total FY 2011-12 Adopted Positions 676 (kk)

(kk) Includes 29 positions which are funded by grants and other sources.

FY 2011-12 New (Deleted) Positions Modified During Fiscal Year

| | |
|--|-----|
| Senior Administrative Aide (Pos. #R034) - Community Services | 1 |
| Senior Administrative Aide (Pos. #R452) - Police | (1) |
| Senior Administrative Aide (Pos. #R034) - Human Resources | (1) |
| Senior Administrative Aide (Pos. #R452) - Human Resources | 1 |

Total FY 2011-12 Positions at Year End 676 (II)

(II) Includes 29 positions which are funded by grants and other sources.

FY 2012-13 New, (Deleted), and/or (Defunded) Positions In Adopted Budget

| | |
|---|-----|
| Senior Project Planner (Pos. #'s R025 & R033) - Finance | 2 |
| Plan Check Engineer (Pos. #R280) - Community Development | (1) |
| Supervising Building Inspector (Pos. #'s R284 & R286) - Community Development | (2) |
| Planner (Pos. #R067) - Community Development | (1) |
| Police Services Supervisor (Pos. #R159) - Community Development | (1) |
| Building Inspector (Pos. #R285) - Community Development | (1) |
| Permit Technician (Pos. #R089) - Community Development | (1) |
| Principal Office Assistant (Pos. #R111) - Community Development | (1) |
| Senior Economic Development Specialist (Pos. #R262) - Community Development | 1 |
| Real Property Manager (Pos. #R131) - Public Works | 1 |
| Public Works Supervisor (Pos. #R411) - Public Works | (1) |
| Senior Program Specialist (Pos. #R036) - Public Works | 1 |
| Construction Inspector (Pos. #R258) - Public Works | (1) |
| Public Works Foreman (Pos. #R918) - Public Works | (1) |
| Street Maintenance Worker (Pos. #'s R338 & R362) - Public Works | (2) |
| Maintenance Repair Worker (Pos. #R339) - Public Works | (1) |
| Senior Administrative Analyst (Pos. #R169) - Community Services | 1 |
| Assistant Community Services Supervisor (Pos. #R367) - Community Services | (1) |
| Principal Office Assistant (Pos. #'s R051 & R086) - Community Services | (2) |
| Office Assistant (Pos. #R374) - Community Services | (1) |

| | |
|--|------|
| Fire Captain (Pos. #'s R418, R520, & R557) - Fire | (3) |
| Police Captain (Pos. #'s R421 & R660) - Police | (2) |
| Police Lieutenant (Pos. #'s R020 & R699) - Police | (2) |
| Police Sergeant (Pos. #R698) - Police | (1) |
| Police Officer A/MO (Pos. #R728) - Police | (1) |
| Police Officer (Pos. #'s R024, R027, R039, R040, R249, R686, R779, R820, R889, & R999) - Police | (10) |
| Senior Community Service Officer (Pos. #'s R080, R082, R299, R412, R425, R426, & R450) - Police | (7) |
| Public Safety Dispatcher (Pos. #'s R206 & R797) - Police | (2) |
| Police Records Specialist (Pos. #R032) - Police | (1) |
| Senior Office Assistant (Pos. #R094) - Police | (1) |
| Senior Administrative Aide (Pos. #R452) - Human Resources | (1) |
| Economic Development Director (Pos. #R015) - Economic Development | (1) |
| Real Property Manager (Pos. #R131) - Economic Development | (1) |
| Senior Project Planner (Pos. #'s R025 & R033) - Economic Development | (2) |
| Project Planner (Pos. #'s R259 & R261) - Economic Development | (2) |
| Senior Program Specialist (Pos. #R036) - Economic Development | (1) |
| Senior Administrative Analyst (Pos. #R169) - Economic Development | (1) |
| Senior Economic Development Specialist (Pos. #R262) - Economic Development | (1) |
| Economic Development Specialist (Pos. #R035) - Economic Development | (1) |
| Department Secretary (Pos. #R242) - Economic Development | (1) |
| Senior Office Assistant (Pos. #R052) - Economic Development | (1) |

Total FY 2012-13 Adopted Positions 621 (mm)

(mm) Includes 29 positions which are funded by grants and other sources.

FIVE-YEAR REVENUE SUMMARY
FY 2008-09 THROUGH FY 2012-13 (\$000)

| | 2008-09 (Actual) | 2009-10 (Actual) | 2010-11 (Actual) | 2011-12 (Projected) | 2012-13 (Budget) |
|-------------------------------------|---------------------|---------------------|---------------------|------------------------|---------------------|
| <u>BASIC CITY REVENUE FUNDS</u> | | | | | |
| <u>GENERAL PURPOSE FUNDS</u> | | | | | |
| Sales Tax | \$ 16,236 | \$ 14,076 | \$ 16,776 | \$ 17,200 | \$ 18,250 |
| Property Tax | | | | | |
| - General | 12,492 | 11,954 | 11,553 | 11,500 | 12,000 |
| - Paramedics | 2,737 | 2,588 | 5,887 | 5,800 | 7,000 |
| Property Transfer Tax | 455 | 346 | 328 | 200 | 250 |
| Motor Vehicle Tax | 14,088 | 13,519 | 13,594 | 13,000 | 13,000 |
| Franchises | 2,265 | 2,485 | 2,349 | 2,200 | 2,200 |
| Bldg. Permits & Other Fees | 1,345 | 1,610 | 1,443 | 1,200 | 1,200 |
| Deferred Municipal Support | 4,607 | 5,005 | 4,759 | 3,624 | 2,682 |
| Hotel Visitors Tax | 9,137 | 8,283 | 10,294 | 10,100 | 10,600 |
| Business Tax | 2,335 | 2,185 | 2,222 | 2,100 | 2,000 |
| Other Income | 3,240 | 2,947 | 2,790 | 2,855 | 3,645 |
| Traffic Fines | 927 | 1,026 | 1,095 | 850 | 1,000 |
| Parking Fines | 884 | 966 | 905 | 1,010 | 1,010 |
| Reimbursement Agreement | 240 | 240 | 2,185 | 0 | 0 |
| Interest | 1,017 | 1,363 | 607 | 400 | 400 |
| Grant OH Support | 34 | 62 | 289 | 54 | 52 |
| Street Repair/Loan Payback | 2,771 | 2,700 | 3,200 | 1,850 | 2,050 |
| Sports Facility Income | 94 | 96 | 111 | 100 | 100 |
| Land Sales | 1,045 | 0 | 2,300 | 0 | 1,400 |
| Total General Purpose Fund | <u>75,949</u> | <u>71,451</u> | <u>82,687</u> | <u>\$ 74,043</u> | <u>\$ 78,839</u> |
| <u>MISCELLANEOUS FUNDS</u> | | | | | |
| Gas Tax 2106/2107 | 1,852 | 2,029 | 1,818 | 1,800 | 1,600 |
| Gas Tax 2105 | 1,137 | 1,205 | 1,020 | 1,300 | 800 |
| Gas Tax 2103 | 2,047 | 1,582 | 1,543 | 1,700 | 2,500 |
| Golf Course Operations | 569 | 541 | 526 | 550 | 550 |
| City Partnerships | 100 | N/A | N/A | N/A | N/A |
| Hotel Visitors Tax Sharing | 2,120 | 1,912 | 1,402 | 2,100 | 2,120 |
| Self-Supporting Recreation | 615 | 667 | 676 | 600 | 600 |
| Police Seizure | 187 | 75 | 102 | 20 | 20 |
| Traffic Offender Impound Fees | 66 | 198 | 238 | 50 | 50 |
| Red Light Enforcement Program | 765 | 924 | 805 | 750 | 750 |
| Certificate of Participation | 0 | 0 | 0 | N/A | N/A |
| Total Miscellaneous Funds | <u>9,458</u> | <u>9,133</u> | <u>8,130</u> | <u>8,870</u> | <u>8,990</u> |
| TOTAL BASIC OPERATIONAL REVENUE | 85,407 | 80,584 | 90,817 | 82,913 | 87,829 |
| <u>CONSTRUCTION FUNDS (CAPITAL)</u> | | | | | |
| State Bonds Prop. 1B AB 1266 | 900 | 3,869 | 405 | 100 | 845 |
| Cultural Arts | 34 | 42 | 34 | 50 | 50 |
| Park Fees | 211 | 350 | 303 | 50 | 50 |
| Drainage Fees | 115 | 69 | 83 | 75 | 75 |
| Traffic Mitigation Fees | 54 | 4 | 24 | 250 | 100 |
| Measure M (Reclassified) | 1,876 | 2,030 | 1,795 | 28 | 0 |
| Measure M-2 | N/A | N/A | N/A | 2,200 | 2,000 |
| Development Agreement Fees | 284 | 475 | 195 | 200 | 200 |
| Total Construction Funds (Capital) | <u>3,474</u> | <u>6,839</u> | <u>2,839</u> | <u>2,953</u> | <u>3,320</u> |
| TOTAL BASIC CITY FUNDS | <u>\$ 88,881</u> | <u>\$ 87,423</u> | <u>\$ 93,656</u> | <u>\$ 85,866</u> | <u>\$ 91,149</u> |

FIVE-YEAR REVENUE SUMMARY
FY 2008-09 THROUGH FY 2012-13 (\$000)

| | 2008-09 (Actual) | 2009-10 (Actual) | 2010-11 (Actual) | 2011-12 (Projected) | 2012-13 (Budget) |
|--------------------------------------|---------------------|---------------------|---------------------|------------------------|---------------------|
| <u>GRANT REVENUE FUNDS</u> | | | | | |
| Public Safety/Augmentation | \$ 632 | \$ 641 | \$ 491 | \$ 582 | 490 |
| CDBG/HOME/ADDI/ESG | 2,388 | 6,876 | 5,802 | 2,365 | 2,638 |
| Misc. Operational Grants | 1,656 | 1,680 | 1,803 | 2,004 | 1,339 |
| Misc. Capital Grants | 4,621 | 8,469 | 5,209 | 4,885 | 8,560 |
| TOTAL GRANT FUNDS | 9,297 | \$ 17,666 | 13,305 | 9,836 | 13,027 |
| <u>MOBILE HOME PARK FUNDS</u> | | | | | |
| Emerald Isle MHP | 905 | 975 | 0 | 0 | N/A |
| Bahia Village MHP | 1,771 | 1,809 | 13,519 | 0 | N/A |
| Travel Country RV | 409 | 386 | 317 | 143 | N/A |
| TOTAL MOBILE HOME PARK FUNDS | 3,085 | 3,170 | 13,836 | 143 | N/A |
| <u>SPECIAL ASSESSMENT FUNDS</u> | | | | | |
| Street Lighting | 1,341 | 1,350 | 1,343 | 1,343 | 1,321 |
| Main Street | 38 | 33 | 34 | 27 | 27 |
| Park Maintenance | 701 | 707 | 703 | 704 | 700 |
| GG Tourist Improvement District | N/A | 0 | 1,018 | 2,313 | 2,190 |
| TOTAL SPECIAL ASSESSMENTS | 2,080 | 2,090 | 3,098 | 4,387 | 4,238 |
| <u>WATER ENTERPRISE FUNDS</u> | | | | | |
| Water Revenue | 29,025 | 29,315 | 30,651 | 30,824 | 34,304 |
| TOTAL WATER FUNDS | 29,025 | 29,315 | 30,651 | 30,824 | 34,304 |
| <u>AGENCY FUNDS</u> | | | | | |
| Community Project Area | | | | | |
| - General | 23,985 | 25,286 | 26,683 | 13,469 | N/A |
| - Short Term Loan | 0 | 0 | 0 | 0 | N/A |
| Buena-Clinton | 491 | 466 | 520 | 257 | N/A |
| Housing Set Aside | 5,989 | 5,989 | 6,452 | 3,492 | N/A |
| RDA UBOC Intrim Loan - 011 | 110 | 0 | 0 | 0 | N/A |
| 2008 Katella Note - 012 | 3 | 0 | 0 | 0 | N/A |
| TOTAL AGENCY FUNDS | 30,578 | 31,741 | 33,655 | 17,218 | N/A |
| <u>SUCCESSOR AGENCY FUND</u> | | | | | |
| RDA Oblig. Retire Fund | N/A | N/A | N/A | N/A | 16,118 |
| TOTAL SUCCESSOR AGENCY FUND | N/A | N/A | N/A | N/A | 16,118 |
| <u>CABLE CORPORATION FUNDS</u> | | | | | |
| Garden Grove Cable Corporation | 134 | 110 | 116 | 107 | 105 |
| TOTAL CABLE CORPORATION FUNDS | 134 | 110 | 116 | 107 | 105 |
| <u>HOUSING AUTHORITY FUNDS</u> | | | | | |
| Low/Mod Housing Agency | N/A | N/A | N/A | N/A | 200 |
| Housing Authority - Sec. 8 | 23,865 | 28,355 | 30,176 | 30,793 | 31,491 |
| Housing Auth. - Civic Ctr Prop. | N/A | N/A | N/A | N/A | 50 |
| TOTAL HOUSING AUTHORITY FUNDS | 23,865 | 28,355 | 30,176 | 30,793 | 31,741 |
| <u>SEWER FUNDS</u> | | | | | |
| GGSD/Sewer - Operations | 9,650 | 9,246 | 8,860 | 10,014 | 10,387 |
| GGSD/Sewer - Capital | 345 | 2,606 | 336 | 0 | 0 |
| GGSD/Sewer - Replacement | 19 | 46 | 33 | 0 | 0 |
| Cert. Of Part./Series A-2006 | 173 | 93 | 115 | 0 | 0 |
| Sewer Fees | (13) | 20 | 190 | 228 | 233 |
| TOTAL SEWER FUNDS | 10,174 | 12,011 | 9,534 | 10,242 | 10,620 |
| <u>REFUSE FUNDS</u> | | | | | |
| GGSD/Refuse - Operations | 7,945 | 7,862 | 3,104 | 3,114 | 3,187 |
| GGSD/Golf Range | 0 | 3 | 0 | 0 | 0 |
| TOTAL REFUSE FUNDS | 7,945 | 7,865 | 3,104 | 3,114 | 3,187 |
| TOTAL ALL FUNDS | \$ 205,064 | \$ 219,746 | \$ 231,131 | \$ 192,530 | \$ 204,489 |

FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2008-09 THROUGH 2012-13 (\$000)

| Department | 2008-09 (Actual) | 2009-10 (Actual) | 2010-11 (Actual) | 2011-12 (Budget) | 2012-13 (Budget) |
|---------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <u>Basic Services</u> | | | | | |
| Fire | \$ 20,909 | \$ 19,212 | \$ 18,814 | \$ 19,779 | \$ 19,493 |
| Police | 43,305 | 42,600 | 42,849 | 44,135 | 44,137 |
| City Manager | 1,705 | 1,410 | 1,346 | 1,206 | 1,420 |
| Finance | 1,922 | 1,847 | 1,843 | 1,960 | 3,728 |
| Community Development | 3,247 | 2,048 | 2,581 | 3,388 | 4,016 |
| Public Works | 14,747 | 14,022 | 12,724 | 13,850 | 13,433 |
| Community Services | 4,090 | 3,940 | 3,902 | 4,297 | 4,386 |
| City Attorney | 755 | 690 | 810 | 758 | 758 |
| Human Resources | 878 | 1,067 | 957 | 1,052 | 1,004 |
| Economic Development | 18 | 22 | 20 | 73 | N/A |
| Information Technology | 574 | 618 | 580 | 715 | 691 |
| Total Basic Services | \$ 92,150 | \$ 87,476 | \$ 86,426 | \$ 91,213 | \$ 93,066 |
| <u>Grant Services</u> | | | | | |
| Fire | 78 | 160 | 88 | 159 | 267 |
| Police | 1,080 | 918 | 1,504 | 724 | 640 |
| Community Development | 1,860 | 6,711 | 3,923 | 4,164 | 4,972 |
| Public Works | 82 | 262 | 627 | 100 | 95 |
| Community Services | 923 | 1,161 | 729 | 753 | 723 |
| Human Resources | 168 | 238 | 209 | 216 | 206 |
| Information Technology | 1 | 3 | 5 | 6 | 2 |
| Total Grant Services | \$ 4,192 | \$ 9,453 | \$ 7,085 | \$ 6,122 | \$ 6,905 |
| <u>Mobile Home Parks</u> | | | | | |
| Community Development | 2,150 | 2,277 | 889 | N/A | N/A |
| Economic Development | 555 | 413 | 608 | 404 | N/A |
| Total Mobile Home Parks | \$ 2,705 | \$ 2,690 | \$ 1,497 | \$ 404 | N/A |
| <u>Special Assessment</u> | | | | | |
| City Manager | 27 | 29 | 41 | 16 | 16 |
| Finance | N/A | N/A | N/A | N/A | 2,500 |
| Public Works | 2,238 | 2,067 | 2,396 | 2,057 | 2,071 |
| Economic Development | N/A | N/A | 803 | 2,000 | N/A |
| Total Special Assessment | \$ 2,265 | \$ 2,096 | \$ 3,240 | \$ 4,073 | \$ 4,587 |
| <u>Water Services</u> | | | | | |
| City Manager | 9 | 3 | 0 | 46 | 103 |
| Finance | 704 | 745 | 830 | 910 | 957 |
| Community Development | 34 | 28 | 25 | 27 | 24 |
| Public Works | 23,639 | 24,929 | 26,213 | 26,960 | 27,443 |
| Community Services | 12 | 0 | 5 | 11 | 11 |
| Human Resources | N/A | N/A | N/A | 23 | 27 |
| Economic Development | 44 | 51 | 58 | 56 | N/A |
| Information Technology | 5 | 5 | 5 | 5 | 5 |
| Total Water Services | \$ 24,447 | \$ 25,761 | \$ 27,136 | \$ 28,038 | \$ 28,570 |

FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2008-09 THROUGH 2012-13 (\$000)

| Department | 2008-09 (Actual) | 2009-10 (Actual) | 2010-11 (Actual) | 2011-12 (Budget) | 2012-13 (Budget) |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <u>Agency Services</u> | | | | | |
| Police | 430 | 398 | 449 | 143 | N/A |
| City Manager | 261 | 200 | 228 | 224 | N/A |
| Finance | 9 | 25 | 24 | 53 | N/A |
| Community Development | 317 | 406 | 353 | 1,015 | N/A |
| Public Works | 63 | 57 | 52 | 103 | N/A |
| Community Services | 18 | 15 | 20 | 15 | N/A |
| Human Resources | N/A | N/A | N/A | 19 | N/A |
| Economic Development | 26,110 | 31,079 | 22,872 | 25,264 | N/A |
| Information Technology | 1 | 4 | 4 | 4 | N/A |
| Total Agency Services | \$ 27,209 | \$ 32,184 | \$ 24,002 | \$ 26,840 | N/A |
| <u>Successor Agency</u> | | | | | |
| Finance | N/A | N/A | N/A | N/A | 16,068 |
| Public Works | N/A | N/A | N/A | N/A | 50 |
| Total Successor Agency | N/A | N/A | N/A | N/A | \$ 16,118 |
| <u>Cable Services</u> | | | | | |
| Community Services | 142 | 138 | 155 | 105 | 105 |
| Total Cable Services | \$ 142 | \$ 138 | \$ 155 | \$ 105 | \$ 105 |
| <u>Housing Services</u> | | | | | |
| City Manager | 6 | 11 | 10 | 9 | 9 |
| Finance | 26 | 39 | 24 | 53 | 52 |
| Community Development | 25,253 | 29,402 | 30,135 | 31,233 | 31,859 |
| Public Works | 5 | N/A | N/A | N/A | N/A |
| Information Technology | 1 | 0 | 1 | 1 | 1 |
| Total Housing Services | \$ 25,291 | \$ 29,452 | \$ 30,170 | \$ 31,296 | \$ 31,921 |
| <u>Sewer Services</u> | | | | | |
| City Manager | 1 | 2 | 2 | 48 | 80 |
| Finance | 196 | 234 | 159 | 305 | 312 |
| Public Works | 5,841 | 5,494 | 5,520 | 7,236 | 7,395 |
| Community Services | 7 | 0 | 0 | 6 | 6 |
| Human Resources | N/A | N/A | N/A | 19 | 23 |
| Total Sewer Services | \$ 6,045 | \$ 5,730 | \$ 5,681 | \$ 7,614 | \$ 7,816 |
| <u>Refuse Services</u> | | | | | |
| City Manager | 13 | 26 | 24 | 20 | 20 |
| Finance | 229 | 288 | 231 | 383 | 385 |
| Public Works | 7,518 | 7,401 | 3,266 | 2,350 | 2,525 |
| Community Services | 7 | 0 | 0 | 6 | 6 |
| Economic Development | 4 | 1 | N/A | N/A | N/A |
| Total Refuse Services | \$ 7,771 | \$ 7,716 | \$ 3,521 | \$ 2,759 | \$ 2,936 |
| TOTAL CITY OPERATIONS | <u>\$ 192,217</u> | <u>\$ 202,696</u> | <u>\$ 188,913</u> | <u>\$ 198,464</u> | <u>\$ 192,024</u> |
| <u>Capital</u> | | | | | |
| Basic Services | 3,887 | 5,813 | 10,461 | 6,128 | 6,311 |
| Grant Services | 6,391 | 8,450 | 3,626 | 5,248 | 8,902 |
| Special Assessment Services | 6 | 0 | 0 | 0 | 0 |
| Water Services | 4,218 * | 4,558 * | 7,859 * | 4,015 * | 3,784 * |
| Agency Services | 16,712 | 10,613 | 11,970 | 10,657 | 0 |
| Sewer Services | 11,016 | 6,058 | 4,260 | 4,378 | 3,408 |
| Total Capital | \$ 42,230 | \$ 35,492 | \$ 38,176 | \$ 30,426 | \$ 22,405 |
| TOTAL ALL FUNDS | <u>\$ 234,447</u> | <u>\$ 238,188</u> | <u>\$ 227,089</u> | <u>\$ 228,890</u> | <u>\$ 214,429</u> |

* Water Services includes New Capital plus Replacement Capital.

5-Year Forecast

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FIVE-YEAR FORECAST ANALYSIS

In accordance with the provisions of the City of Garden Grove Municipal Code, a five-year forecast has been prepared. Below are described the nine components which make up the five-year forecast.

"Five-year Operating Revenue Projection," is based upon the assumptions that the economy will continue at a slow level of growth; the City's current revenue authority will not be changed; economic development projects will be delayed due to the slow economy; and grant activities will receive reduced funding.

"Five-Year Operating Expenditure Projection by Department," anticipates modest growth due to inflation; reductions and realignment of current program levels; adjustment of grant funded activities due to grant funding reductions; and the implementation of the five-year capital improvement program.

"Five-Year Projection Labor Usage," assumes that the current adjusted city staffing levels will be continued.

The "Projected Sources and Uses of Funds" pages contain revenue and expenditure information from previous pages in this book. Additional notes of interest for each fund group designation are noted below.

Basic Funded projections include beginning balances, reserve drawdowns, and transfers.

Grant Service Funds are projected to be spent out at the end of each year since most grants are programmed on a year-to-year basis.

Special Assessment Funds include beginning balances with the objective being to maintain some reserve.

Water Enterprise Funds projections include reserves, replacement revenues, and additional revenues needed to balance the water budget, maintain a reserve, and meet bond covenants.

The City of Garden Grove as Successor Agency to the Garden Grove Agency for Community Development's funds only include those funds allocated twice a year by the County Auditor Controller pursuant to California Department of Finance approved Recognized Obligation Payment Schedules (ROPS). These monies fund administration, debt service payments, and redevelopment project payments.

Cable Funds anticipate no growth due to changes in the Cable Franchise.

Housing Authority revenue is projected to be fully expended for each year it is made available from the United States Department of Housing and Urban Development.

Sewer Funds include beginning balances, reserves, replacement reserves, and additional revenues needed to balance the sewer budget, maintain reserves, and meet bond covenants.

Refuse Fund includes beginning balances and an operating reserve. This fund does not include depreciation. The contractor will provide replacements for refuse trucks and barrels.

**FIVE-YEAR
REVENUE PROJECTION
(In Thousands of Dollars)**

| | 2012-13 (Budget) | 2013-14 (Projected) | 2014-15 (Projected) | 2015-16 (Projected) | 2016-17 (Projected) |
|--|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <u>BASIC CITY REVENUE FUNDS</u> | | | | | |
| <u>GENERAL PURPOSE FUNDS</u> | | | | | |
| Sales Tax | \$ 18,250 | \$ 18,500 | \$ 18,750 | \$ 19,000 | \$ 19,250 |
| Property Tax | | | | | |
| - General | 12,000 | 12,000 | 12,200 | 12,200 | 12,400 |
| - Paramedics | 7,000 | 7,100 | 7,200 | 7,200 | 7,300 |
| Property Transfer Tax | 250 | 250 | 250 | 300 | 300 |
| Motor Vehicle Tax | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |
| Franchises | 2,200 | 2,200 | 2,200 | 2,250 | 2,250 |
| Bldg. Permits & Other Fees | 1,200 | 1,200 | 1,200 | 1,300 | 1,400 |
| Deferred Municipal Support | 2,682 | 2,682 | 2,682 | 2,682 | 2,682 |
| Hotel Visitors Tax | 10,600 | 11,100 | 11,100 | 11,600 | 11,600 |
| Business Tax | 2,000 | 2,000 | 2,000 | 2,200 | 2,200 |
| Other Income | 3,645 | 2,815 | 2,815 | 2,815 | 2,815 |
| Traffic Fines | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Parking Fines | 1,010 | 1,010 | 1,010 | 1,010 | 1,010 |
| Reimbursement Agreement | 0 | 0 | 0 | 0 | 0 |
| Interest | 400 | 400 | 400 | 400 | 400 |
| Grant OH Support | 52 | 52 | 52 | 52 | 52 |
| Street Repair/Loan Payback | 2,050 | 2,050 | 2,050 | 2,050 | 2,050 |
| Sports Facility Income | 100 | 100 | 100 | 100 | 100 |
| Land Sales | 1,400 | 0 | 0 | 0 | 0 |
| Total General Purpose Funds | <u>78,839</u> | <u>77,459</u> | <u>78,009</u> | <u>79,159</u> | <u>79,809</u> |
| <u>MISCELLANEOUS FUNDS</u> | | | | | |
| Gas Tax 2106/2107 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 |
| Gas Tax 2105 | 800 | 800 | 800 | 800 | 800 |
| Gas Tax 2103 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Golf Course Operations | 550 | 550 | 550 | 550 | 550 |
| Hotel Visitors Tax Sharing | 2,120 | 2,150 | 2,150 | 2,200 | 2,200 |
| Self-Supporting Recreation | 600 | 600 | 600 | 620 | 620 |
| Police Seizure | 20 | 20 | 20 | 20 | 20 |
| Traffic Offender Impound Fees | 50 | 50 | 50 | 50 | 50 |
| Red Light Enforcement Program | 750 | 750 | 750 | 750 | 750 |
| Total Miscellaneous Funds | <u>8,990</u> | <u>9,020</u> | <u>9,020</u> | <u>9,090</u> | <u>9,090</u> |
| TOTAL BASIC OPERATIONAL REVENUE | 87,829 | 86,479 | 87,029 | 88,249 | 88,899 |
| <u>CONSTRUCTION FUNDS (CAPITAL)</u> | | | | | |
| State Bonds Prop 1B AB 1266 | 845 | 0 | 0 | 0 | 0 |
| Cultural Arts | 50 | 50 | 50 | 50 | 50 |
| Park Fees | 50 | 50 | 50 | 50 | 50 |
| Drainage Fees | 75 | 75 | 75 | 75 | 75 |
| Traffic Mitigation Fees | 100 | 100 | 100 | 100 | 100 |
| Measure M (Reclassified) | 0 | 0 | 0 | 0 | 0 |
| Measure M-2 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Development Agreement Fees | 200 | 200 | 200 | 200 | 200 |
| Total Construction Funds (Capital) | <u>3,320</u> | <u>2,475</u> | <u>2,475</u> | <u>2,475</u> | <u>2,475</u> |
| TOTAL BASIC CITY FUNDS | <u>\$ 91,149</u> | <u>\$ 88,954</u> | <u>\$ 89,504</u> | <u>\$ 90,724</u> | <u>\$ 91,374</u> |

FIVE-YEAR
REVENUE PROJECTION (CONT'D)
(In Thousands of Dollars)

| | 2012-13 (Budget) | 2013-14 (Projected) | 2014-15 (Projected) | 2015-16 (Projected) | 2016-17 (Projected) |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| <u>GRANT REVENUE FUNDS</u> | | | | | |
| Public Safety/Augmentation | 490 | 490 | 490 | 490 | 490 |
| CDBG/HOME/ADDI/ESG | 2,638 | 2,638 | 2,638 | 2,638 | 2,638 |
| Misc. Operational Grants | 1,339 | 1,339 | 1,339 | 1,339 | 1,339 |
| Misc. Capital Grants | <u>8,560</u> | <u>13,855</u> | <u>1,105</u> | <u>1,160</u> | <u>1,214</u> |
| TOTAL GRANT FUNDS | 13,027 | 18,322 | 5,572 | 5,627 | 5,681 |
| <u>SPECIAL ASSESSMENT FUNDS</u> | | | | | |
| Street Lighting | 1,321 | 1,321 | 1,321 | 1,321 | 1,321 |
| Main Street | 27 | 27 | 27 | 27 | 27 |
| Park Maintenance | 700 | 700 | 700 | 700 | 700 |
| GG Tourist Improvement District | <u>2,190</u> | <u>2,190</u> | <u>2,190</u> | <u>2,190</u> | <u>2,190</u> |
| TOTAL SPECIAL ASSESSMENT FUNDS | 4,238 | 4,238 | 4,238 | 4,238 | 4,238 |
| <u>WATER ENTERPRISE FUNDS</u> | | | | | |
| Water Revenue | 34,304 | 36,596 | 36,654 | 37,516 | 38,575 |
| Bond Proceeds | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| TOTAL WATER FUNDS | 34,304 | 36,596 | 36,654 | 37,516 | 38,575 |
| <u>SUCCESSOR AGENCY FUND</u> | | | | | |
| RDA Oblig. Retire Fund | <u>16,118</u> | <u>21,440</u> | <u>16,769</u> | <u>20,969</u> | <u>21,304</u> |
| TOTAL SUCCESSOR AGENCY FUND | 16,118 | 21,440 | 16,769 | 20,969 | 21,304 |
| <u>CABLE CORPORATION FUND</u> | | | | | |
| Garden Grove Cable Corporation | <u>105</u> | <u>105</u> | <u>105</u> | <u>105</u> | <u>105</u> |
| TOTAL CABLE CORPORATION FUND | 105 | 105 | 105 | 105 | 105 |
| <u>HOUSING AUTHORITY FUNDS</u> | | | | | |
| Low/Mod Housing Agency | 200 | 200 | 200 | 200 | 200 |
| Housing Authority - Sec. 8 | 31,491 | 31,491 | 31,491 | 31,491 | 31,491 |
| Housing Auth. - Civic Ctr Prop. | <u>50</u> | <u>50</u> | <u>50</u> | <u>50</u> | <u>50</u> |
| TOTAL HOUSING AUTHORITY FUNDS | 31,741 | 31,741 | 31,741 | 31,741 | 31,741 |
| <u>SEWER FUNDS</u> | | | | | |
| GGSD/Sewer - Operations | 10,620 | 10,959 | 11,312 | 11,656 | 12,004 |
| Bond Proceeds | <u>0</u> | <u>0</u> | <u>0</u> | <u>18,000</u> | <u>0</u> |
| TOTAL SEWER FUNDS | 10,620 | 10,959 | 11,312 | 29,656 | 12,004 |
| <u>SOLID WASTE FUNDS</u> | | | | | |
| GGSD/Solid Waste - Operations | <u>3,187</u> | <u>3,262</u> | <u>3,327</u> | <u>3,394</u> | <u>3,462</u> |
| TOTAL SOLID WASTE FUNDS | 3,187 | 3,262 | 3,327 | 3,394 | 3,462 |
| TOTAL ALL FUNDS | <u>\$ 204,489</u> | <u>\$ 215,617</u> | <u>\$ 199,222</u> | <u>\$ 223,970</u> | <u>\$ 208,484</u> |

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS
(In Thousands of Dollars)

| Department | 2012-13 (Budget) | 2013-14 (Projected) | 2014-15 (Projected) | 2015-16 (Projected) | 2016-17 (Projected) |
|---------------------------------|---------------------|------------------------|------------------------|------------------------|------------------------|
| OPERATIONS | | | | | |
| <u>Basic Services</u> | | | | | |
| Fire | \$ 19,493 | \$ 20,078 | \$ 20,680 | \$ 21,300 | \$ 21,939 |
| Police | 44,137 | \$ 45,461 | \$ 46,825 | \$ 48,230 | \$ 49,677 |
| City Manager | 1,420 | \$ 1,463 | \$ 1,507 | \$ 1,552 | \$ 1,599 |
| Finance | 3,728 | \$ 3,840 | \$ 3,955 | \$ 4,074 | \$ 4,196 |
| Community Development | 4,016 | \$ 4,136 | \$ 4,260 | \$ 4,388 | \$ 4,520 |
| Public Works | 13,433 | \$ 13,836 | \$ 14,251 | \$ 14,679 | \$ 15,119 |
| Community Services | 4,386 | \$ 4,518 | \$ 4,654 | \$ 4,794 | \$ 4,938 |
| City Attorney | 758 | \$ 781 | \$ 804 | \$ 828 | \$ 853 |
| Human Resources | 1,004 | \$ 1,034 | \$ 1,065 | \$ 1,097 | \$ 1,130 |
| Economic Development | N/A | N/A | N/A | N/A | N/A |
| Information Technology | 691 | \$ 712 | \$ 733 | \$ 755 | \$ 778 |
| TOTAL BASIC SERVICES | 93,066 | 95,859 | 98,734 | 101,697 | 104,749 |
| <u>Grant Services</u> | | | | | |
| Fire | 267 | 177 | 173 | 173 | 173 |
| Police | 640 | 423 | 414 | 414 | 414 |
| Community Development | 4,972 | 3,288 | 3,216 | 3,216 | 3,216 |
| Public Works | 95 | 63 | 61 | 61 | 61 |
| Community Services | 723 | 478 | 468 | 468 | 468 |
| Human Resources | 206 | 136 | 133 | 133 | 133 |
| Information Technology | 2 | 1 | 1 | 1 | 1 |
| TOTAL GRANT SERVICES | 6,905 | 4,566 | 4,467 | 4,467 | 4,467 |
| <u>Special Assessment</u> | | | | | |
| City Manager | 16 | 15 | 15 | 15 | 15 |
| Finance | 2,500 | 2,346 | 2,361 | 2,377 | 2,393 |
| Public Works | 2,071 | 1,943 | 1,956 | 1,969 | 1,982 |
| Economic Development | N/A | N/A | N/A | N/A | N/A |
| TOTAL SPECIAL ASSESSMENT | 4,587 | 4,304 | 4,332 | 4,361 | 4,390 |
| <u>Water Services</u> | | | | | |
| City Manager | 103 | 109 | 113 | 136 | 141 |
| Finance | 957 | 1,011 | 1,053 | 1,262 | 1,306 |
| Community Development | 24 | 25 | 26 | 32 | 33 |
| Public Works | 27,443 | 28,996 | 30,187 | 36,194 | 37,461 |
| Community Services | 11 | 12 | 12 | 15 | 15 |
| Human Resources | 27 | 29 | 30 | 36 | 37 |
| Economic Development | N/A | N/A | N/A | N/A | N/A |
| Information Technology | 5 | 5 | 6 | 7 | 7 |
| TOTAL WATER SERVICES | 28,570 | 30,187 | 31,427 | 37,680 | 38,999 |

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS (CONT'D)
(In Thousands of Dollars)

| Department | 2012-13 (Budget) | 2013-14 (Projected) | 2014-15 (Projected) | 2015-16 (Projected) | 2016-17 (Projected) |
|-------------------------------------|---------------------|------------------------|------------------------|------------------------|------------------------|
| <u>Successor Agency</u> | | | | | |
| Finance | 16,068 | 21,440 | 16,769 | 20,969 | 21,304 |
| Public Works | 50 | 0 | 0 | 0 | 0 |
| TOTAL SUCCESSOR AGENCY | <u>16,118</u> | <u>21,440</u> | <u>16,769</u> | <u>20,969</u> | <u>21,304</u> |
| <u>Cable Services</u> | | | | | |
| Community Services | 105 | 105 | 105 | 105 | 105 |
| TOTAL CABLE SERVICES | <u>105</u> | <u>105</u> | <u>105</u> | <u>105</u> | <u>105</u> |
| <u>Housing Services</u> | | | | | |
| City Manager | 9 | 9 | 9 | 9 | 9 |
| Finance | 52 | 52 | 52 | 52 | 52 |
| Community Development | 31,859 | 31,679 | 31,679 | 31,679 | 31,679 |
| Information Technology | 1 | 1 | 1 | 1 | 1 |
| TOTAL HOUSING SERVICES | <u>31,921</u> | <u>31,741</u> | <u>31,741</u> | <u>31,741</u> | <u>31,741</u> |
| <u>Sewer Services</u> | | | | | |
| City Manager | 80 | 66 | 69 | 71 | 73 |
| Finance | 312 | 259 | 267 | 276 | 284 |
| Public Works | 7,395 | 6,142 | 6,332 | 6,530 | 6,736 |
| Community Services | 6 | 5 | 5 | 5 | 5 |
| Human Resources | 23 | 19 | 20 | 20 | 21 |
| TOTAL SEWER SERVICES | <u>7,816</u> | <u>6,492</u> | <u>6,693</u> | <u>6,902</u> | <u>7,120</u> |
| <u>Solid Waste Services</u> | | | | | |
| City Manager | 20 | 21 | 21 | 22 | 23 |
| Finance | 385 | 398 | 413 | 430 | 447 |
| Public Works | 2,525 | 2,608 | 2,711 | 2,817 | 2,930 |
| Community Services | 6 | 6 | 6 | 7 | 7 |
| TOTAL SOLID WASTE SERVICES | <u>2,936</u> | <u>3,033</u> | <u>3,152</u> | <u>3,276</u> | <u>3,407</u> |
| TOTAL CITY OPERATIONS | <u>\$ 192,024</u> | <u>\$ 197,727</u> | <u>\$ 197,420</u> | <u>\$ 211,198</u> | <u>\$ 216,282</u> |
| <u>Capital Improv. Fund Sources</u> | | | | | |
| Basic | 6,311 | 6,418 | 6,289 | 6,622 | 10,089 |
| Grants | 8,902 | 13,855 | 1,105 | 1,160 | 1,214 |
| Special Assessment | 0 | 0 | 0 | 0 | 0 |
| Water | 3,784 | 3,900 | 3,957 | 4,016 | 4,076 |
| Successor Agency | 0 | 0 | 0 | 0 | 0 |
| Sewer | 3,408 | 3,506 | 5,802 | 6,998 | 6,646 |
| TOTAL CITY CAPITAL | <u>22,405</u> | <u>27,679</u> | <u>17,153</u> | <u>18,796</u> | <u>22,025</u> |
| TOTAL CITY EXPENDITURE | <u>\$ 214,429</u> | <u>\$ 225,406</u> | <u>\$ 214,573</u> | <u>\$ 229,994</u> | <u>\$ 238,307</u> |

FIVE-YEAR PROJECTION
LABOR USAGE

| | 2012-13 (Budget) | 2013-14 (Projected) | 2014-15 (Projected) | 2015-16 (Projected) | 2016-17 (Projected) |
|------------------------|---------------------|------------------------|------------------------|------------------------|------------------------|
| Fire | 98 | 98 | 98 | 98 | 98 |
| Sworn | 95 | 95 | 95 | 95 | 95 |
| Non-sworn | 3 | 3 | 3 | 3 | 3 |
| Police | 222 | 222 | 222 | 222 | 222 |
| Sworn | 156 | 156 | 156 | 156 | 156 |
| Non-sworn | 66 | 66 | 66 | 66 | 66 |
| Subtotal Public Safety | 320 | 320 | 320 | 320 | 320 |
| City Manager | 8 | 8 | 8 | 8 | 8 |
| Finance | 37 | 37 | 37 | 37 | 37 |
| Community Development | 55 | 55 | 55 | 55 | 55 |
| Public Works | 149 | 149 | 149 | 149 | 149 |
| Community Services | 26 | 26 | 26 | 26 | 26 |
| City Attorney | 0 | 0 | 0 | 0 | 0 |
| Human Resources | 8 | 8 | 8 | 8 | 8 |
| Economic Development | N/A | N/A | N/A | N/A | N/A |
| Information Technology | <u>18</u> | <u>18</u> | <u>18</u> | <u>18</u> | <u>18</u> |
| Subtotal Other | <u>301</u> | <u>301</u> | <u>301</u> | <u>301</u> | <u>301</u> |
| CITY TOTALS | <u><u>621</u></u> | <u><u>621</u></u> | <u><u>621</u></u> | <u><u>621</u></u> | <u><u>621</u></u> |

PROJECTED SOURCES & USES OF
 BASIC FUNDS
 FISCAL YEAR 2012-13 THROUGH 2016-17
 (In Thousands of Dollars)

| | 2012-13 (Budget) | 2013-14 (Projected)* | 2014-15 (Projected)* | 2015-16 (Projected)* | 2016-17 (Projected)* |
|--|---------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <u>Sources</u> | | | | | |
| Reserve | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Transfers | 7,790 | 790 | 790 | 790 | 790 |
| Beginning Balance | 6,310 | 5,871 | 4,804 | 3,804 | 2,804 |
| Estimated Revenue | <u>91,149</u> | <u>88,954</u> | <u>89,504</u> | <u>90,724</u> | <u>91,374</u> |
| Total Sources of Funds | 105,249 | 95,615 | 95,098 | 95,318 | 94,968 |
| <u>Uses</u> | | | | | |
| Operations | 93,066 | 95,859 | 98,734 | 101,697 | 104,749 |
| Capital Improvements | 6,312 | 6,418 | 6,289 | 6,622 | 10,089 |
| Loan Arrangements in the General Fund-Water | 0 | 0 | 0 | 0 | 0 |
| Retired Medical Reserve | 0 | 0 | 0 | 0 | 0 |
| Contingency Reserve | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Total Uses of Funds | 99,378 | 102,277 | 105,023 | 108,319 | 114,838 |
| EST. BALANCE (Deficit) | 5,871 | (6,662) | (9,925) | (13,001) | (19,870) |
| Less: Restricted Balance | (5,804) | (4,804) | (3,804) | (2,804) | (1,804) |
| Balancing Measures | <u>0</u> | <u>11,466</u> | <u>13,729</u> | <u>15,805</u> | <u>21,674</u> |
| NET BALANCE | <u><u>67</u></u> | <u><u>0</u></u> | <u><u>0</u></u> | <u><u>0</u></u> | <u><u>0</u></u> |

* Projections are Based upon an Adopted Budget that Includes Defunded Full Time Positions, Early Retirement and Buyout, Labor Furlough, and Reductions.

PROJECTED SOURCES & USES OF
GRANT SERVICES FUNDS
FISCAL YEAR 2012-13 THROUGH 2016-17
(In Thousands of Dollars)

| | 2012-13 (Budget) | 2013-14 (Projected) | 2014-15 (Projected) | 2015-16 (Projected) | 2016-17 (Projected) |
|------------------------|---------------------|------------------------|------------------------|------------------------|------------------------|
| <u>Sources</u> | | | | | |
| Beginning Balance | \$ 2,880 | \$ 99 | \$ 0 | \$ 0 | \$ 0 |
| <u>Revenues</u> | | | | | |
| CDBG/Home/ADDI/ESG | 2,638 | 2,638 | 2,638 | 2,638 | 2,638 |
| Fed. Employment Grants | 0 | 0 | 0 | 0 | 0 |
| Public Safety Aug. | 490 | 490 | 490 | 490 | 490 |
| Misc. Operational | 1,339 | 1,339 | 1,339 | 1,339 | 1,339 |
| Misc. Capital | <u>8,559</u> | <u>13,855</u> | <u>1,105</u> | <u>1,160</u> | <u>1,214</u> |
| TOTAL SOURCES | 15,906 | 18,421 | 5,572 | 5,627 | 5,681 |
| <u>Uses</u> | | | | | |
| Operations | 6,905 | 4,566 | 4,467 | 4,467 | 4,467 |
| Capital Improvements | <u>8,902</u> | <u>13,855</u> | <u>1,105</u> | <u>1,160</u> | <u>1,214</u> |
| Total Uses of Funds | 15,807 | 18,421 | 5,572 | 5,627 | 5,681 |
| ESTIMATED BALANCE | <u>\$ 99</u> | <u>\$ 0</u> | <u>\$ 0</u> | <u>\$ 0</u> | <u>\$ 0</u> |

PROJECTED SOURCES & USES OF
SPECIAL ASSESSMENT FUNDS
FISCAL YEAR 2012-13 THROUGH 2016-17
(In Thousands of Dollars)

| | 2012-13 (Budget) | 2013-14 (Projected) | 2014-15 (Projected) | 2015-16 (Projected) | 2016-17 (Projected) |
|--------------------------------|---------------------|------------------------|------------------------|------------------------|------------------------|
| <u>Sources</u> | | | | | |
| Beginning Balance | | | | | |
| Street Lighting Assessments | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Parking District/Main St. | 175 | 136 | 97 | 57 | 16 |
| GG Tourism Improvemt. District | 400 | 0 | 0 | 0 | 0 |
| Park Maintenance | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Total Beginning Balance | 575 | 136 | 97 | 57 | 16 |
| <u>Revenue</u> | | | | | |
| Street Lighting Assessments | 1,321 | 1,321 | 1,321 | 1,321 | 1,321 |
| Parking District/Main Street | 27 | 27 | 27 | 27 | 27 |
| GG Tourism Improvemt. District | 2,190 | 2,190 | 2,190 | 2,190 | 2,190 |
| Park Maintenance | <u>700</u> | <u>700</u> | <u>700</u> | <u>700</u> | <u>700</u> |
| Total Revenue | 4,238 | 4,238 | 4,238 | 4,238 | 4,238 |
| Total Funds Available | 4,813 | 4,374 | 4,335 | 4,295 | 4,254 |
| <u>Uses</u> | | | | | |
| Street Lighting Assessments | 1,322 | 1,348 | 1,375 | 1,403 | 1,431 |
| Parking District/Main Street | 65 | 66 | 67 | 68 | 69 |
| GG Tourism Improvemt. District | 2,500 | 2,190 | 2,190 | 2,190 | 2,190 |
| Park Maintenance | 700 | 700 | 700 | 700 | 700 |
| Capital Improvements | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Total Uses of Funds | 4,587 | 4,304 | 4,332 | 4,361 | 4,390 |
| Estimated Balance (Deficit) | 226 | 70 | 3 | (66) | (136) |
| Less: Restricted Balance | (90) | (97) | (57) | (16) | 26 |
| Balancing Measures | <u>0</u> | <u>27</u> | <u>54</u> | <u>82</u> | <u>110</u> |
| Net Balance | <u>\$ 136</u> | <u>\$ 0</u> | <u>\$ 0</u> | <u>\$ 0</u> | <u>\$ 0</u> |

PROJECTED SOURCES & USES OF
WATER ENTERPRISE FUNDS
FISCAL YEAR 2012-13 THROUGH 2016-17
(In Thousands of Dollars)

| | 2012-13 (Budget) | 2013-14 (Projected) | 2014-15 (Projected) | 2015-16 (Projected) | 2016-17 (Projected) |
|--|---------------------|------------------------|------------------------|------------------------|------------------------|
| <u>Sources</u> | | | | | |
| Beginning Balance | \$ 3,357 | \$ 7,152 | \$ 11,622 | \$ 14,910 | \$ 12,807 |
| Bond Proceeds (Annual Allocation) | 0 | 0 | 0 | 0 | 0 |
| Transfer From Replacement | 0 | 0 | 0 | 0 | 0 |
| Current Revenues | 34,304 | 36,596 | 36,654 | 37,516 | 38,575 |
| Annual Commodity Charge | 0 | 0 | 0 | 0 | 0 |
| Loan from General Fund | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING & RESERVE FUNDS AVAILABLE | 37,661 | 43,748 | 48,276 | 52,426 | 51,382 |
| <u>Uses</u> | | | | | |
| Operations and Maintenance | | | | | |
| General | 20,573 | 21,917 | 23,019 | 24,170 | 25,379 |
| Depreciation | 1,793 | 1,849 | 1,905 | 1,964 | 2,024 |
| Deferred Municipal Support | 1,868 | 2,072 | 2,155 | 2,198 | 2,242 |
| Debt Service | 2,673 | 2,686 | 2,685 | 2,685 | 2,691 |
| Operating Reserves | 0 | 0 | 0 | 0 | 0 |
| Capital Improvements | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Street Repair Charge | 1,550 | 1,550 | 1,550 | 1,550 | 1,550 |
| Replacement Sinking Fund | 0 | 0 | 0 | 2,500 | 2,500 |
| Rate Stabilization Fund | 0 | 0 | 0 | 2,500 | 2,500 |
| Replacement Water Meters | 52 | 52 | 52 | 52 | 52 |
| Total Uses | 30,509 | 32,126 | 33,366 | 39,619 | 40,938 |
| Projected Amt. Under Spent | 0 | 0 | 0 | 0 | 0 |
| Net Total Uses | 30,509 | 32,126 | 33,366 | 39,619 | 40,938 |
| BALANCE | \$ 7,152 | \$ 11,622 | \$ 14,910 | \$ 12,807 | \$ 10,444 |

PROJECTED SOURCES AND USES OF
THE SUCCESSOR AGENCY TO THE GARDEN GROVE
AGENCY FOR COMMUNITY DEVELOPMENT FUNDS
FISCAL YEAR 2012-13 THROUGH 2016-17
(In Thousands of Dollars)

| | 2012-13 (Budget) | 2013-14 (Projected) | 2014-15 (Projected) | 2015-16 (Projected) | 2016-17 (Projected) |
|--------------------------------|---------------------|------------------------|------------------------|------------------------|------------------------|
| <u>Sources</u> | | | | | |
| Beginning Balance | \$ 0 | \$ 0 | \$ 0 | 0 | \$ 0 |
| <u>Revenues</u> | | | | | |
| Operating Revenues | 16,118 | 21,440 | 16,769 | 20,969 | 21,304 |
| Total Funds Available | <u>16,118</u> | <u>21,440</u> | <u>16,769</u> | <u>20,969</u> | <u>21,304</u> |
| <u>Uses</u> | | | | | |
| Recognized Obligation Payments | 15,618 | 21,190 | 16,519 | 20,719 | 21,054 |
| Administrative Allowance | <u>500</u> | <u>250</u> | <u>250</u> | <u>250</u> | <u>250</u> |
| Total Uses | 16,118 | 21,440 | 16,769 | 20,969 | 21,304 |
| ESTIMATED ENDING BALANCE | <u><u>\$ 0</u></u> | <u><u>\$ 0</u></u> | <u><u>\$ 0</u></u> | <u><u>\$ 0</u></u> | <u><u>\$ 0</u></u> |

PROJECTED SOURCES AND USES OF
CABLE FUNDS
FISCAL YEAR 2012-13 THROUGH 2016-17
(In Thousands of Dollars)

| | 2012-13 (Budget) | 2013-14 (Projected) | 2014-15 (Projected) | 2015-16 (Projected) | 2016-17 (Projected) |
|-----------------------------------|---------------------|------------------------|------------------------|------------------------|------------------------|
| <u>Sources</u> | | | | | |
| Beginning Balance | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| <u>Revenues</u> | | | | | |
| Time Warner Franchise Fees | 105 | 105 | 105 | 105 | 105 |
| | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| TOTAL SOURCES | 105 | 105 | 105 | 105 | 105 |
| <u>Uses</u> | | | | | |
| Cable Corp. Admin. | 13 | 13 | 13 | 13 | 13 |
| Community/Gov't Access | 92 | 92 | 92 | 92 | 92 |
| Cable Broadcast Production System | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| TOTAL USES | 105 | 105 | 105 | 105 | 105 |
| ESTIMATED ENDING BAL. | <u>\$ 0</u> | <u>\$ 0</u> | <u>\$ 0</u> | <u>\$ 0</u> | <u>\$ 0</u> |

PROJECTED SOURCES AND USES OF
HOUSING AUTHORITY FUNDS
FISCAL YEAR 2012-13 THROUGH 2016-17
(In Thousands of Dollars)

| | 2012-13 (Budget) | 2013-14 (Projected) | 2014-15 (Projected) | 2015-16 (Projected) | 2016-17 (Projected) |
|--------------------------|---------------------|------------------------|------------------------|------------------------|------------------------|
| <u>Sources</u> | | | | | |
| Beginning Balance | \$ 180 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Housing Revenues | <u>31,741</u> | <u>31,741</u> | <u>31,741</u> | <u>31,741</u> | <u>31,741</u> |
| TOTAL SOURCES | 31,921 | 31,741 | 31,741 | 31,741 | 31,741 |
| <u>Uses</u> | | | | | |
| Operations | <u>31,921</u> | <u>31,741</u> | <u>31,741</u> | <u>31,741</u> | <u>31,741</u> |
| TOTAL USES | 31,921 | 31,741 | 31,741 | 31,741 | 31,741 |
| REMAINING TOTAL RESERVES | <u><u>\$ 0</u></u> | <u><u>\$ 0</u></u> | <u><u>\$ 0</u></u> | <u><u>\$ 0</u></u> | <u><u>\$ 0</u></u> |

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SEWER FUNDS
FISCAL YEAR 2012-13 THROUGH 2016-17
(In Thousands of Dollars)

| Sewer | 2012-13 (Budget) | 2013-14 (Projected) | 2014-15 (Projected) | 2015-16 (Projected) | 2016-17 (Projected) |
|-----------------------------------|---------------------|------------------------|------------------------|------------------------|------------------------|
| <u>Sources</u> | | | | | |
| Beginning Balance | \$ 189 | \$ 1,048 | \$ 2,009 | \$ 827 | \$ 16,583 |
| Revenues | | | | | |
| Bond Proceeds (Annual Allocation) | 0 | 0 | 0 | 18,000 | 0 |
| Property Tax | 2,132 | 2,200 | 2,271 | 2,340 | 2,410 |
| Sewer Permits | 7 | 7 | 7 | 8 | 8 |
| Interest/Other | 45 | 46 | 48 | 49 | 51 |
| Sewer User Fees | 8,436 | 8,705 | 8,986 | 9,259 | 9,535 |
| Operating Reserve Transfer | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Total Funds Available | 10,809 | 12,007 | 13,321 | 30,483 | 28,587 |
| <u>Uses</u> | | | | | |
| Operations & Maintenance | | | | | |
| General | 4,311 | 4,483 | 4,663 | 4,849 | 5,044 |
| Administrative Service Charge | 525 | 546 | 567 | 590 | 614 |
| Debt Services | 1,463 | 1,463 | 1,463 | 1,463 | 1,463 |
| Depreciation | 1,462 | 1,506 | 1,551 | 1,598 | 1,646 |
| Debt Issuance Cost/Reserve | 0 | 0 | 0 | 0 | 0 |
| Operating Reserve | 0 | 0 | 0 | 0 | 0 |
| Capital Improvements | 2,000 | 2,000 | 4,250 | 5,400 | 5,000 |
| Sewer System Contingency Reserve | 0 | 0 | 0 | 0 | 0 |
| Sewer Lateral Loan Program | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Total Expenditures | 9,761 | 9,998 | 12,494 | 13,900 | 13,767 |
| ESTIMATED ENDING BALANCE | <u>\$ 1,048</u> | <u>\$ 2,009</u> | <u>\$ 827</u> | <u>\$ 16,583</u> | <u>\$ 14,820</u> |

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SOLID WASTE
FISCAL YEAR 2012-13 THROUGH 2016-17
(In Thousands of Dollars)

| | 2012-13 (Budget) | 2013-14 (Projected) | 2014-15 (Projected) | 2015-16 (Projected) | 2016-17 (Projected) |
|-------------------------------------|---------------------|------------------------|------------------------|------------------------|------------------------|
| <u>Funds Available</u> | | | | | |
| Beginning Balance | \$ 272 | \$ 23 | \$ 252 | \$ 328 | \$ 346 |
| Revenues | | | | | |
| Franchise Fee | 1,354 | 1,386 | 1,414 | 1,442 | 1,471 |
| Roll - Off Revenue | 118 | 121 | 123 | 125 | 128 |
| Admin Refuse Service | 151 | 155 | 158 | 161 | 164 |
| Property Tax | 1,534 | 1,570 | 1,602 | 1,634 | 1,667 |
| Miscellaneous Revenue | 30 | 31 | 31 | 32 | 33 |
| Anticipated Adjustment | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Total Funds Available | 3,459 | 3,285 | 3,580 | 3,722 | 3,809 |
| <u>Uses</u> | | | | | |
| <u>Operations & Maintenance</u> | | | | | |
| Contractual Services | 1,725 | 1,793 | 1,883 | 1,977 | 2,076 |
| General | 498 | 503 | 528 | 554 | 582 |
| Administrative Support | 171 | 175 | 179 | 183 | 187 |
| Street Repair Charge | 500 | 500 | 500 | 500 | 500 |
| Landfill Monitoring | 42 | 62 | 62 | 62 | 62 |
| Operating Reserve | 100 | 0 | 100 | 100 | 100 |
| Landfill Reserve | <u>400</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Total Expenditures | 3,436 | 3,033 | 3,252 | 3,376 | 3,507 |
| ESTIMATED ENDING BALANCE | <u>\$ 23</u> | <u>\$ 252</u> | <u>\$ 328</u> | <u>\$ 346</u> | <u>\$ 302</u> |

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5-Year Capital Improvements

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INTRODUCTION

FIVE-YEAR CAPITAL IMPROVEMENT AND FACILITIES MAINTENANCE PLANS

The City of Garden Grove is responsible for the planning and operation of capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. In addition, the City must develop and maintain the elements of its own buildings and systems.

Capital

The Five-Year Capital Improvement Plan has been developed based upon several needs analyses as well as adopted plans such as the Master Street, Drainage, and Sewer Plans. A Water Master Plan update was completed in November 2008. Priorities have been established considering: safety, level of congestion, assessed condition of existing improvements, and the availability of financing. Because of the limitations of the City's General Fund, potential outside sources of funding have been identified. Where appropriate, the need for bond financing and fee increases are also noted. The major capital improvements can be categorized as follows:

Community Services - Community Services projects are designed to improve the City's park system and publicly-used facilities such as the Community Meeting Center, Lake Senior Center, and Buena Clinton Family Resource Center. Over the next five years, identified projects include improvements to the Senior Center, Atlantis Play Center and exploration of a new gymnasium on the east side of the City.

Public Works - Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements identified in the Five-Year Plan include: street median landscaping retrofits; arterial rehabilitation; signal modifications at major intersections; and construction of storm drainage systems. Sidewalk and wheelchair ramp improvements are also planned. Measure M2, which is funded through the renewal of the half-cent local transportation sales tax, will be used to finance most of these projects. Nonetheless, state and federal funds have been secured for various street rehabilitation projects. Staff will continue to pursue grant funding opportunities for public works projects.

The other Public Works projects can be divided into three sub-categories: streets, sewers and water. Road overlays greater than one inch in depth as well as a comprehensive sidewalk inspection and repair program make up the streets improvements under Public Works. Sewer improvements include work to replace aging or damaged lines, replacing lines for which flow is over capacity, manhole rehabilitation, and other sewer-related facilities. Water improvements include the installation of new fire hydrants, meters, valves, service lines, engine control systems, and the abandonment of side lot mains throughout the City.

Facilities

The Five-Year Facilities Maintenance Plan has been developed to ensure that the City's buildings and building systems are properly serviced and maintained on a regular basis. As with the capital improvements plans, this plan is based upon needs analyses, taking into consideration the age and condition of existing facilities and equipment. Major projects identified under this plan are compliant with the Americans With Disabilities Act.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES

| Projects - Prioritized | Estimated Costs |
|---------------------------------------|-----------------|
| 2012-2013 | |
| Magnolia Park | \$ 50,000 |
| Westgrove Park | 50,000 |
| Atlantis Play Center | 35,000 |
| Buena Clinton Youth and Family Center | 150,000 |
| 2013-2014 | |
| Magnolia Park | \$ 90,000 |
| Gymnasium at Garden Grove Park | 500,000 |
| 2014-2015 | |
| Eastgate Park | \$ 450,000 |
| Woodbury Park | 750,000 |
| Atlantis Play Center | 500,000 |
| City Pools | 100,000 |
| 2015-2016 | |
| Garden Grove Park | \$ 2,500,000 |
| 2016-2017 | |
| Gymnasium | \$ 6,000,000 |

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2012-2013

| | Fund Via Basic/Special | Fund Via Grant/Other | Total Cost |
|--|---------------------------|-------------------------|----------------------|
| <u>STREET IMPROVEMENTS</u> | | | |
| FY 12-13 Cape Seal Projects | \$ 500,000 | \$ 92,343 | \$ 592,343 |
| Valley View St. Rehab (CalRecycle Funding) | | 250,000 | 250,000 |
| Prop 1B SLPP Street Improvements | 845,000 | | 845,000 |
| | 1,100,000 | | 1,100,000 |
| 2012 HSIP (AHRP) Projects | 178,500 | 3,901,500 | 4,080,000 |
| | 255,000 | | 255,000 |
| 2012 Tier1 Median Landscaping Retrofits | 200,000 | 500,000 | 700,000 |
| <u>STREET MAINTENANCE</u> | | | |
| Residential Overlay Program | 1,645,000 | | 1,645,000 |
| Concrete Replacement Capital | 234,206 | | 234,206 |
| <u>STORM DRAIN IMPROVEMENTS</u> | | | |
| Belgrave Channel Improvement | | 2,500,000 | 2,500,000 |
| Yockey/Newland Phase II | 600,000 | 485,000 | 1,085,000 |
| | 100,000 | | 100,000 |
| Patterson Storm Drain | | 1,000,000 | 1,000,000 |
| Various High Maintenance Flood Areas | 47,265 | | 47,265 |
| <u>TRAFFIC IMPROVEMENTS</u> | | | |
| Traffic Signal Modifications | 100,000 | | 100,000 |
| Chapman/Springdale Signal Mod | 15,000 | 94,000 | 109,000 |
| Lampson/Lamplighter Signal Mod | 15,000 | 79,000 | 94,000 |
| Garden Grove/Partridge New Traffic Signal | 100,000 | | 100,000 |
| | 71,500 | | 71,500 |
| Knott Ave. (Project P TLSP City's Match) | 20,000 | | 20,000 |
| Total | <u>\$ 6,026,471</u> | <u>\$ 8,901,843</u> | <u>\$ 14,928,314</u> |

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2013-2014

| | Fund Via Basic/Special | Fund Via Grant/Other | Total Cost |
|---|---------------------------|-------------------------|---------------|
| <u>STREET IMPROVEMENTS</u> | | | |
| Street Rehabilitation Various Locations | \$ 900,000 | \$ 900,000 | \$ 1,800,000 |
| Citywide Arterial Median Landscape Irrigation | 200,000 | | 200,000 |
| Harbor/Garden Grove IIP | 500,000 | 1,000,000 | 1,500,000 |
| Harbor Blvd. Median Improvement (GG TID) | 250,000 | 250,000 | 500,000 |
| Dale/Garden Grove Blvd. IIP | 1,000,000 | | 1,000,000 |
| Citywide Arterial Median Curb Upgrade | 125,000 | 125,000 | 250,000 |
| Local Street Improvements | 100,000 | | 100,000 |
| <u>STREET MAINTENANCE</u> | | | |
| Sidewalk Inspection and Repair | 234,206 | | 234,206 |
| Residential Overlay Program | 1,500,000 | | 1,500,000 |
| Residential Sealing Program | 148,597 | | 148,597 |
| <u>STORM DRAIN IMPROVEMENTS</u> | | | |
| Belgrave Channel Improvement | | 8,000,000 | 8,000,000 |
| Yockey/Newland Phase 2 | | 2,500,000 | 2,500,000 |
| Orangewood Storm Drain | | 1,000,000 | 1,000,000 |
| <u>TRAFFIC RELATED IMPROVEMENTS</u> | | | |
| Intersection Safety Improvements | 50,000 | | 50,000 |
| Traffic Signal Modifications | 120,000 | 80,000 | 200,000 |
| New Traffic Signal | 220,000 | | 220,000 |
| Total | \$ 5,347,803 | \$ 13,855,000 | \$ 19,202,803 |

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2014-2015

| | Fund Via Basic/Special | Fund Via Grant/Other | Total Cost |
|---|---------------------------|-------------------------|---------------------|
| <u>STREET IMPROVEMENTS</u> | | | |
| Street Rehabilitation Various Locations | \$ 900,000 | \$ 900,000 | \$ 1,800,000 |
| Dale/Garden Grove Blvd. IIP | 750,000 | | 750,000 |
| Local Street Improvements | 100,000 | | 100,000 |
| Citywide Arterial Median Curb Upgrade | 125,000 | 125,000 | 250,000 |
| <u>STREET MAINTENANCE</u> | | | |
| Sidewalk Inspection and Repair | 241,232 | | 241,232 |
| Residential Overlay Program | 1,500,000 | | 1,500,000 |
| Residential Sealing Program | 153,055 | | 153,055 |
| <u>TRAFFIC RELATED IMPROVEMENTS</u> | | | |
| Intersection Safety Improvements | 50,000 | | 50,000 |
| Traffic Signal Modifications | 120,000 | 80,000 | 200,000 |
| Traffic Signal | 220,000 | | 220,000 |
| Total | <u>\$ 4,159,287</u> | <u>\$ 1,105,000</u> | <u>\$ 5,264,287</u> |

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2015-2016

| | Fund Via Basic/Special | Fund Via Grant/Other | Total Cost |
|---|---------------------------|-------------------------|---------------------|
| <u>STREET IMPROVEMENTS</u> | | | |
| Street Rehabilitation Various Locations | \$ 945,000 | \$ 945,000 | \$ 1,890,000 |
| Local Street Improvements | 105,000 | | 105,000 |
| Citywide Arterial Median Curb Upgrade | 131,250 | 131,250 | 262,500 |
| <u>STREET MAINTENANCE</u> | | | |
| Sidewalk Inspection and Repair | 248,469 | | 248,469 |
| Residential Overlay Program | 1,500,000 | | 1,500,000 |
| Residential Sealing Program | 157,647 | | 157,647 |
| <u>TRAFFIC RELATED IMPROVEMENTS</u> | | | |
| Intersection Safety Improvements | 52,500 | | 52,500 |
| Traffic Signal Modifications | 126,000 | 84,000 | 210,000 |
| Traffic Signal | 231,000 | | 231,000 |
| Total | <u>\$ 3,496,866</u> | <u>\$ 1,160,250</u> | <u>\$ 4,657,116</u> |

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2016-2017

| | Fund Via Basic/Special | Fund Via Grant/Other | Total Cost |
|---|---------------------------|-------------------------|---------------------|
| <u>STREET IMPROVEMENTS</u> | | | |
| Street Rehabilitation Various Locations | \$ 992,250 | \$ 992,250 | \$ 1,984,500 |
| Local Street Improvements | 110,250 | | 110,250 |
| Citywide Arterial Median Curb Upgrade | 137,813 | 137,813 | 275,626 |
| <u>STREET MAINTENANCE</u> | | | |
| Sidewalk Inspection and Repair | 255,923 | | 255,923 |
| Residential Overlay Program | 1,500,000 | | 1,500,000 |
| Residential Sealing Program | 162,376 | | 162,376 |
| <u>TRAFFIC RELATED IMPROVEMENTS</u> | | | |
| Intersection Safety Improvements | 55,125 | | 55,125 |
| Traffic Signal Modifications | 132,300 | 84,000 | 216,300 |
| Traffic Signal | 242,550 | | 242,550 |
| Total | <u>\$ 3,588,587</u> | <u>\$ 1,214,063</u> | <u>\$ 4,802,650</u> |

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER

| PROJECTS | <u>CURRENT ESTIMATED COST</u> | |
|--------------------------------|-------------------------------|---------------------|
| | NEW CAPITAL | REPLACEMENT |
| 2012-2013 | | |
| <u>SEWER MAIN IMPROVEMENTS</u> | <u>\$ 2,000,000</u> | <u>\$ 1,462,300</u> |
| Total | \$ 2,000,000 | \$ 1,462,300 |
| 2013-2014 | | |
| <u>SEWER MAIN IMPROVEMENTS</u> | <u>\$ 2,000,000</u> | <u>\$ 1,506,169</u> |
| Total | \$ 2,000,000 | \$ 1,506,169 |
| 2014-2015 | | |
| <u>SEWER MAIN IMPROVEMENTS</u> | <u>\$ 4,250,000</u> | <u>\$ 1,551,354</u> |
| Total | \$ 4,250,000 | \$ 1,551,354 |
| 2015-2016 | | |
| <u>SEWER MAIN IMPROVEMENTS</u> | <u>\$ 5,400,000</u> | <u>\$ 1,597,895</u> |
| Total | \$ 5,400,000 | \$ 1,597,895 |
| 2016-2017 | | |
| <u>SEWER MAIN IMPROVEMENTS</u> | <u>\$ 5,000,000</u> | <u>\$ 1,645,832</u> |
| Total | \$ 5,000,000 | \$ 1,645,832 |

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

CURRENT ESTIMATED COSTS

| DESCRIPTION | NEW CAPITAL | REPLACEMENT |
|-------------------------|------------------|--------------|
| 2012-2013 | | |
| Water Services | | \$ 368,968 |
| Water Meter | | 922,419 |
| Fire Hydrants | | 258,277 |
| Main Valve | | 295,174 |
| Water Main Improvements | <u>2,000,000</u> | |
| Total | \$ 2,000,000 | \$ 1,844,838 |
| 2013-2014 | | |
| Water Services | | \$ 380,037 |
| Water Meter | | 950,092 |
| Fire Hydrants | | 266,026 |
| Main Valve | | 304,029 |
| Water Main Improvements | <u>2,000,000</u> | |
| Total | \$ 2,000,000 | \$ 1,900,184 |
| 2014-2015 | | |
| Water Services | | \$ 391,438 |
| Water Meter | | 978,594 |
| Fire Hydrants | | 274,006 |
| Main Valve | | 313,150 |
| Water Main Improvements | <u>2,000,000</u> | |
| Total | \$ 2,000,000 | \$ 1,957,188 |

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

CURRENT ESTIMATED COSTS

| DESCRIPTION | NEW CAPITAL | REPLACEMENT |
|-------------------------|--------------|--------------|
| 2015-2016 | | |
| Water Services | | \$ 403,181 |
| Water Meter | | 1,007,952 |
| Fire Hydrants | | 282,227 |
| Main Valve | | 322,545 |
| Water Main Improvements | 2,000,000 | |
| Total | \$ 2,000,000 | \$ 2,015,905 |
| 2016-2017 | | |
| Water Services | | \$ 415,276 |
| Water Meter | | 1,038,191 |
| Fire Hydrants | | 290,693 |
| Main Valve | | 332,221 |
| Water Main Improvements | 2,000,000 | |
| Total | \$ 2,000,000 | \$ 2,076,381 |

FACILITY MAINTENANCE PLAN

| PROJECT | FUND | COSTS |
|---|------|-------------------|
| 2013-2014 | | |
| ADA Items at Various City Locations | | <u>\$ 480,000</u> |
| Total | | \$ 480,000 |
| 2014-2015 | | |
| Fire Station Apparatus Door Replacement | | 80,000 |
| Roof Replacement at Fire Station #2 | | 100,000 |
| Upgrade Facade at Fire Station #4 | | 100,000 |
| Roof over Fire Apparatus Floor Station #1 | | <u>50,000</u> |
| Total | | \$ 330,000 |
| 2015-2016 | | |
| Carpet at Various Fire Stations | | \$ 200,000 |
| Kitchen Remodel at Various Fire Stations | | <u>425,000</u> |
| Total | | \$ 625,000 |
| 2016-2017 | | |
| CMC Restroom Upgrades | | <u>\$ 500,000</u> |
| Total | | \$ 500,000 |